



BOARD OF DIRECTORS

Dr Vayalil Parambath Shamsheer Chairman

Mr S K Abdulla

Managing Director

Mr K N Prabhakaran Nair, Director

Dr K V Johny, Director

Mr P D Mathew, Director

Mr M M Mathai, Director

Mr Job Varghese, Director

Dr K Chithrathara, Women Director

Mr V Venugopal, Independent Director

Mr Reuben Joseph, Independent Director

Mr P M Sebastian

(ceased to be a director w.e.f. 12.05.25)

Mr Hari Mohan

(ceased to be a director w.e.f. 28.09.24)

CHIEF EXECUTIVE OFFICER

Mr Jayesh V Nair

CHIEF FINANCIAL OFFICER

Mr Gireesh Kumar E

COMPANY SECRETARY

Mr R Muraleedharan

REGISTERED OFFICE & HOSPITAL

XVI/612, Maradu, Kanayannur Taluk Nettoor P.O., Ernakulam Kochi – 682040

STATUTORY AUDITORS

M/s Krishnamoorthy & Krishnamoorthy Kochi - 16

INTERNAL AUDITORS

M/s Varma & Varma Kochi – 19

SECRETARIAL AUDITORS

M/s BVR & Associates Company Secretaries LLP Kochi – 16

COST AUDITORS

M/s BBS & Associates, Kochi - 35

BANKERS

HDFC Bank Ltd.

AXIS Bank Ltd.

Federal Bank Ltd.

LEGAL ADVISORS

M/s Menon & Pai, Kochi – 18 M/s Thomas & Thomas, Kochi – 18 M/s Dandapani Associates, Kochi – 35

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Performance Analysis



CHAIRMAN'S MESSAGE

Dear Shareholders.

It gives me immense pleasure to place before you the 29th Annual Report of the Company for the financial year 2024–25 and to present the financials for the year ended March 31, 2025.

I am pleased to inform you that the total income for the year ended 31st March 2025 was ₹ 416 crores and the company earned a net profit of ₹ 39 crores. The Board of Directors has recommended a dividend of ₹ 2.00 per share (20%), which will be disbursed immediately after approval at the 29th Annual General Meeting.

During the year under report, we have provided treatment to 3,38,651 patients under the out-patients category and 21,022 as in-patients. We also treated 18,820 foreign patients as out-patients and 373 foreign patients as in-patients. The major contributors to our revenue were Nephrology, Medical Oncology, Neuro Surgery, Gastroenterology, Cardiology, GI Surgery, and Joint Replacement & Sports Medicine. Our Kozhikode Medical Centre alone provided healthcare delivery to over 28,000 patients compared to 24,000 in the previous year, representing significant growth in our patient base.

The outlook for the current financial year (2025–26) looks promising for the healthcare sector. Our major focus during the current financial year will be to popularise evening clinics, add or acquire a few centres in and around Cochin and outside Kerala, strengthen the marketing of our existing facilities, renovate the main building, and promote robotic surgery systems. Our long-term vision focuses on establishing single speciality centres at multiple geographical locations, which will enable us to provide specialised care with greater efficiency and reach.

As part of our commitment to social responsibility, during the financial year 2024–25 we spent ₹89 lakhs on CSR activities and ₹17.37 lakhs from funds earmarked for ongoing projects from FY 2023–24. The CSR funds were mainly utilised for projects related to education, preventive healthcare, support to senior citizens, support to oncology and other patients, support to differently abled children, support to disaster–hit Wayanad and care for mothers and women. Additionally, we have provided concessions in treatment charges amounting to ₹ 14.85 crores during the reporting year to needy and economically backward patients, reinforcing our commitment to accessible healthcare for all.

Looking ahead, we are excited to announce our proposal to launch a mobile medical van to conduct health check-up camps and screening in rural areas of our state. Once launched, the vehicle will be equipped with an Ultra Sound Machine, Echo, ECG, and other basic diagnostic tools, bringing quality healthcare directly to underserved communities. The launch of this vehicle is expected by November 2025.

I would like to express my sincere thanks to all our doctors, nurses, and support staff for their excellent service. With their continued dedication and support, I am confident that the company will reach greater heights in serving our community and delivering value to our shareholders.

On behalf of the Company, I thank all the shareholders, the Board of Directors, bankers, and the Central and State Governments for their unwavering support. I look forward to your continued partnership in the years ahead as we work together to strengthen our position as a leading healthcare provider.

My warm personal regards to all of you.

Place : Dubai Dr Vayalil Parambath Shamsheer
Date : 31st July 2025 Chairman







The hospital has set up a modern library at Govt. Higher Secondary School, Elamakkara, by renovating the existing facility and equipping it with all necessary amenities. The modern library was inaugurated by Kochi Mayor, M. Anilkumar, in the presence of MD, S.K. Abdulla



Supported the All Kerala Senior Citizens Athletic Meet held in February 2025, encouraging fitness, health, and active lifestyles among senior citizens across the state.





Handed over 300 chairs to Govt. Higher Secondary School, Puthenthode, Chellanam. Previously, students had to carry benches to the auditorium during programmes in order to find a seat. This initiative has now resolved the issue. During the ceremony held at the school auditorium, school authorities and local representatives officially received the chairs from VPS Lakeshore CEO, Jayesh V. Nair





VPS Lakeshore launched 'Healthy Kozhikode, Happy Kozhikode', a health and wellness awareness initiative $focusing \ on \ preventive \ health care, community \ engagement, and \ improved \ access \ to \ quality \ medical \ services. \ The$ project was officially inaugurated by MLA Ahmed Devarkovil, who unveiled the logo alongside MD S.K. Abdulla, in collaboration with the Sangeethame Jeevitham Foundation.



Donated essential sports equipment, including football shoes and a carrom board, to Panangad Vocational Higher Secondary School, supporting the students' physical development and overall well-being.





Handed over an ECCO Ambulance to the Palliative Care Society, Kozhikode in April 2025, supporting the society's mission to provide timely medical assistance and compassionate care to patients in need.





VPS Lakeshore handed over essential medicines worth Rs. 1 crore to the state government to support the victims of the Wayanad landslide. The medicines were officially received at the Collector's chamber by PWD Minister P.A. Muhammad Riyas, Minister for the Welfare of Scheduled Castes, Scheduled Tribes, and Backward Classes O.R. Velu, and District Collector Meghashree from VPS Lakeshore Chief Operating Officer, Jayesh V. Nair. District Collector NSK Umesh Flagged off the vehicles that carried the medicines to Wayanad





The hospital launched a statewide martial arts training initiative- Shield- in August 2024 to provide free, mandatory self-defense training to its female employees and other women across Kerala, with the goal of enhancing physical and mental strength and confidence. The program is a proactive effort to ensure the safety of women in the workplace and community, allocating ₹50 lakh initially and partnering with local bodies and the state government. The initiative aims to train 50,000 women within six months and includes providing safety kits and training in using safety apps.





Observed World Organ Donation Day to raise awareness about the importance of organ donation. People were encouraged to take a pledge to support this life-saving initiative. A memento was presented to a voluntary organ donor in recognition of their selfless contribution. The event also honoured Rakhy, the youngest organ donor, who saved her father's life, inspiring everyone to pledge in support of organ donation.



VPS Lakeshore sponsored the flight journey of over 50 senior citizens to Bangalore, in association with Maradu Municipality. This initiative aimed to provide the elderly with a safe and memorable travel experience while promoting their well-being and social engagement.



Celebrated World Lung Day 2025 by organising free lung function tests (PFT) for patients and staff. To further spread awareness about lung health, the hospital also conducted the initiative at Lulu Mall, Kochi on the same day, encouraging the community to prioritise respiratory wellness.



Traditional Onam festivities, cultural programmes, and floral decorations (Pookalam) were organised to mark the occasion, spreading happiness and togetherness across the hospital.



VPS Lakeshore organised a Robotic Surgery Exhibition, giving students, patients, and staff a chance to witness the Da Vinci robot in action. Designed for educational purposes, the exhibition helped attendees understand how robotic technology performs during surgery.



The hospital observed Nurses Day 2025 to honour the dedication, compassion, and hard work of its nursing staff. Cultural programmes and celebrations were organised to appreciate their contributions to patient care and the healthcare community.



Inorder to promote anti-drug awareness among youth through the spirit of sports, VPS Lakeshore organised a three-day Flood Light Cricket Tournament, titled 'Play Against Drugs' in collaboration with KUFOS from May 9–11, 2025.



To raise awareness about voice-related health issues, VPS Lakeshore conducted 'Aavaz' (Voice Week), an annual event. The programme was led by medical professionals from the hospital's Institute of Head & Neck department, providing guidance on maintaining healthy vocal habits and early detection of voice disorders.



NOTICE

Notice is hereby given that the 29th Annual General Meeting of the members of the company will be held at **12.00 Noon (IST)** on **Saturday**, the **27th September 2025** through Video Conferencing (VC) or other Audio–Visual Means (OAVM) to transact the following business:

ORDINARY BUSINESS:

1. Adoption of Accounts, Report of Board of Directors and Auditors thereon.

To receive, consider and Adopt Audited Financial Statements (including consolidated financial statements) for the year ended March 31, 2025 together with the Report of the Board of Directors and Independent Auditors report thereon.

2. Declaration of Dividend.

To declare dividend on equity shares.

3. Re-appointment of Director.

To appoint a director in the place of Mrs Kesava Pillai Chithrathara (Dr K Chithrathara) (DIN: 09505906) who retires by rotation in compliance with the provisions of Section 152 of the Companies Act, 2013 and being eligible, offers herself for re-appointment.

4. Re-appointment of Director.

To appoint a director in the place of Mr Parayil Daniel Mathew (P D Mathew) (DIN: 00903297) who retires by rotation in compliance with the provisions of Section 152 of the Companies Act, 2013 and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

5. Remuneration to Cost Auditor:

To consider and if thought fit, to pass with or without modification(s) the following resolution as an **Ordinary Resolution**:

RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re–enactment thereof, for the time being in force), M/s BBS & Associates, Cost Accountants, Kochi (FRN: 00273) the cost auditors appointed by the board of directors of the Company, to conduct the audit of cost records of the company for the financial year ending March 31, 2026, be paid the remuneration of ₹ 1,25,000/– (Rupees one lakh twenty five thousand only) plus tax as applicable.

RESOLVED FURTHER THAT the board of directors of the company be and are hereby authorised to do all such acts and take such steps as may be necessary, proper or expedient to give effect to this resolution.

6. Re-Appointment of Mr V Venugopal (DIN: 01901717) as an Independent Director:

To consider and if thought fit, to pass with or without modification(s) the following resolution as Special Resolution:

RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152, read with Schedule IV and other applicable provisions of the Companies Act, 2013, ("the Act") read with the Rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) Mr Velayudhan Nair Venugopal (V Venugopal) (DIN: 01901717), who holds office as an independent director for a term of 3 years up to March 30, 2025, be and is hereby reappointed as an independent director, not liable to retire by rotation, for a further term of 3 (Three) years from March 31, 2025 to March 30, 2028.

By Order of the Board

Place : Kochi

Date : 22nd July 2025

Regd. Office: XVI/ 612, Maradu, Nettoor P.O., Kochi – 682040 Sd/-R Muraleedharan Company Secretary



NOTES:

- 1. A statement pursuant to Section 102(1) of the Companies Act, 2013 relating to the Special Business to be transacted at the Meeting is annexed hereto.
- 2. In terms of the circulars issued by the MCA, a copy of the notice along with the Annual Reports for the financial year ended 31st March 2025 consisting of financial statements including Board's Report, Auditor's Report and other documents required to be attached therewith (collectively referred to as the Notice) have been sent to those members whose-mail ids are registered with the Company or the Registrars & Share Transfer agents or the Depository Participant(s) through electronic means and no physical copy of the notice has been sent by the Company to any others. The Notice of the meeting and Annual Report are available on the website of the Company at www.vpslakeshorehospital.com.
- 3. The members who have not yet registered their e-mail ids may sent their email ID's to cs@lakeshorehospital.org for registering their email address.
- 4. In view of the MCA Circulars, no proxy shall be appointed by the members. However, Corporate Members are requested to send to the Company/RTA a duly certified copy of the Board Resolution authorizing their representative to attend and vote at the meeting through VC.
- 5. The Record Date, for the purpose of determining the entitlement of Members to receive Dividend, if approved for the financial year 2024–25 will be **September 20, 2025**.
- 6. Change of Address: Members are requested to notify any change of address, email address and bank details to their depository participants in respect of their holdings in electronic form and in respect of shares held in physical form, to the secretarial department at the registered office of the Company or to the Registrar and Share Transfer Agent, M/s. Integrated Registry Management Services Private Limited, 2nd Floor, Kences Towers, No: 1, Ramakrishna Street, North Usman Road, T. Nagar, Chennai 600017. E-mail: corpserv@integratedindia.in. Members whose shareholdings are in electronic mode are requested to approach their respective depository participants for effecting change of address.
- 7. The Company has engaged CDSL to provide VC/OAVM facility to its shareholders for participation in the e-AGM.
- 8. Shareholders will be able to attend the AGM by using their e-Voting login credentials.
- 9. The deemed venue for the 29th AGM shall be the Registered office of the Company.
- 10. All documents referred to in the accompanying Notice and Explanatory Statement setting out material facts are open for inspection by the members only in electronic format on all working days from 06th September 2025 to 26th September 2025 between 02.00 PM and 05.00 PM up to the date of the 29th Annual General Meeting.

11 TDS on Dividend:

Pursuant to amendment made to the provisions relating to taxability of dividend, in the Finance Act, 2020, dividend income is taxable in the hands of Shareholders w.e.f. April 01, 2020 and the Company is required to deduct tax at source on dividend paid to Shareholders at the prescribed rates. For prescribed rates of TDS on various categories of persons, the Shareholders are requested to refer the amended provisions of the Income Tax Act, 1961.

The Shareholders are requested to furnish their PAN to the Company (in case of shares held in physical mode) or to the Depositories (in case of shares held in demat mode). A Resident individual Shareholder with PAN, enjoying exemption under one or the other provisions of the Income Tax Act can submit a yearly declaration in Form No.15G/15H, to avail the benefit of non-deduction of tax at source, by email to Company at the email Id: cs@lakeshorehospital.org on or before 20th September 2025. Shareholders are requested to note that in case their PAN is not furnished, the tax will be deducted at a higher rate



of 20%.

Non-resident Shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents viz., declaration of No Permanent Establishment in India and declaration of Beneficial Ownership, Tax Residency Certificate (TRC), Form 10F, any other document which may be required to avail the tax treaty benefits, by sending an email to the company at the email Id: cs@lakeshorehospital.org on or before 20th September 2025.

- 12. Dividend of prior years: In terms of Sections 124 of the Companies Act, 2013, the dividend which remains unclaimed for a period of seven years from the date of transfer to the Unpaid Dividend Account is required to be transferred to the "Investor Education and Protection Fund" established by the Central Government. According to the relevant provisions of the Companies Act, 2013, no claim shall lie against the said Fund or the Company for the amount of dividend so transferred to the said Fund. Members, who have not encashed the dividend warrant so far for the Financial Year ended 31st March 2021, 31st March 2023 and 31st March 2024 are requested to send their claim directly to the Company.
- 13. Pursuant to the provisions of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 the Company has uploaded the details of unpaid and unclaimed dividend lying with the Company as on 28th September 2024 (Date of last annual general Meeting) on the website of the Company (www.vpslakeshorehospital.com/investors zone/Details of Unpaid or Unclaimed Dividend) and on the website of the Ministry of Corporate Affairs.
- 14. Members holding shares in physical form are requested to consider converting their holding to dematerialized form to eliminate all risks associated with physical shares and for ease in portfolio management. Members can contact the Company or to M/s Integrated Registry Management Services Private Limited. The Company entered into agreement with NSDL and CDSL to enable Members to demat and hold the shares of the Company in electronic form. Any member desirous to dematerialise his holding may do so through any of the depository participants who is connected to NSDL & CDSL. The ISIN of the equity shares of the Company is INEO1TIO1010.

CDSL e-Voting System - For e-voting and Joining Virtual meetings.

- 1. Pursuant to the General Circular No. 20/2020 read with the subsequent circulars issued by the Ministry of Corporate Affairs (MCA) from time to time, the latest one being General Circular No. 09/2024 dated 19th September, 2024 (hereinafter collectively referred to as "the Circulars"), the Company is convening the Annual General Meeting ('the Meeting' or 'AGM') through Video Conferencing ('VC') / Other Audio Visual Means ('OAVM') without the physical presence of the Members. The deemed venue for the AGM will be the Registered Office of the Company.
- 2. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020, May 05, 2020 and the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by CDSL.
- 3. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.



- 4. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
- 5. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.
- 6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.vpslakeshorehospital.com. The AGM Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. www.evotingindia.com.
- 7. The AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular No. 14/2020 dated April 8, 2020, MCA Circular No. 17/2020 dated April 13, 2020, MCA Circular No. 20/2020 dated May 05, 2020 and MCA Circular No. 09/2024 dated September 19, 2024.
- 8. In continuation to this Ministry's General Circular No. 20/2020 dated 05.05.2020, General Circular No. 02/2022 dated 05.05.2022, General Circular No. 10/2022 dated 28.12.2022, and General Circular No. 09/2023 dated September 09,2023 after due examination, it has been decided to allow companies whose AGMs are due in the Year 2024 or 2025, to conduct their AGMs through VC or OAVM on or before 30th September, 2025 in accordance with the requirements laid down in Para 3 and Para 4 of the General Circular No. 20/2020 dated May 05, 2020.

THE INTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:

- **Step 1:** Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
- **Step 2:** Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.
 - (i) The Remote e-voting period commences on September 24, 2025 (9:00 AM) and ends on September 26, 2025 (5:00 PM). During this period, Members of the Company holding shares either in physical form or in dematerialised form, as on the cut-off date of September 20, 2025, may cast their vote electronically. The Remote e-Voting module shall be disabled by CDSL for voting thereafter.
 - (ii) The venue voting period begins on 27th September 2025 at 12.00 PM (IST) and ends on 27th September 2025 at 02.00 PM (IST). During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of 20th September 2025 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
 - (iii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
 - (iv) The voting rights of Members shall be in proportion to their share of the Paid-up Equity Share Capital of the Company as on the cut-off date of September 20, 2025
 - (v) Pursuant to Section 108 of the Companies Act, 2013, read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and General Circular No. 20/2014 dated 17th June, 2014, every company having not less than one thousand members is required to provide remote e-voting facility to its shareholders in respect of all shareholders' resolutions.



Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

(vi) Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode CDSL/NSDL is given below:

GDGL/ NGDL IS GIVEN DELOW.				
Type of shareholders		Login Method		
Individual Shareholders holding securities in Demat mode with CDSL	1)	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsl website www.cdslindia.com and click on login icon & My Easi New (Token) Tab.		
Depository	2)	After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-votinag option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.		
	3)	If the user is not registered for Easi/Easiest, option to register is available at cdsl website www. cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option.		
	4)	Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.		
Individual Shareholders holding securities in demat mode with NSDL Depository	1)	If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click		
		on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.		
	2)	If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp		
	3)	Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting		



	4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin. jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirecated to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details		
	Members facing any technical issue in login can contact CDSL helpdesk by		
Demat mode with CDSL	sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no.		
	1800 21 09911		
Individual Shareholders holding securities in	Members facing any technical issue in login can contact NSDL helpdesk by		
Demat mode with NSDL	sending a request at evoting@nsdl.co.in or call at : 022 – 4886 7000 and 022		
	- 2499 7000		

- Step 2: Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.
 - (vii) Login method for e-Voting and joining virtual meetings for Physical shareholders and shareholders other than individual holding in Demat form.
 - 1) The shareholders should log on to the e-voting website **www.evotingindia.com**.
 - 2) Click on "Shareholders" module.
 - 3) Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
 - 4) Next enter the Image Verification as displayed and Click on Login.
 - 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
 - 6) If you are a first-time user follow the steps given below:



	For Physical shareholders and other than individual shareholders holding shares in Demat.				
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat				
	shareholders as well as physical shareholders)				
	Shareholders who have not updated their PAN with the Company/Depository Participant are request-				
	ed to use the sequence number sent by Company/RTA or contact Company/RTA.				
Dividend Bank	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or				
Details	in the company records in order to login.				
OR Date of Birth	• If both the details are not recorded with the depository or company, please enter the member id / folio				
(DOB)	number in the Dividend Bank details field.				

- (viii) After entering these details appropriately, click on "SUBMIT" tab.
- (ix) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (x) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (xi) Click on the EVSN for Lakeshore Hospital and Research Centre Limited on which you choose to vote.
- (xii) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xiii) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xiv) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xv) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xvi) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xvii) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xviii) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.
- (xix) Additional Facility for Non Individual Shareholders and Custodians-For Remote Voting only.
 - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to **www.evotingindia.com** and register themselves in the "Corporates" module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.
 evoting@cdslindia.com.



- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
- It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/Authority
 letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to
 the Scrutinizer and to the Company at the email address viz; cs@lakeshorehospital.org (designated email address
 by company), if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the
 scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

- 1. The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for e-voting.
- 2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
- 3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
- 4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
- 5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
- 6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
- 7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least three days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at cs@lakeshorehospital.org. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance three days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at cs@lakeshorehospital.org. These queries will be replied to by the company suitably by email.
- 8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
- 9. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
- 10. If any Votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.



PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

- 1. For Physical shareholders please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to cs@lakeshorehospital.org / corpserv@integratedindia.in
- 2. For Demat shareholders Please update your email id & mobile no. with your respective **Depository Participant (DP)**
- 3. For Individual Demat shareholders Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to **helpdesk.evoting@cdslindia.com** or contact at toll free no. 1800 21 09911

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai – 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.



STATEMENT

(PURSUANT TO SECTION 102(1) OF THE COMPANIES ACT, 2013)

ITEM NO. 05: Ratification of remuneration payable to Cost Auditor for the financial year 2025-26.

The Board, on the recommendation of the Audit Committee has approved the appointment of M/s BBS & Associates, Cost Accountants, Kochi (FRN:00273) as the Cost Auditor to conduct the audit of the cost records of the Company for the financial year ending 31.03.2026 on a remuneration of ₹ 1,25,000/- (Rupees One lakh Twenty Five Thousand only) plus tax as applicable.

In terms of Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the cost auditors has to be ratified by the shareholders of the Company.

Accordingly, consent of the shareholders is sought for passing an ordinary resolution as set out at item No. 05 of the notice for ratification of the remuneration payable to the Cost Auditors for the financial year ending 31.03.2026.

No Director or Key Managerial Personnel of the Company or their relatives are concerned or interested in this item of business.

The Board of Directors recommends the aforesaid resolution for the approval by the members as an Ordinary Resolution.

ITEM NO. 06: Re-appointment of Mr V Venugopal (DIN: 01901717) as Independent Director of the Company.

The Board of Directors in its meeting held on March 6th 2025 based on the recommendations of Nomination and Remuneration Committee (NRC) re–appointed Mr Velayudhan Nair Venugopal (V Venugopal) as an Independent Director of the Company for a further term of three years commencing from 31st March 2025 to 30th March 2028, subject to approval through a special resolution passed by the company's shareholders in a general meeting. Necessary resolution for appointment of Mr V Venugopal as an Independent Director for a term of three years is placed before the members for approval.

Mr V Venugopal is a legal professional for over 40 years as a lawyer and corporate professional. He was Head – Legal and designated Manager of M/s Harrisons Malayalam Ltd and opted to retire from the services of the Company on 30.09.2020. He is on the boards of many group companies like M/s HML Ltd and an Independent Director of M/s Rado Tyres Ltd. He is also an advisor to RP- Sanjiv Goenka Group.

Mr V Venugopal has given his consent in writing to act as Independent Director in Form DIR-2 pursuant to Rule 8 of the Companies (Appointment & Qualification of Directors) Rules, 2014. He has also given a declaration in Form DIR-8 in terms of Companies (Appointment & Qualification of Directors) Rules, 2014 to the effect that he is not disqualified under sub-section (2) of Section 164 of the Companies Act, 2013 and he has also furnished a declaration to the effect that he meets the criteria of independence as provided in sub-section (6) of Section 149 of the companies Act, 2013.

In the opinion of the Board, Mr. V Venugopal fulfills the conditions specified in the Companies Act, 2013, and the Rules made thereunder and is independent of the management.

The resolution seeks the approval of members at item No.6 of the notice for the appointment of Mr V Venugopal as an Independent Director of the Company for a term of three years from March 31, 2025 to March 30, 2028 pursuant to Section 149 and other applicable provisions of the Companies Act, 2013 and the Rules made hereunder. The appointee shall not be liable to retire by rotation.

The copy of the letter of appointment of Mr V Venugopal as an Independent Director would be available for inspection at the Registered Office of the company between 02.00 pm to 05.00 pm on any working day up to the date of the Annual General Meeting. The letter of appointment is also available on the website of the Company for the information of the shareholders.

No Director or Key Managerial Personnel of the Company or their relatives other than Mr V Venugopal is concerned or interested in the said Resolution. Mr V Venugopal is not related to any other Director or KMP of the Company.

Place: Kochi

By Order of the Board

Date : 22nd July 2025

Sd/-

Regd. Office: XVI/ 612, Maradu, Nettoor P O, Kochi – 682040 R Muraleedharan Company Secretary



DETAILS OF DIRECTORS SEEKING APPOINTMENT/RE-APPOINTMENT AS REQUIRED UNDER SECRETARIAL STANDARD-2 ON GENERAL MEETINGS IS FURNISHED BELOW:

Name of Director	Dr K Chithrathara (DIN: 09505906)	Mr P D Mathew (DIN: 00903297)
Date of Birth, Age	11.11.1955 – 69 Years	05.03.1959 - 66Years
Date of First Appointment	31/03/2022	27/06/2001
Qualifications:	MBBS, MD, MCh, FAIS, FACS	BE
Nature of experience/ Expertise:	Dr K Chithrathara is the HOD Gynec & Surgical Oncology of the hospital and has a track record of over 32 years as a Medical Doctor.	Mr. P D Mathew is managing own engineering construction and project management company, in Arabian Gulf and the Middle east for last 25 years.
Terms and conditions of appointment or reappointment and details of remuneration	NIL	NIL
Relationship with other Directors	NIL	NIL
Number of Meetings of the Board attended during the year	4 out of 4 meetings	3 out of 4 meetings
Number of other listed Cos. In which Directorship is held:	NIL	NIL
Names of the committees of the Board of		Director in-
Other Companies in which Membership/ Chairmanship are held:	NIL	 Danem Heavy Industries Private Ltd Danem Oil & Gas LLP
Shareholding in the company	0.04%	0.57%



Name of Director	Mr V Venugopal (DIN: 01901717)
Date of Birth, Age	31/01/1956 - 69 Years
Date of First Appointment	31/03/2022
Qualifications:	B.Sc. (Zoology), LL.B.
Nature of experience/ Expertise:	Mr V Venugopal is a legal professional for over 40 years as a lawyer and corporate professional. He was Head – Legal and designated Manager of M/s Harrisons Malayalam Ltd and he is on the boards of many group companies like M/s HML Ltd and an Independent Director of M/s Rado Tyres Ltd. He is also an advisor to RP- Sanjiv Goenka Group.
Terms and conditions of appointment or re-appointment and details of remuneration	Appointed as Independent Director
Relationship with other Directors	NIL
Number of Meetings of the Board attended during the year	4 out of 4 meetings
Number of other listed Cos. In which Directorship is held:	1. RADO Tyres Limited
Names of the committees of the Board of Other Companies in which Membership/ Chairmanship are held:	Director– 1. Malayalam Plantations Limited 2. Vulcan Electricals Limited 3. RADO Tyres Limited 4. Spencer Information Services Limited
Shareholding in the company	NIL



DIRECTORS' REPORT

Your Directors have pleasure in presenting the 29th Annual Report and the audited financial statements for the year ended March 31, 2025.

FINANCIAL HIGHLIGHTS

The highlights of results for the financial year 2024-25 with respect to the previous year are tabled hereunder.

(₹ in lakhs)

FOR THE YEAR ENDED	Stand	alone	Consolidated	
FOR THE YEAR ENDED	31.03.2025	31.03.2024	31.03.2025	31.03.2024
Income from Operations	40,752	39,622	40,752	39,622
Other Income	823	667	823	667
Gross Income	41,575	40,289	41,575	40,289
Gross Operating Expenses	11,675	11,333	11,675	11,333
Finance Charges	33	93	33	93
Depreciation	2,605	2,370	2,605	2,370
Total Expenses	36,305	34,788	36,301	34,789
Profit before tax	5,270	5,501	5,274	5,500
Provision for tax	1,362	1,113	1,362	1,113
Profit for the year	3,908	4,389	3,912	4,387

During the year under review, the Company has made profit before tax of $\stackrel{?}{\stackrel{\checkmark}}$ 5,270 lakhs as against $\stackrel{?}{\stackrel{\checkmark}}$ 5,501 lakhs of the previous year and a Net Profit of $\stackrel{?}{\stackrel{\checkmark}}$ 3,908 lakhs as against $\stackrel{?}{\stackrel{\checkmark}}$ 4,389 lakhs of the previous year.

DIVIDEND

The Board of Directors has recommended a dividend of $\stackrel{?}{\stackrel{?}{\stackrel{?}{?}}}$ 2.00 (20%) on the equity share capital of the Company for the year subject to approval of the shareholders. The outflow on account of payment of dividend would be $\stackrel{?}{\stackrel{?}{?}}$ 20 cr.

RESERVES

The Board of Directors of your company have not transferred any amount to the Reserves for the year under review.

SHARE CAPITAL

During the year under report the Authorised Capital of the Company remained unchanged consisting of ₹ 100 crores equity share capital (divided into 10 crores Equity Shares of ₹ 10/- each).

REVIEW OF OPERATIONS

Over the past year, our hospital has entered a new phase of growth and renewal. In a time when the healthcare field is becoming more competitive, we've chosen not just to keep up but to take the lead. Our first priority is always patient care, improving how we work and keeping the highest standards of safety and care. Teams across the hospital have worked closely to improve how we treat patients, make better use of information, and build even greater trust with the people who rely on us. These efforts are now showing results and we are seeing steady growth in patient numbers during the current year (2025–26).

To maintain the quality of care we promise, we went through several important audits. These included ISO 9001 certification, Green OT Certification, NABL certification for our lab, ISO 22000 for food safety and the NABH surveillance audit. These evaluations confirm that we continue to meet strong national and international standards in healthcare and hospital services.



MALDIVES CLINICS

We are also expanding our services to reach more people outside India. Very soon, we will be launching multi-speciality OPD clinics in Mahibadhoo and Malé, Maldives. These centres will help increase awareness of our hospital and make it easier for international patients to access our services.

RENOVATION WORK

Renovation work inside the hospital is moving ahead as planned. The lobby and lift areas are expected to be completed by the end of August 2025. A step-by-step plan is also in place to update several OPDs, patient rooms and ICUs. Alongside this, we have opened new outpatient clinics in Malappuram, Edappal and Fort Kochi. These centres are expected to bring in more patients to our main hospital.

MOBILE MEDICAL VAN

It is proposed to launch a mobile medical van to be used to conduct health check-up camps and screening in rural areas of our state. The body building work of the vehicle is progressing well. Once launched, the bus will be equipped with an Ultra Sound Machine, Echo, ECG and other basic diagnostic tools. The launch of the vehicle is expected by November 2025.

OUR IN-HOUSE DIGITAL MEDIA

Our digital presence has also seen major improvement. Instead of depending mostly on external agencies, we've built our own in-house digital marketing team. This has already started showing results, with more patients visiting our OPDs and a stronger presence online. Since the website is often the first point of contact for patients, we are redesigning it with better features and improved technology. We're also working on a corporate video and a set of advertisements that will be shared on TV, social media, theatres, and other platforms to help build stronger public awareness and trust.

CONSOLIDATED FINANCIAL STATEMENTS

According to the provisions of Section 129 of the Companies Act, 2013 and Indian Accounting Standards (Ind AS 110), the consolidated audited financial statements together with Auditors Report are provided in the Annual Report.

In compliance with Section 129 (3) of the Companies Act, 2013 and Rule 8 of the Companies (Accounts) Rules, 2014, a report on the performance and the financial position of the subsidiary is included in Form AOC 1 is given as **Annexure-1**.

OUTLOOK

During the reporting year the company has achieved a turnover of $\stackrel{?}{\stackrel{\checkmark}}$ 415.75 crores (last year $\stackrel{?}{\stackrel{\checkmark}}$ 402.89 crores) and made a net profit of $\stackrel{?}{\stackrel{\checkmark}}$ 39.08 crores (last year $\stackrel{?}{\stackrel{\checkmark}}$ 43.89 crores). We have projected a turn over $\stackrel{?}{\stackrel{\checkmark}}$ 504 crores and profit before tax of $\stackrel{?}{\stackrel{\checkmark}}$ 98 crores for the financial year 2025–26.

ACCEPTANCE OF DEPOSITS

The company has not accepted/renewed any fixed deposits during the year under consideration.

BOARD COMPOSITION AND INDEPENDENT DIRECTORS

The Board consists of the Chairman, Managing Director, two Independent Directors and six non-executive directors including a woman director.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

Dr. K Chithrathara (DIN: 09505906) and Mr. P.D Mathew (DIN: 00903297), Directors of the company, retires by rotation at the ensuing Annual General Meeting and being eligible, offer themself for re-appointment. Necessary resolution (s) for their appointment are being placed before the members for approval.



Mr Hari Mohan Haritas (DIN: 10650876) ceased to be a director of the company at the conclusion of the annual general meeting i.e. 28th September 2024 since he has resigned and withdrawn from election prior to the commencement of remote voting.

The Board of Directors re-appointed Mr. V Venugopal (DIN: 01901717) as Independent Director of the Company for a period of three years with effect from 31st March 2025 to 30th March 2028 subject to approval through a special resolution passed by the company's shareholders in a general meeting. Necessary resolution for re-appointment of Mr V Venugopal as an Independent Director for a term of three years is being placed before the members for approval.

As Mr P M Sebastian (DIN: 00903813), Vice Chairman & Director automatically vacated the office of Director of the Company in terms of the provisions contained in Section 167(1) of the Companies Act, 2013 with effect from 12th May 2025. The Board placed its appreciation on record for the valuable services and counsel rendered by Mr P M Sebastian during his tenure as a Director of the Company.

Mr Jayesh V Nair was appointed as Chief Executive Officer (CEO) and KMP of the Company with effect from 06th March 2025.

None of the Directors are disqualified under Section 164 of the Companies Act, 2013.

ANNUAL GENERAL MEETING

The 28th Annual General Meeting of the members of the company was held on Saturday, the 28th September 2024 at the Registered Office of the Company.

BOARD MEETINGS

During the reporting year 4 (Four) Board Meetings were held on 13th May 2024, 8th August 2024, 27th November 2024 and 6th March 2025.

Attendance of each Director, at the Board Meetings held during the financial year 2024–25 and at the 28th Annual General Meeting, is furnished hereunder:

SI.No Name of the Director		Board meetings		Last Annual Cananal Mastin a (Vac (Na)	
Sl.No	Name of the Director	Held	Attended	Last Annual General Meeting (Yes/No)	
1	Dr Vayalil Parambath Shamsheer	4	3	No	
2	Mr Sebastian P M	4	0	No	
3	Mr K N Prabhakaran Nair	4	3	Yes	
4	Dr K V Johny	4	4	Yes	
5	Mr P D Mathew	4	3	Yes	
6	Mr M M Mathai	4	4	Yes	
7	Mr Job Varghese	4	2	Yes	
8	Dr K Chithrathara	4	4	No	
9	Mr V Venugopal	4	4	Yes	
10	Mr S.K Abdulla	4	4	Yes	
11	Mr Reuben George Joseph	3	3	Yes	
12	Mr Hari Mohan Haritas*	1	1	No	

^{*}Ceased to be a Director on 28/09/2024.

A separate meeting of the Independent Directors of the Company was held on 6th March 2025.



AUDIT COMMITTEE

The Audit Committee constituted in terms of Section 177 of the Companies Act, 2013 with two Independent Directors and the Managing Director as members. During the Financial Year 2024–25, the Committee members met 3 times i.e., on 29th July 2024, 26th November 2024 and 24th February 2025.

The composition of the committee and attendance at the meetings during the year under report is given hereunder:

CLNIa	Nama	Position	Audit Committee Meetings		
Sl No	Name		Held	Attended	
1	Mr V Venugopal	Chairman	3	3	
2	Dr K V Johny*	Member	1	1	
3	Mr Reuben George Joseph	Member	2	2	
4	Mr S K Abdulla	Member	1	1	
5	Mr Hari Mohan Haritas®	Member	1	0	

^{*}Ceased as a member of the Committee w.e.f. 08.08.2024.

@Ceased as the member of the Committee/Board w.e.f. 28.09.2024.

The Board of Directors at their meeting held on 27th November 2024 re-constituted the audit committee with Mr V Venugopal, Mr Reuben George Joseph and Mr S K Abdulla as members of the committee and Mr V Venugopal to be the Chairman of the Committee.

The Audit Committee confirms to Section 177 of the Act in all respects concerning its constitution, meetings, functioning, role and powers, mandatory review of required information, related party transactions and accounting treatment for major items. Appointment of Statutory Auditor, Cost Auditor, Secretarial Auditor and Internal Auditor are being done on the recommendations of the Audit Committee.

NOMINATION AND REMUNERATION COMMITTEE

The Company has a Nomination and Remuneration Committee of the Board which consists of two Independent Directors and the Managing Director as members. During the Financial Year 2024–25 the Committee members met five times i.e., on 13th May 2024, 29th July 2024, 29th January 2025, 24th February 2025 and 13th March 2025. The composition of the committee and attendance of directors at the said meeting is given hereunder:

Sl No	Name	Position	Nomination & Remuneration Committee Meetings		
			Held	Attended	
1	Mr V Venugopal	Chairman	5	5	
2	Dr K V Johny*	Member	2	2	
3	Mr Reuben George Joseph	Member	3	3	
4	Mr S K Abdulla	Member	3	3	
5	Mr Hari Mohan Haritas®	Member	_	-	

^{*}Ceased as a member of the Committee w.e.f. 08.08.2024.

[@]Ceased as the member of the Committee/Board w.e.f. 28.09.2024.



The Board of Directors at their meeting held on 27th November 2024 re–constituted the Nomination and Remuneration committee with Mr V Venugopal, Mr Reuben Joseph and Mr. S K Abdulla as members of the committee and Mr V Venugopal to be the Chairman of the Committee.

The powers, role and terms of reference of the Committee cover the areas as contemplated under Section 178 of the Companies Act, 2013 besides other terms as may be referred by the Board of Directors.

The salient features of the Nomination and Remuneration policy is attached as **Annexure II** to the Board's Report. The Nomination and Remuneration policy approved by the Board of Directors in terms of provision 178(4) of the Companies Act, 2013 is available on the website of the company **www.vpslakeshorehospital.com**.

CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE

The Company has a Corporate Social Responsibility Committee, as required under Section 135 of the Companies Act, 2013 which consists of two Independent Directors and one non-executive director as members. During the reporting year, the Company had implemented CSR projects as per policy approved by the Board of Directors of the Company and the Board ensured the money spent on the various projects successfully.

During the Financial Year 2024–25, the Committee members met thrice on 29th July 2024, 26th November 2024 and 24th February 2025. The composition of the Committee and attendance at the meetings during the year under report is given hereunder:

CLNI-	Nome	Destries	CSR Committee Meetings	
Sl No	Name	Position	Held	Attended
1	Mr V Venugopal	Chairman	3	3
2	Dr K V Johny	Member	3	2
3	Mr Reuben George Joseph	Member	2	2

The gist of the CSR Policy, the annual report on CSR activities for the financial year 2024–25 is specified in **Annexure III** attached to this report. The unspent amount for the FY 24–25 was transferred to a separate bank account and the same will be spent for ongoing projects.

STAKEHOLDER RELATIONSHIP COMMITTEE

The Company had constituted a Stakeholders' Relationship Committee (SRC) as prescribed under Section 178 of the Companies Act, 2013 and the composition of the committee is given hereunder, namely:

Sl No	Name	Position
1	Mr V Venugopal	Chairman
2	Mr Reuben George Joseph	Member
3	Mr S K Abdulla	Member

LOANS, GUARANTEES OR INVESTMENTS

The company did not give any Loan or Guarantee or provide any security or make investment covered under Section 186 of the Companies Act, 2013 during the year.



RISK MANAGEMENT POLICY

The Company has identified the risks/uncertainty associated with the company and developed and implemented a Risk Management Policy in terms of Section 134(3)(n) of the Companies Act, 2013. The said policy is being implemented and monitored by the Audit and Risk Management Committee.

VIGIL MECHANISM/WHISTLE BLOWER POLICY

The Company has established a vigil mechanism for Directors and Employees to report their genuine concerns. The said policy is placed on the website of the Company www.vpslakeshorehospital.com.

DEMATERIALISATION

In terms of the notification of Ministry of Corporate Affairs dated 10th September 2018, the Company has entered into agreement with NSDL and CDSL to enable Members to have the option of holding and dealing the shares of the Company in electronic form. Shareholders are requested to convert their holdings to dematerialised form to derive its benefits by availing the demat facility provided by NSDL and CDSL. As per the aforesaid circular the share transfer is permitted only under demat mode. The ISIN Number allotted to Equity Shares of the Company is: **INEO1TI01010.**

As on 31.03.2025 out of 1592 shareholders, 1260 shareholders are holding 38,334,549 equity shares in demat mode.

REGISTRAR AND SHARE TRANSFER AGENT:

Integrated Registry Management Services (P) Ltd

2nd Floor, 'Kences Towers', No.1, Ramakrishna Street,

North Usman Road, T.Nagar, Chennai-600017

Phone: 044 28140801, 28140803

Fax: 044 - 28143378, 28142479 E-mail: corpserv@integratedindia.in

INVESTOR EDUCATION AND PROTECTION FUND

There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company. The details of the Shareholders, who have not claimed their dividend, are available on the Company's website.

RELATED PARTY TRANSCATIONS

During the financial year 2024–25, all transactions with the Related Parties as defined under the Act, read with Rules framed thereunder were in the 'ordinary course of business' and 'at arm's length' basis. There are no materially significant related party transactions made by the Company which may have potential conflict with interest of the Company at large. Statement of all related party transactions is presented before the Audit Committee and Board for its approvals, specifying the nature, value and terms and conditions of transactions. The details of the contracts or arrangements with the related parties are attached as **Annexure IV – Form AOC 2**.

FORMAL ANNUAL EVALUATION

The Companies Act, 2013 states that a formal annual evaluation needs to be carried out by the Board of its own performance and that of its, committees and of individual directors.

Schedule IV of the Companies Act, 2013 states that the performance evaluation of independent directors shall be done by the entire Board of Directors, excluding the director being evaluated.

The formal annual evaluation as prescribed under Section 134 (3) (p) has been conducted and recorded by the Board of its own performance and that of its Committees, individual directors and Independent Directors at its duly constituted meeting. The evaluation has been carried out using a questionnaire specifically designed for the purpose.



ANNUAL RETURN

In accordance with Section 92(3) read with Section 134 (3) (a) of the Companies Act, 2013, the Annual Return in the prescribed format is available on the website of the Company at the link www.vpslakeshorehospital.com under Investor Zone.

CREDIT RATING

During the year under review, CARE, the Credit Rating Agency, maintained the 'CARE A-minus' rating with stable outlook for the Company's long term bank facilities 'CARE A2+' for the Company's short term bank facilities.

DECLARATION BY INDEPENDENT DIRECTORS

The Company has two Independent Directors in terms of Section 149(4) of the Companies Act, 2013 and received necessary declarations from each independent director under Section 149(7) of the Companies Act, 2013, that they meet the criteria of independence laid down in Section 149(6) of the Act. The letter of appointment of Independent Directors have been placed on the Company's website.

DIRECTORS RESPONSIBILITY STATEMENT

As required under Section 134(3)(c) and 134(5) of the Companies Act, 2013, your Directors confirm that:

- (i) In the preparation of the annual accounts for the financial year ended March 31, 2025 the applicable accounting standards had been followed along with proper explanation relating to material departures;
- (ii) The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company for the financial year ended March 31, 2025 and of the profit and loss of the company for that period;
- (iii) The directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- (iv) The directors had prepared the annual accounts on a 'going concern basis'; and
- (v) The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

STATUTORY AUDITORS

M/s Krishnamorthy & Krishnamoorthy, Chartered Accountants, (FRN:001488S), were appointed as the statutory auditors of the company at the 26th Annual general Meeting for a period of five years whose present term of office expires on 31st Annual general Meeting to be held for the financial year 2026–27.

The report of the Independent Auditor's for the financial year 2024–25 is attached with this annual report and the said report does not contain any qualification, reservation or adverse remarks.

SECRETARIAL AUDITORS

The Board appointed M/s BVR & Associates Company Secretaries LLP, as the Secretarial Auditors to conduct the Secretarial Audit for the financial year 2025–26. The Secretarial Audit Report for the financial year ended March 31, 2025 is annexed herewith as **Annexure V** and there are no qualifications, reservation or adverse remarks.

INTERNAL AUDITORS

The Board of Directors of your Company has appointed M/s Varma & Varma, Chartered Accountants, Ernakulam (FRN:004532S) as Internal Auditors, pursuant to the provisions of Section 138 of the Companies Act 2013 for two years from 01st April 2025 to 31st March 2027.



COST AUDITORS

Pursuant to Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014, your Directors had, on the recommendation of the Audit Committee, appointed M/s BBS & Associates, Cost Accountants, Kochi (FRN: 00273) to audit the cost accounts of the Company for the financial year 2025–26 on a remuneration of 1,25,000/– plus tax as applicable. As required under the Companies Act, 2013, the remuneration payable to the Cost Auditor is required to be placed before the members in a general meeting for ratification. Accordingly, a resolution seeking ratification of the remuneration payable to M/s BBS & Associates is included at item No.5 of the notice convening 29th Annual General Meeting.

The Company has received a letter from them to the effect that their re–appointment would be within the limits prescribed under Section 141(3) (g) of the Companies Act, 2013 and that they are not disqualified for such re–appointment within the meaning of Section 141 of the Companies Act, 2013.

The Company has maintained the cost records as specified by the Central Government under sub–section (1) of Section 148 of the Companies Act, 2013, is required by the Company and accordingly such accounts and records are made and maintained.

COMPLIANCE WITH SECRETARIAL STANDARDS

The Company complies with all applicable secretarial standards as prescribed under the Companies Act, 2013.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNING AND OUTGO

The company is not engaged in any manufacturing process; therefore, no particulars have been furnished in this report as required under Section 134(1)(m) of the Companies Act 2013, relating to conservation of energy and technology absorption.

During the year under review, the foreign exchange earning of the Company was $\stackrel{?}{\stackrel{?}{?}}$ 8.94 crores ($\stackrel{?}{\stackrel{?}{?}}$ 14.47 crores) and out go was $\stackrel{?}{\stackrel{?}{?}}$ 3.37 crores ($\stackrel{?}{\stackrel{?}{?}}$ 28.78 crores).

PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURES

Personnel and industrial relations were cordial and satisfactory during the year under review. During the financial year 2024–25, no employee of the Company received remuneration exceeding the limits prescribed under the provisions of Section 197 of the Companies Act, 2013, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

INTERNAL FINANCIAL CONTROLS

The Company has in place adequate internal financial controls with reference to financial statements. During the reporting year, such controls were tested and no reportable material weaknesses in the design or operation were observed.

MATERIAL CHANGES AND COMMITMENTS

No material changes and commitments affecting the financial position of the Company have occurred between the end of the financial year of the Company to which the financial statements relate and on the date of this report.

CHANGE IN THE NATURE OF BUSINESS, IF ANY

There is no change in the nature of business of the Company during the year under review.

INTERNAL COMPLAINTS COMMITTEE

The company has an Internal Complaints Committee as prescribed under Section 4 of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, to redress complaints of sexual harassment reported by women staff or such other person on behalf of the victim.

Details of Complaints received under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:



Particulars	FY 2024-25
Number of complaints of sexual harassment received	Nil
Number of complaints disposed of during the year	1
Number of cases pending for more than ninety days	Nil

The company has complied with provisions relating to the constitution of Internal Complaints Committee under the said Act.

MATERNITY BENEFIT COMPLIANCE

The company is in compliance with the provisions relating to the Maternity Benefit Act 1961.

ACKNOWLEDGEMENT

Your Directors acknowledge with gratitude and wish to place on record their sincere thanks and appreciation of the co-operation received by the Company from the customers, suppliers, investors, bankers and others associated with the company.

Your Directors take this opportunity to thank all doctors and employees for their outstanding services and also thank all the Shareholders for their unstinted support and confidence reposed by them in the Management and look forward to their continued support.

For and on behalf of the Board

Sd/-Dr. Vayalil Parambath Shamsheer

Chairman

(DIN: 02371712)

Place: Kochi

Date: 22nd July 2025



ANNEXURE I

FORM AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries or associate companies or joint ventures

Part A Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in ₹)

1	Sl.No.	1
2	Name of the subsidiary	Lakeshore Food and Beverages Private Ltd
3	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	31.03.2025
4	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries	INR
5	Share capital	₹ 5,00,000/-
6	Reserves and surplus	(-)₹9,09,060/-
7	Total assets	₹ 11,74,800/-
8	Total Liabilities	₹ 11,74,800/-
9	Investments	Nil
10	Total Income (Other income)	₹ 4,510/-
11	Profit before taxation	(–)₹78,790/–
12	Provision for taxation (Deferred Tax)	₹1,060/-
13	Profit aftertaxation	(-)₹79,850/-
14	Proposed Dividend	Nil
15	Extent of shareholding	100%

Notes: The following information shall be furnished at the end of the statement:

- 1. Names of subsidiaries which are yet to commence operations: Nil
- 2. Names of subsidiaries which have been liquidated or sold during the year: Nil

Part B Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures (Not applicable)

For and on behalf of the Board of Directors of Lakeshore Hospital and Research Centre Ltd

Sd/-

Dr. Vayali Parambath Shamsheer

Chairman

Place: Kochi

Date: 22nd July 2025



ANNEXURE II

SALIENT FEATURES OF THE NOMINATION AND REMUNERATION POLICY

As prescribed under Section 178 of the Companies Act, 2013 and Rule 6 of the Companies (Meetings of Board and its Powers) Rules, 2014, the Company constituted a Nomination and Remuneration Committee (N&RC) consisting of three non-executive directors out of which not less than one-half are Independent Directors and Chaired by an Independent Director.

This salient feature of the policy is as follows.

OBJECTIVE

- The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors / Key Managerial Personnel's (KMP) / Senior Managerial Personnel's (SMP) of the quality required to run the Company / Hospital successfully;
- · Relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
- Remuneration to Directors, KMP & SMP involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the Company / Hospital and its goals.

ROLE OF THE COMMITTEE

- To formulate criteria for determining qualifications, positive attributes and independence of a Director.
- To formulate criteria for evaluation of Independent Directors and the Board and carry out their performance evaluation.
- To identify persons who are qualified to become Directors and who may be appointed as SMP in accordance with the criteria laid down in this policy.
- To recommend to the Board the appointment and removal of Directors and SMP.
- To recommend to the Board policy relating to remuneration for Directors, KMP and SMP.
- Succession planning for replacing KMP & SMP and overseeing.
- To carry out any other function as is mandated by the Board or enforced by any statutory notification, amendment or modification, as may be applicable.

APPOINTMENT AND REMOVAL OF DIRECTOR, KMP's and SMP's

- a) The Committee shall identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as Director, KMP or as SMP and recommend his / her appointment.
- b) A person should possess adequate qualification, expertise and experience for the position he / she is considered for appointment. The Committee has authority to decide whether qualification, expertise and experience possessed by a person is sufficient / satisfactory for the position.

TERM / TENURE

a) Managing Director/Whole-time Director:

The Company shall appoint or re-appoint any person as its, Managing Director or Whole-time Director for a term not exceeding five years at a time.



b) Independent Director:

An Independent Director shall be a person duly qualified to be appointed as shall hold office for a term up to five consecutive years and will be eligible for re-appointment on passing of a special resolution by the Company.

No Independent Director shall hold office for more than two consecutive terms of up to maximum of 5 years each, but such Independent Director shall be eligible for appointment after expiry of three years of ceasing to become an Independent Director.

RFTIRFMENT

The Director, KMP and SMP's shall retire as per the applicable provisions of the Act and the prevailing policy of the Company. The Board will have the discretion to retain the Director, KMP, SMP for the benefit of the Company.

POLICY FOR REMUNERATION TO DIRECTORS/KMP/SMP's

1) Remuneration to Managing Director / Whole-time Directors:

- a) The Remuneration, perquisites etc. to be paid to Managing Director / Whole-time Directors etc. shall be governed as per provisions of the Companies Act, 2013 and rules made there under and the approvals obtained from the Members of the Company.
- b) The N & R C shall make such recommendations to the Board of Directors with regard to remuneration to Managing Director / Whole-time Directors.

2) Remuneration to Independent Directors:

- a) The Independent Directors may receive sitting fees and such other remuneration as permissible under the provisions of Companies Act, 2013, recommended by the N & RC and approved by the Board of Directors.
- b) All the remuneration of the Independent Directors (excluding the sitting fee) shall be subject to ceiling / limits as provided under Companies Act, 2013 and rules made there under recommended by the N & R C and approved by the Board of Directors or shareholders, as the case may be.
- c) An Independent Director shall not be eligible to get Stock Options and also shall not be eligible to participate in any share based payment schemes.
- d) Any remuneration paid to Non- Executive / Independent Directors for services rendered which are of professional in nature shall not be considered as part of the remuneration for the purposes of clause (b) above if the following conditions are satisfied:
 - a) The Services are rendered by such Director in his capacity as the professional; and
 - b) In the opinion of the Committee, the director possesses the requisite qualification for the practice of that profession.

3) Remuneration to KMP's & SMP's:

- a) The remuneration to KMP's & SMP's shall consist of salary and perquisites in compliance with the provisions of the Companies Act, 2013 and as decided by the Board of Directors.
- b) The Compensation Committee of the Company, constituted for the purpose of administering the Employee Stock Option / Purchase Schemes, shall determine the stock options and other share based payments to be made to KMP's & SMP's.
- c) The remuneration package shall include monthly remuneration, employer's contribution to Provident Fund, contribution to pension fund and other statutory dues, if any, as decided from to time.



ANNEXURE - III

ANNUAL REPORT ON CSR ACTIVITIES

(Pursuant to Section 135 of the Companies Act, 2013 and Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014

1. Brief Outline on CSR Policy of the Company:

The Board of Directors adopted the CSR Policy from April 2014 in terms of Section 135 of the Companies Act, 2013.

Lakeshore Hospital & Research Centre Ltd., (hereinafter described as "the Company") is a super specialty tertiary level hospital delivering state-of-the-art medical care over the last twenty two years. The hospital has gained reputation locally, nationally and internationally. The company has been instrumental in bringing the latest technology to the country whereby creating access to the best possible treatment at an affordable cost.

For those deserving persons who could not afford the cost, the hospital has been providing treatment at a subsidised rate. Apart from philanthropic activities and medical management within the hospital, it has been associating with several NGOs in conducting medical camps, health awareness classes, school health programme etc. in the community where specialist doctors also participate.

The CSR policy of the company reflects its commitment to humanity more than the statutory requirements. Policies and programs of the company are structured over the four pillars – Ethics, community, environment and diversity. Our policies explicitly express our desire to give back to our communities while the company prospers. Being ethical is the main pillar where we act with integrity and adhere to codes of ethics and cultural values. We strive hard to deliver the best to the community in which we exist, operating our business which is environmentally efficient, actively protecting the environment and respecting the diversity of the population by being non-discriminative based on caste, creed, gender, thought and experience.

AREAS OF ACTIVITIES AND INTERVENTION

The Company shall be undertaking the CSR activities mainly connected to Eradication of hunger and malnutrition, Preventive Health Care, Supporting Government initiatives in healthcare especially in preventive health, maternal and child health and care of older persons, Sanitation, Availability of safe drinking water. Campaign against use of alcohol, smoking, drug abuse etc., and Promoting education including special education and employment enhancing vocation skills especially among children, women, elderly and the differently abled and livelihood enhancement.

2. The composition of the CSR Committee:

Sl No	Name	Docition	CSR Committee Meetings	
SUNO	Name	Position	Held	Attended
1	Mr V Venugopal	Chairman & Independent Director	3	3
2	Dr K V Johny	Member	3	2
3	Mr Reuben George Joseph	Independent Director	2	2

- 3. The web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company, www.vpslakeshorehospital.com
- 4. Executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of Rule 8, if applicable: The impact assessment is not applicable for the company for the financial year ended 31st March 2025.
- 5. CSR Obligation:
 - (a) Average net profit of the company as per Section 135(5): ₹ 6862.43 Lakhs
 - (b) Two percent of average net profit of the company as per Section 135(5): ₹137.25 Lakhs.



- (c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: Nil
- (d) Amount required to be set off for the financial year, if any: Nil
- (e) Total CSR obligation for the financial year (5b+5c-5d): ₹137.25 Lakhs
- 6. Amount spent on CSR:

Place: Kochi

Date: 22nd July 2025

- (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project): ₹89.17 Lakhs
- (b) Amount spent in Administrative Overheads: 0.00
- (c) Amount spent on Impact Assessment, if applicable: Not Applicable
- (d) Total amount spent for the Financial Year [(a)+(b)+(c)]: ₹89.17 Lakhs
- (e) CSR amount spent or unspent for the financial year:

Total Amount		Amount Ur	nspent (₹ in lakhs)		
Spend for FY	Total Amount t	ransferred to	Amount transfe	rred to any fund	specified under
2025	Unspent CSR Account as per Section 135 (6)		Schedule VII as per second proviso to Section 135(5)		
(Rs in lakhs)	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
₹ 89.17	₹48.08	22.04.2025	Nil	Nil	Nil

(f) Excess amount for set-off, if any:

Sl No.	Particular	Amount (₹ in lakhs)		
(i)	Two percent of average net profit of the company as per sub-section (5) of section 135	137.25		
(ii)	Total amount spent for the Financial Year 89.17			
(iii)	Excess amount spent for the Financial Year [(ii)-(i)]	Nil		
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Nil Financial Years, if any			
(v)	Amount available for set off in succeeding Financial Years [(iii)–(iv)]	Nil		

7. Details of Unspent CSR amount for the preceeding three financial years:

SI. No.	Preceding Financial Year (s)	Amount transferred to Unspent CSR Account under	Balance Amount in Unspent CSR Account under	Amount spent in the Financial Year	per second proviso to subsection (5) of section 135, if any		Amount remaining to be spent in succeeding	Deficiency, if any.
	icai (s)	Section 135(6) (in Rs.)	Section 135 (6) (in Rs.)	(in Rs.)	Amount	Date of transfer.	financial years	
		(in Rs.)	(in Rs.)		(in Rs).		(in Rs.)	
1.	31.03.2024	41,50,000	24,13,143.00	17,36,857.00	-	-	24,13,143.00	
2.	31.03.2023	NIL						
3.	31.03.2022	NIL						
	Total							

- Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the 8. Financial Year: No
- 9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135: Not Applicable.

For and on behalf of the Board of Directors of Lakeshore Hospital and Research Centre Ltd

sd/sd/-V Venugopal

Dr Vayalil Parambath Shamsheer Chairman Chairman - CSR Committee



ANNEXURE IV

FORM NO. AOC - 2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014.)

- 1. Details of contracts or arrangements or transactions not at arm's length basis: NIL
- 2. Details of contracts or arrangements or transactions at Arm's length basis:
 - (I) Lease agreement with VPS Healthcare Private Ltd, Kochi.

S No.	Particulars	Details
(a)	Name of the related party & nature of relationship	VPS Healthcare Private Ltd, Ernakulam – 682 024 promoted and controlled by Dr Vayalil Parambath Shamsheer, Chairman.
(b)	Nature of contracts/arrangements/transaction	Leasing of Property – payment of rent.
(c)	Duration of the contracts/arrangements/ transactions	8 years.
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any.	Leasing of the land measuring 13.440 cents and building measuring 12621 Sq.Ft on Survey No.165/1 & 41/A4 at Kasaba Village of Kozhikode to be used as a medical centre. The lease rent payable per month was ₹ 7,65,650/- per month.
(e)	Date of approval by the Board	17 th February 2019.
(f)	Amount paid as advances, if any.	An interest free refundable security deposit of Rs 40,26,000/-paid by the Company to Lessor. This will be retained by the Lessor during the lease period and will be refunded to the company without interest on termination of lease agreement.

(II) M/s Humming Tree:

S No.	Particulars	Details
(a)	Name of the related party & nature of relationship	M/s Humming Tree, 2/C1853, Eranjipalam, Calicut– 673006 The Principal Architect of the firm is a relative to KMP.
(b)	Nature of contracts/arrangements/transaction	Work order dated 11.01.2022 issued to the above said firm to undertake the Interior Design Consultancy for Lakeshore Hospital and Research Centre Ltd.
(c)	Duration of the contracts/arrangements/ transactions	Till the completion of the renovation of the main block.
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any.	Professional Fee ₹ 150/- per Sq.Ft+ Applicable Taxes.
(e)	Date of approval by the Board	14 th August 2023
(f)	Amount paid as advances, if any.	₹ 20.95 lakhs.



(III) Lease agreement with Ms Shabeena Yusuff Ali:

S No.	Particulars	Details
(a)	Name of the related party & nature of relationship	Ms Shabeena Yusuff Ali, Spouse of Dr Vayalil Parambath Shamsheer, Chairman.
(b)	Nature of contracts/arrangements/transaction	Leasing of Property – Payment of rent.
(c)	Duration of the contracts/arrangements/transactions	11 Months from 08th August 2024.
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any.	Leasing of the land measuring 56.83 cents situated at Survey Nos. 323/8, 323/11, 323/12, 329/7 & 329/11 in Maradu Village, Ernakulam Dist., near Lakeshore Hospital for utilizing same for the hospital purpose. Monthly lease rent of ₹ 1,13,600/ at the rate of ₹ 2,000/- per cent.
(e)	Date of approval by the Board	08 th August 2024.
(f)	Amount paid as advances, if any.	₹ 3.40 lakhs. (3 months' Rent)

(IV) Agreement with M/s Welcare Hospital:

S No.	Particulars	Details	
(a)	Name of the related party & nature of relationship	M/s Welcare Hospital, owned by Mr P M Sebastian, Director (ceased be director from 12.05.25 onwards)	
(b)	Nature of contracts/arrangements/transaction	Agreement- Providing laboratory services and referring critical care patients.	
(c)	Duration of the contracts/arrangements/transactions	1Year	
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any.	Agreement to provide laboratory services in respect of the samples, referring emergency/critical care patients from Welcare Hospital and to provide service of blood bank etc. Standard rate of Hospital shall apply on these services. The tests rates (MRP) shall apply: Medium Specimen: Rs.1580/- Large Specimen: Rs. 2630/- Small Specimen: Rs.1470/- Bone Marrow Aspiration + Biopsy (Bone Marrow): Rs.2100/- Biopsy (Bone Marrow): Rs.1270/- The rates agreed were at the standard rate offered in similar agreements with other parties.	
(e)	Date of approval by the Board	06 th March 2025	
(f)	Amount paid as advances, if any.	-	

For and on behalf of the Board of Directors of Lakeshore Hospital and Research Centre Ltd

Sd/-

Dr. Vayali Parambath Shamsheer

Chairman

Place: Kochi

Date : 22nd July 2025



ANNEXURE V

Form No: MR3 SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2025

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To
The Members
Lakeshore Hospital and Research Centre Limited
CIN: U85110KL1996PLC010260.
XVI/612, Maradu, KanayannurTaluk,
Nettoor P 0,Ernakulam,
Kerala- 682 040

We, BVR & ASSOCIATES Company Secretaries LLP, have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s. Lakeshore Hospital and Research Centre Limited [CIN:U85110KL1996PLC010260] (hereinafter called the company). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records produced to us and according to information and explanations given to us by the Company, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2025 complied with the provisions of the Companies Act, 2013 (Act) and the Rules made there under, the Memorandum and Articles of Association of the Company and also applicable provisions of the aforesaid laws, standards, guidelines, agreements, etc.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2025 according to the provisions of:

- 1. The Companies Act, 2013 and the Rules made there under.
- 2. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment.

As informed to us the following Laws specifically applicable to the Company as under:

- 1. Clinical Establishments (Registration & Regulations) Act, 2010.
- 2. Drugs and Cosmetics Act 1940 and Rules 1945.
- 3. The Drugs (Control) Act, 1950.
- 4. The Pharmacy Act, 1948.
- 5. The Atomic Energy Act, 1962 and Rules thereunder
- 6. Narcotics and Psychotropic Substances Act, 1985.



- 7. The Transplantation of the Human Organs Act, 1994.
- 8. The Births, Deaths and Marriages Registration Act, 1886.
- 9. The Epidemic Diseases Act, 1897
- 10. The Medical Termination of Pregnancy Act, 1971 and Rules.
- 11. The Pre-Conception and Pre-Natal Diagnostic Techniques (Prohibition of Sex Selection) Act, 1994.
- 12. Bio-Medical Waste Management Rules, 2016.
- 13. Consumer Protection Act and Medical Profession.
- 14. Indian Medical Council (Professional Conduct, Etiquette and Ethics) Regulations, 2002 (Ethics Regulations)
- 15. Atomic Energy and Protection Rules, 2004.
- 16. Registration of Births and Deaths Act, 1969.
- 17. Hazardous and Other Wastes (Management, and Transboundary Movement) Rules, 2016.

The other laws applicable to the Company are:-

- 1. The Competition Act, 2002
- 2. The Kerala Shop and Commercial Establishment Act, 1960.
- 3. The Water (Prevention and Control of Pollution) Act, 1974.
- 4. Environment Protection Act, 1986.
- 5. Petroleum Act, 1934.
- 6. Electricity Act, 2003.
- 7. Kerala Lifts and Escalators Act, 2013.
- 8. Kerala Municipality Building Rules, 1999 (Kerala Municipality Act 1994).
- 9. Sexual Harassment of Women at the work place (Prevention, Prohibition and Redressal) Act, 2013
- 10. Indian Stamp Act, 1899.
- 11. The Building And Other Construction Workers (Regulation Of Employment And Conditions Of Service) Act, 1996
- 12. The Inter-State Migrant Workmen (Regulation Of Employment And Conditions of Service) Act, 1979
- 13. The Contract Labour (Regulation And Abolition) Act, 1970

We have also examined compliance with the applicable clauses of the following:

- 1) Secretarial Standards issued by the Institute of Company Secretaries of India, to the extent applicable.
- 2) Corporate Social Responsibility Voluntary Guidelines, 2009 issued by the Ministry of Corporate Affairs, Government of India;

We report that, during the year under review:

- The status of the Company has been that of an Unlisted Public Company. The Company has not been a subsidiary of another company.
- The Company has a Wholly Owned Subsidiary, Lakeshore Food And Beverages Private Limited (CIN:U55209KL2019PT C059635), as defined under Sec. 2(87)(ii) of Companies Act, 2013, incorporated on 18.09.2019 having registered at XVI/612, Maradu, Kanayannur Taluk, Nettoor P.O, Kochi, Ernakulam, Kerala 682040.



- 3. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes, if any, in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
 - Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda are sent at least seven days in advance, a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. Majority decision is carried through, while the dissenting members' views are captured and recorded as part of the minutes.
- 4. The Directors have complied with the disclosure requirements in respect of their eligibility of appointment, their being independent and compliance with the code of Business Conduct & Ethics for Directors and Management Personnel and also with regard to disclosure of interests and concerns in contracts and arrangements, shareholdings/debenture holdings and directorships in other companies and interests in other entities.
- 5. The Company has complied with the provisions of Companies (Appointment and Qualification of Directors) Rules, 2014 and necessary returns were filed.
- 6. The Company has not defaulted in the repayment of unsecured loans, facilities granted by bank(s)/financial institution(s) and non-banking financial companies. The Company has not issued Debentures and collected Public Deposits.
- 7. All registrations under the various state and local laws as applicable to the company are valid as on the date of report.
- 8. The Company does not have any unpaid dividend during the financial year due for transfer to Investor Education and Protection Fund but Statement of unclaimed and unpaid amounts has been intimated to the Registrar of companies within the prescribed time.
- 9. The Company has paid all its statutory dues and satisfactory arrangements have been made for arrears of any such dues.
- 10. The Company has provided a list of statutes in addition to the laws as mentioned above and it has been observed that there are systems in place to ensure compliance of all laws applicable to the company.
- 11. There are few instances of small delays to MSMEs and the same has been brought to the attention of management who informed us that they are putting in place a system to identify MSMEs among vendors and avoid delays in payments in future.

We further report that:

- The Committee under Sec 135. (1) of Companies Act, 2013 has met periodically and record the minutes as per the provisions of law under review. The CSR spending of the company for the reporting year was as per the provisions of the law and according to the decision of the CSR committee recommendation in accordance with the adopted CSR policy of the Company.
- The Company has followed the Secretarial Standards issued by the Institute of Company Secretaries of India;
- 3. The Company has complied with the provisions of The Competition Act, 2002 with regard to prohibition of anti-competitive agreements, abuse of dominance and ensuring of competition advocacy. As per the verification, the company is ensuring fair competition in the market among its competitors.
- 4. The Company has complied with the Rule 6 of Companies (Appointment and Disqualification of Directors) Rules, 2014 regarding the inclusion of name of the Independent Director in the Data Bank maintained by the Indian Institute of Corporate Affairs and the online proficiency self-assessment test thereof.
- 5. The Company has complied with sub-rule (8) of Rule 9A of Companies (Prospectus and Allotment of Securities) Rules, 2014 regarding filing of Reconciliation of Share Capital Audit Report on a half yearly basis with Registrar of Companies.



The Company filed following E-form with MCA for the Financial Year under Review: -

Sl. No	Date of filing	SRN	Form
1	09/04/2024	AA7317151	DIR-12
2	11/04/2024	AA7409171	PAS-6
3	31/05/2024	AA8191107	DIR-12
4	26/07/2024	AA9429571	DPT-3
5	31/07/2024	AA9512707	MSME Form 1
6	19/08/2024	F97516496	CRA-2
7	19/08/2024	AA9704245	MGT-14
8	23/08/2024	AA9833447	DIR-12
9	16/09/2024	AB0246535	CHG-1
10	20/09/2024	AB0552719	CHG-1
11	07/10/2024	AB1425601	DIR-12
12	08/10/2024	AB1432333	PAS-6
13	15/10/2024	N03145083	CRA-4
14	17/10/2024	N03637063	AOC-4 XBRL
15	05/11/2024	N13076534	MGT-7
16	06/12/2024	AB2076271	IEPF-2
17	21/12/2024	N24951089	CSR-2
18	07/03/2025	AB2873097	CHG-1
19	27/03/2025	AB3073126	DIR-12
20	28/03/2025	AB3063829	MGT-14

We further report that:

There are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

This Report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report.

CS YOGINDUNATH S

DESIGNATED PARTNER
BVR & ASSOCIATES COMPANY SECRETARIES LLP

Membership Number: F7865

Certificate of Practice No: 9137

UDIN: F007865G000797115

PEER REVIEW NUMBER: P2010KE020500

Date : 03rd July 2025 Place : Cochin



'Annexure A'

To,

The Members,

M/s. Lakeshore Hospital and Research Centre Limited

Our report of even date is to be read along with this letter.

- 1. Maintenance of Secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records.
- 3. The verification was done on test basis to ensure that correct facts are reflected in Secretarial records. We believe that the process and practices, we followed provide a reasonable basis for our opinion.
- 4. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 5. Wherever required, we have obtained the Management representation about the Compliance of laws, rules and regulations and happening of events etc.
- 6. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
- 7. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

CS YOGINDUNATH S

DESIGNATED PARTNER
BVR & ASSOCIATES COMPANY SECRETARIES LLP

Membership Number: F7865 Certificate of Practice No: 9137

UDIN: F007865G000797115

PEER REVIEW NUMBER: P2010KE020500

Date : 03rd July 2025

Place: Cochin



INDEPENDENT AUDITOR'S REPORT

To the Members of Lakeshore Hospital and Research Centre Limited Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of Lakeshore Hospital And Research Centre Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2025, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Cash Flow and the Statement of changes in equity for the year then ended, and notes to the standalone financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ('Ind AS') and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2025, its profits, total comprehensive income, its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the standalone Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

Information other than the Standalone Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the standalone financial statements and our auditor's report thereon. The Annual Report is expected to be made available to us after that date of this auditor's report.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance as required under SA 720 'The Auditor's responsibilities Relating to Other Information'.

Responsibility of Management for standalone financial statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance including



other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Ind AS specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error,
 design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate
 to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to standalone financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.



• Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

- 1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order.
- 2. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
 - d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act.
 - e) On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B" to this report. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to standalone financial statements.
 - g) The managerial remuneration for the year ended March 31, 2025 has been paid by the Company to its directors in accordance with the provisions of section 197 of the Act.
 - h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - I. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements Refer Note no 38 and 39 to the standalone Financial Statements;



- II. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses- Refer Note No 45 to the standalone Financial Statements:
- III. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
- IV. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries:
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- V. The final dividend paid by the Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Act to the extent it applies to payment of dividend.
 - The Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with section 123 of the Act to the extent it applies to declaration of dividend.
- VI. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the year ended March 31, 2025, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For Krishnamoorthy & Krishnamoorthy
Chartered Accountants
(FRN:001488S.)

C.R. Rema Partner Membership No. 029182

UDIN: 25029182BMLIAE9521

Place: Kochi

Date: 22nd July 2025



ANNEXURE A TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in Paragraph 1 under the heading "Report on Other Legal and Regulatory Requirements" of our report of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) Property, Plant and Equipment and right-of-use assets of the Company have been physically verified by the management during the year, which, in our opinion is reasonable having regard to the size of the Company and nature of its assets and that no material discrepancies were noticed on such verification.
 - (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company and the confirmation from financial lender in respect of title deeds deposited with them and based on the details of land and building furnished to us by the Company, the title deeds of immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the standalone financial statements are held in the name of the Company.
 - (d) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) and intangible assets during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii. a. Physical verification of inventory has been conducted at reasonable intervals by management. In our opinion, the coverage and procedure of such verification by the management is appropriate. No discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such verification.
 - b. The Company has been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, during the year, from banks or financial institutions on the basis of security of current assets. Quarterly returns/statements filed by the company with such banks/financial institutions are in agreement with the books of the company.
- iii. The company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year and hence reporting under clause 3(iii) of the Order is not applicable.
- iv. The company has not granted any loans, made any investments, or given any guarantees or security during the year for which the provisions of section 185 and 186 of the Companies Act, 2013 are applicable. Hence, reporting under clause 3(iv) of the Order is not applicable.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.



- vi. We have broadly reviewed the books of accounts maintained by the Company, pursuant to the rules prescribed by the Central Government for the maintenance of cost records under sub-section (1) of section 148 of the Companies Act, 2013, and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. We have however not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- vii. In respect of statutory dues:
 - (a) In our opinion, the Company has generally been regular in depositing undisputed statutory dues, including Goods and Services tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues applicable to it with the appropriate authorities.
 - There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues in arrears as at March 31, 2025 for a period of more than six months from the date they became payable.
 - (b) Dues outstanding in respect of statutory dues referred to in sub-clause (a), which have not been deposited on account of any dispute are as follows

Nature of Dues	Statute	Amount Rupees in lakhs	Period to which the amount relates	Forum where the dispute is pending
		43.49 (Net of Rs. 2.40 paid)	2009-10 & 2010-11	Customs, Excise and Service Tax Appellate Tribunal, Bangalore
Service Tax	The Finance Act, 2004 and the Service	4.2 (Net of Rs.0.55 paid)	2011-12	Customs, Excise and Service Tax Appellate Tribunal, Bangalore
Service lax	Tax Rules	7.99 (Net of Rs.0.88 paid)	2012-13	Customs, Excise and Service Tax Appellate Tribunal, Bangalore
		3.05 (Net of Rs.0.40 paid)	2013-14	Customs, Excise and Service Tax Appellate Tribunal, Bangalore
		126.11	2008-09	High Court
		165.47	2009-10	High Court
Value	The Kerala Value Added tax Act, 2003	168.44	2010-11	High Court
Added Tax		192.65	2011-12	High Court
		1.74	2016-17	Joint Commissioner (Appeal)Ernakulam
		1.32	2016-17	Joint Commissioner (Appeal)Ernakulam
Goods and Service tax	Central Goods and Service tax 2017	1.08	AY 2017-18	Central GST
		4.72	AY 2010-11	Commissioner of Income Tax (Appeals)
		26.41	AY 2011-12	Commissioner of Income Tax (Appeals)
		7.48	AY 2016-17	Commissioner of Income Tax (Appeals)
Income Tax	Income Tax Act, 1961	221.05	AY 2016-17	Commissioner of Income Tax (Appeals)
		3.60	AY 2017-18	Commissioner of Income Tax (Appeals)
		119.94	AY 2017-18	Commissioner of Income Tax (Appeals)
		159.97	AY 2018-19	Commissioner of Income Tax (Appeals)



	Income Tax	Income Tax Act, 1961	97.78	AY 2018-19	Income Tax Appellate Tribunal
			145.00	AY 2019-20	Commissioner of Income Tax (Appeals)
			0.15	AY 2019-20	Commissioner of Income Tax (Appeals)
			311.87	AY 2022-23	Commissioner of Income Tax (Appeals)
			0.20	AY 2022-23	Commissioner of Income Tax (Appeals)
	Employees Provident Fund	Employees Provident Fund and Miscellaneous Provisions Act	65.12	High Court of Kerala	

- viii. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the period in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix. a. The Company has not defaulted in repayment of loans and borrowing or in the payment of interest thereon to any lender.
 - b. The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
 - c The Company has not obtained any term loans during the year. Accordingly, clause 3(ix)(c) of the Order is not applicable.
 - d. On an overall examination of the standalone financial statements of the Company, the fund raised on short term basis have not been utilized for any long term purposes.
 - e. On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
 - f. The Company has not raised any loans during the year on the pledge of securities held in its subsidiaries and hence reporting on clause 3(ix)(f) of the Order is not applicable.
- x. a. The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
 - b. During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. a. No fraud by the Company has been noticed or reported during the year. However, we have been informed that there has been an instance of fraud on the Company, wherein an employee had misappropriated funds amounting to ₹13.35 lakhs. The entire amount has been fully recovered from the said employee.
 - b. No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
 - c. The company has not received any whistle blower complaints during the year and hence reporting under clause 3(xi)(c) of the Order is not applicable.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) (a), (b) and (c) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.



- In our opinion, the Company has an internal audit system commensurate with the size and nature of its business. xiv.
 - b. We have considered the internal audit reports of the Company issued till date for the period under audit.
- During the year, the Company has not entered into any non-cash transactions with its Directors or persons connected with XV. its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. xvi. Hence, reporting under clause 3(xvi) (a) and (b) of the Order is not applicable.
 - The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. b. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
 - In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- The Company has not incurred cash losses in the current and in the immediately preceding financial year. xvii.
- There has been no resignation of the statutory auditors of the company during the year. xviii.
- On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial xix. liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- There are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a XX. transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.
 - In respect of ongoing projects, the Company has transferred unspent Corporate Social Responsibility (CSR) amount as at the end of the financial year, to a Special account within a period of 30 days from the end of the said financial year in compliance with the provision of section 135(6) of the Act.

For Krishnamoorthy & Krishnamoorthy Chartered Accountants (FRN:001488S.)

> C.R. Rema Partner

Membership No. 029182 UDIN: 25029182BMLIAE9521

Place: Kochi

Date : 22nd July 2025



ANNEXURE B TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in Paragraph 2(f) under the heading "Report on Other Legal and Regulatory Requirements" of our report of even date)

Independent Auditor's Report on the Internal financial controls with reference to the standalone financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to standalone financial statements of Lakeshore Hospital and Research Centre Limited ("the Company") as of March 31, 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls with reference to the standalone financial statements based on the internal control criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to standalone financial statements.

Meaning of Internal financial controls with reference to standalone financial statements

A company's internal financial controls with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted



accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and Directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal financial controls with reference to standalone financial statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial controls with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2025, based on the internal financial controls with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

For Krishnamoorthy & Krishnamoorthy
Chartered Accountants
(FRN:001488S.)

C.R. Rema

Partner

Membership No. 029182

UDIN: 25029182BMLIAE9521

Place : Kochi

Date : 22nd July 2025



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Standalone Balance Sheet as at March 31, 2025

(₹ in lakhs)

Particulars	Note No.	As at 31.03.2025	As at 31.03.2024
Assets:			
Non-current assets			
(a) Property, Plant and Equipment	4	34,228.70	34,595.78
(b) Capital work-in-progress	5	465.70	189.46
(c) Other Intangible assets	6	83.77	110.88
(d) Right-of-use assets	7	310.58	366.99
(e) Financial Assets			
(i) Investments	8	-	5.00
(ii) Other financial assets	9	786.91	1,602.83
(f) Non-current tax assets (net)	10	855.30	953.69
(g) Other non-current assets	11	484.02	585.34
		37,214.98	38,409.97
Current assets			
(a) Inventories	12	1,092.02	1,070.93
(b) Financial Assets			
(i) Trade receivables	13	3,404.84	2,698.03
(ii) Cash and cash equivalents	14	4,434.37	982.51
(iii) Bank balances other than (ii) above	15	6,187.45	6,671.76
(iv) Loans	16	4.73	2.48
(v) Other financial assets	17	627.03	675.32
(c) Other current assets	18	364.39	261.11
		16,114.83	12,362.14
Total Assets		53,329.81	50,772.11
EQUITY AND LIABILITIES			
Equity:			
(a) Equity Share capital	19	10,000.00	10,000.00
(b) Other Equity	20	32,227.72	30,030.49
		42,227.72	40,030.49
Liabilities:			
Non-current liabilities			
(a) Financial Liabilities			
(i) Lease liabilities	21	292.39	361.15



Total Equity and Liabilities		53,329.81	50,772.11
		7,148.65	6,858.78
(c) Provisions	28	131.00	112.91
(b) Other current liabilities	27	383.89	420.73
(iii) Other financial liabilities	26	2,695.15	2,980.11
 Total outstanding dues of creditors other than micro enterprises and small enterprises 		3,500.06	3,011.07
 Total outstanding dues of micro enterprises and small enterprises 		361.49	267.02
(ii) Trade payables	25		
(i) Lease liabilities	21	77.06	66.94
(a) Financial Liabilities			
Current liabilities			
		3,953.44	3,882.84
(d) Other non-current liabilities	24	591.92	565.12
(c) Deferred tax liabilities (Net)	23	1,684.49	1,736.74
(b) Provisions	22	1,384.64	1,219.83

The accompanying notes form an integral part of the standalone financial statements.

sd/-

E. Gireeshkumar

Chief Financial Officer

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182

UDIN: 25029182BMLIAE9521

Place: Kochi Date: 22.07.2025 For and on behalf of the Board of Directors

sd/-

Dr. Vayalil Parambath Shamsheer Chairman

DIN: 02371712

sd/-

Jayesh V Nair Chief Executive Officer S.K. Abdulla Managing Director

sd/-

sd/-

DIN: 09627792

R. Muraleedharan

Company Secretary



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Standalone Statement of Profit and Loss for the year ended March 31, 2025

(₹ in lakhs)

Particulars	Note No.	For the year ended 31.03.2025	For the year ended 31.03.2024
Income:			
Revenue from operations	29	40,752.21	39,622.01
Other income	30	823.01	666.84
Total Income		41,575.22	40,288.85
Expenses:			
Purchase of Medicines & Consumables	31	11,696.05	11,132.09
Changes in inventories of Medicines & Consumables	32	(21.09)	200.92
Employee benefits expense	33	7,937.20	7,506.38
Finance costs	34	33.23	92.65
Depreciation and amortisation expense	35	2,604.69	2,369.81
Other expenses	36	14,055.32	13,485.85
Total expenses		36,305.40	34,787.70
Profit before tax		5,269.82	5,501.15
Tax expense:			
Current tax		1,410.02	1,352.40
Tax for earlier years	10	0.70	0.87
Deferred tax		(48.70)	(240.70)
		1,362.02	1,112.57
Profit for the year		3,907.80	4,388.58
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurements of post employment benefit obligations		(14.12)	(13.28)
Income tax relating to items that will not be reclassified to profit or loss		3.55	3.34
Total other comprehensive income for the year		(10.57)	(9.94)
Total Comprehensive Income for the year		3,897.23	4,378.64
Earnings per equity share of Rs 10 each:	37		
Basic (Rs)		3.91	4.39
Diluted (Rs)		3.91	4.39

The accompanying notes form an integral part of the standalone financial statements.

sd/-

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants

Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182

UDIN: 25029182BMLIAE9521

Place: Kochi Date: 22.07.2025 For and on behalf of the Board of Directors

Dr. Vayalil Parambath Shamsheer

Chairman

DIN: 02371712

sd/-

E. Gireeshkumar Jayesh V Nair
Chief Financial Officer Chief Executive Officer

sd/-

S.K. Abdulla

Managing Director

DIN: 09627792

sd/-

R. Muraleedharan

Company Secretary



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Standalone Statement of Cash Flows for the year ended March 31, 2025

(₹ in lakhs)

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Cash flow from operating activites		
Profit before tax	5,255.70	5,487.87
Adjustments for:		
Depreciation and amortisation	2,604.69	2,369.81
Interest expense	33.23	92.65
Interest income	(675.35)	(532.78)
Net (Profit)/ Loss on sale/write off of Property Plant and Equipment	38.72	(7.72)
Grant income	(61.25)	(43.36)
Bad debts and advances written off	-	-
Provision for Impairment in value of investments	5.00	_
Provision for doubtful debts	243.91	10.93
Operating cash flow before working capital changes	7,444.65	7,377.40
Movements in working capital :		
(Increase) / decrease in inventories	(21.09)	200.92
(Increase) / decrease in trade and other receivables	289.94	(1,271.90)
Increase / (decrease) in trade and other payables	429.63	(34.32)
	8,143.13	6,272.10
Direct taxes paid net of refunds	(1,312.33)	(1,848.31)
Net cash flows from operating activities (A)	6,830.80	4,423.79
Cashflow from investing activities		
Additions to Property, Plant & Equipment (including capital work in progress)	(2,269.39)	(4,555.83)
Investment in subsidiaries	-	-
Sale or withdrawal of property, plant and equipment	6.82	51.62
Interest received	677.70	574.33
Net cash flows from investing activites (B)	(1,584.87)	(3,929.88)
Cashflow from financing activities		
Proceeds/(Repayment) of Buyers credit/Term Loan	-	(1,302.40)
Movement in Short term borrowings (Net)	-	-
Dividend paid	(1,702.20)	(1,696.26)
Payment of lease liabilities	(91.87)	(91.88)
Interest paid	-	(64.01)



Net cash flows from financing activities (C)	(1,794.07)	(3,154.55)
Net Increase in Cash & Cash Equivalents (A)+(B)+(C)	3,451.86	(2,660.64)
Cash and cash equivalent at the beginning of the Year	982.51	3,643.15
Cash and cash equivalent at the end of the Year		
Cash on hand	40.66	23.87
Balance with Banks in current account and deposit account	4,393.71	958.64
Cash and cash equivalents	4,434.37	982.51
Net increase/(decrease) in Cash and Cash equivalents	3,451.86	(2,660.64)

The accompanying notes form an integral part of the standalone financial statements.

sd/-

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182 UDIN: 25029182BMLIAE9521

Place: Kochi
Date: 22.07.2025

For and on behalf of the Board of Directors sd/-

Dr. Vayalil Parambath Shamsheer

Chairman DIN: 02371712

sd/-

E. Gireeshkumar Jayesh V Nair
Chief Financial Officer Chief Executive Officer

sd/-

S.K. Abdulla Managing Director DIN: 09627792

sd/-

R. MuraleedharanCompany Secretary



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Standalone Statement of Changes in Equity for the year ended March 31, 2025

A. Equity Share Capital

(₹ in Lakhs)

As at 01.04.2024	Changes in equity share capital during the year	As at 31.03.2025
10000	-	10000
As at 01.04.2023	Changes in equity share capital during the year	As at 31.03.2024
10000	-	10000

B. Other Equity

(₹ in Lakhs)

	Securities Premium	Retained Earnings	Capital Redemption reserve	Total
Balance as at April 1, 2023	14,000.00	12,851.85	500.00	27,351.85
Profit for the year	-	4,388.58	-	4,388.58
Add Other comprehensive income for the year	-	(9.94)	-	(9.94)
Total comprehensive income for the year	-	4,378.64	-	4,378.64
Less Dividends	_	1,700.00	_	1,700.00
Balance as at March 31, 2024	14,000.00	15,530.49	500.00	30,030.49
Add Profit for the year	_	3,907.80	_	3,907.80
Add Other comprehensive income for the year	-	(10.57)	-	(10.57)
Total comprehensive income for the year	-	3,897.23	-	3,897.23
Less Dividends	_	1,700.00	_	1,700.00
Balance as at March 31, 2025	14,000.00	17,727.72	500.00	32,227.72

The accompanying notes form an integral part of the standalone financial statements.

sd/-

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants

Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182

UDIN: 25029182BMLIAE9521

Place: Kochi Date: 22.07.2025 For and on behalf of the Board of Directors

sd/-

Dr. Vayalil Parambath Shamsheer

Chairman

DIN: 02371712

sd/-

E. Gireeshkumar Jayesh V Nair Chief Executive Officer Chief Financial Officer

sd/-

S.K. Abdulla

Managing Director

DIN: 09627792

sd/-

R. Muraleedharan

Company Secretary



1. CORPORATE OVERVIEW AND MATERIAL ACCOUNTING POLICIES

1.1. Corporate information

LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED was incorporated on April 4, 1996 as a Public Limited Company. The Company is domiciled in India and having registered office at Nettoor, Kerala. The Company is engaged in providing healthcare services and has a super speciality hospital at Kochi. The Ind AS standalone financial statements for the year ended March 31, 2025 were approved by the Board of Directors on 22.07.2025.

2. Material Accounting Policies

2.1 Statement of compliance

Standalone Financial statements have been prepared in accordance with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) prescribed under the Section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and the Companies (Accounting Standards) Amendment Rules issued thereafter.

2.2 Basis of preparation of Financial Statements

The standalone financial statements of the Company have been prepared on the historical cost basis, except for certain financial instruments which are measured at fair values at the end of each reporting period, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

2.3 Application of New Accounting Pronouncements

New Accounting standards, amendments and interpretations adopted by the Company effective from April 1, 2024:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended 31st March, 2025, MCA has notified amendments to Ind AS 116 – Leases, relating to sale and leaseback transactions, which is applicable to the Company w.e.f. 1st April, 2024. The Company has reviewed the new pronouncements and based on its evaluation has determined that it is not likely to have any significant impact in its financial statements.

2.4 Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/non-current classification.

An asset is treated as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realized within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months
 after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;



- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period."

All other liabilities are classified as non-current.

Deferred tax assets/liabilities are classified as non-current assets/liabilities.

2.5 Use of estimates and judgements

The preparation of the standalone financial statements in conformity with the Ind AS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities and disclosures as at date of the standalone financial statements and the reported amounts of the revenues and expenses for the years presented. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates under different assumptions and conditions.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

2.6 Critical Accounting estimates and judgements:

The application of material accounting policies that require critical accounting estimates involving complex and subjective judgements and the use of assumptions in the standalone financial statements have been disclosed below:

Useful lives of property, plant and equipment

The Company reviews the estimated useful lives and residual values of property, plant and equipment at the end of each reporting period. Assumptions are also made as to whether an item meets the description of asset so as to warrant its capitalisation and which component of the asset may be capitalised. Reassessment of life may result in change in depreciation expense in future periods.

Recognition of deferred tax assets

The Company reviews the carrying amount of deferred tax assets at the end of each reporting period. Significant judgements are involved in determining the elements of deferred tax items.

Impairment of unquoted investments

The Company reviews its carrying value of investments annually, or more frequently when there is indication for impairment. If the recoverable amount is less than its carrying amount, the impairment loss is accounted for.

Recognition and measurement of provisions

The recognition and measurement of provisions are based on the assessment of the probability of an outflow of resources and on past experience and circumstance known at the balance sheet date. The actual outflow of resources at a future date may therefore vary from the figure included in provisions.

Contingencies and commitments

In the normal course of business, contingent liabilities may arise from litigations and other claims against the Company. Where the potential liabilities have a low probability of crystallizing or are very difficult to quantify reliably, we treat them as contingent liabilities. Such liabilities are disclosed in the notes but are not provided for in the standalone financial statements. Although there can be no assurance regarding the final outcome of the legal proceedings, we do not expect them to have a materially adverse impact on our financial position or profitability.



Expected credit losses on financial assets

The impairment provisions of financial assets are based on assumptions about risk of default and expected timing of collection. The Company uses judgment in making these assumptions and selecting the inputs to the expected credit loss calculation based on the Company's history of collections, customer's creditworthiness, existing market conditions as well as forward looking estimates at the end of each reporting period.

Recognition and measurement of defined benefit obligations

The obligation arising from defined benefit plan is determined on the basis of actuarial assumptions. Key actuarial assumptions include discount rate, trends in salary escalation and vested future benefits and life expectancy.

Classification of leases

The Company enters into leasing arrangements for some assets. The Company has determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a major part of the economic life of the land and office premises and the fair value of the asset, that it does not retain significant risks and rewards of ownership of the land and the office premises and accounts for the contracts as operating leases. Further, refer note no. 22, for effect of transition to Ind AS 116 and other disclosures relating to leases.

2.7 Property, Plant and Equipment (PPE)

On adoption of Ind AS, the Company retained the carrying value for all of its property, plant and equipment as recognised in the standalone financial statements as at the date of transition to Ind AS measured as per the previous GAAP and used that as its deemed cost as permitted by Ind AS 101 'First time adoption of Indian Accounting Standards'.

Property, Plant and Equipments are stated at cost which includes capitalized borrowing costs, less accumulated depreciation and impairment in value if any. Cost includes purchase price, (inclusive of import duties and non – refundable purchase taxes, after deducting trade discounts and rebates), other costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and estimated cost of dismantling and restoring onsite.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components). The cost of replacement spares/ major inspection relating to property, plant and equipment is capitalized only when it is probable that future economic benefits associated with these will flow to the company and the cost of the item can be measured reliably.

The cost of Assets not ready for use as at the Balance Sheet date are disclosed under Capital Work–In–Progress. Impairment loss is charged to the standalone Statement of Profit and Loss of the period in which the asset is identified as impaired, when the carrying amount of an asset exceeds its recoverable value. The impairment loss recognized in the prior accounting period is reversed if there has been a change in the estimate of the recoverable amount.

An item of property, plant and equipment is derecognised upon disposal or when no future benefits are expected from its use or disposal. Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognised net within other income/ expenses in the standalone statement of profit and loss."

2.8 Intangible Assets

Hospital Management System Software of the company is treated as an intangible asset in accordance with the Ind AS 38–"Intangible Assets".



2.9 Depreciation / Amortisation

Depreciation is provided on Straight Line Method. The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year and adjusted prospectively, if appropriate. The estimated useful lives of items of property, plant and equipment for the current and comparative period are as follows:

Block of Assets	Useful life
Building (RCC)	60 years
Building (Non RCC)	30 years
Medical equipment	13 years
Other equipment	15 years
Furniture and fixtures	10 years
Vehicles	8 years
Office equipment	5 years
Electrical installation	10 years
Computers	3 years

Cost of software treated as intangible assets is amortised under straight line method over a period of 5 years.

2.10 Impairment of non financial assets

The Company assesses the impairment of assets with reference to each cash generating unit, at each Balance Sheet date. If events or changes in circumstances based on internal and external factors indicate that the carrying value may not be recoverable in full, the loss on account and the recoverable amount, is accounted for accordingly. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

2.11 Inventories

Inventories of medicines, consumables and other items of inventory are valued at lower of cost or net realizable value, on First In First Out basis. The net realizable value of bought out inventories is taken at their current replacement value. Crockery and Cutlery are valued at cost and are subject to 1/3 rd write off wherever applicable applying FIFO method. The net realisable value is not applicable in the absence of any further modification/alteration before being consumed in-house. Cost of these inventories comprises of all costs of purchase and other costs incurred in bringing the inventories to their present location.

2.12 Equity instruments & Financial instruments

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments which are issued for cash are recorded at the proceeds received, net of direct issue costs. Equity instruments which are issued for consideration other than cash are recorded at fair value of the equity instrument.

Initial recognition

The Company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are recognized at amortized cost, except investments which are measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities that are not at fair value through profit or loss, are added to the fair value on initial recognition. Regular way purchase and sale of financial assets are accounted for at trade date.



Subsequent measurement

Non-derivative financial instruments

Financial assets carried at amortised cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election for its investments which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model. Further, in cases where the company has made an irrevocable election based on its business model, for its investments which are classified as equity instruments, the subsequent changes in fair value are recognized in other comprehensive income.

Financial assets at fair value through profit or loss (FVTPL)

A financial asset which is not classified in any of the above categories are subsequently fair valued through profit or loss.

Trade Receivables

The Company assesses at each Balance Sheet date whether a financial asset or a group of financial asset is impaired. Ind AS 109 requires expected credit loss to be measured through a loss allowance. The Company recognises lifetime expected credit losses for all trade receivables that do not constitute a financing transaction. Impairment loss allowance is based on a simplified approach as permitted by Ind AS 109. As a practical expedient, the company uses a provision matrix to determine the impairment loss on the portfolio of its trade receivables.

Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest method, except for contingent consideration recognized in a business combination which is subsequently measured at fair value through profit and loss. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

Off setting of financial instruments

Financial assets and financial liabilities are off set and the net amount is reported in financial statements if there is a currently enforceable legal right to off set the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Derecognition of financial instruments

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109. A financial liability (or a part of a financial liability) is derecognized from the Company's balance sheet when the obligation specified in the contract is discharged or cancelled or expires.

Fair value of financial instruments

In determining the fair value of its financial instruments, the company uses a variety of methods and assumptions that are based on market conditions and risks existing at each reporting date. The methods used to determine fair value include



discounted cash flow analysis, available quoted market prices and dealer quotes. All methods of assessing fair value result in general approximation of value, and such value may never actually be realized. For all other financial instruments the carrying amounts approximate fair value due to the short maturity of those instruments.

2.13 Cash and cash equivalents

The Company considers all highly liquid financial instruments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents. Cash and cash equivalents consist of balances with banks which are unrestricted for withdrawal and usage.

2.14 Foreign Currency Transactions

The standalone financial statements are presented in Indian Rupees ("INR"), which is the functional currency and presentation currency of the Company.

Foreign Currency Transactions:

Foreign exchange transactions are recorded in functional currency adopting the exchange rate prevailing on the dates of respective transactions. Monetary items denominated in foreign currencies at the year end are re-measured at the exchange rate prevailing on the balance sheet date. Non monetary foreign currency items are carried at cost. Any income or expense on account of exchange difference either on settlement or on restatement is recognised in the standalone statement of Profit and Loss.

2.15 Provision, Contingent Liabilities and Contingent assets

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions (excluding retirement benefits and compensated leave) are not discounted to its present value and are determined by the best estimate of the outflow of economic benefits required to settle the obligation at the reporting date. These are reviewed at each reporting date adjusted to reflect the current best estimates.

Contingent liability is disclosed when the company has a possible obligation or a present obligation and it is probable that a cash flow will not be required to settle the obligation.

Contingent assets are not disclosed in the financial statements unless an inflow of economic benefits is probable.

2.16 Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognized:

(i) Operating income

Operating income is recognised as and when the services are rendered / pharmacy items are sold. Revenue from sale of goods is recognized when all the significant risks and rewards of ownership of the goods have been passed to the buyer, usually on delivery of the goods.

The Company recognises a deferred income (contract liability) if consideration has been received (or has become receivable) before the Company transfers the promised goods or services to the customer. Deferred income mainly relates to remaining performance obligations in (partially) unsatisfied long-term contracts or are related to amounts the Company expects to receive for goods and services that have not yet been transferred to customers under existing, non-cancellable or otherwise enforceable contracts.



Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms.

(ii) Income from academic services

Revenue is recognized on pro-rata basis on the completion of such services over the duration of the program.

(iii) Export benefits

Income from 'Served from India Scheme' Service Exports from India Scheme' is recognized as and when the claims are admitted.

(iv) Interest

Interest income is recognized on a time proportion basis taking into account the amount outstanding and the applicable interest rate. Interest income is included under the head "Other Income" in the Standalone Statement of Profit and Loss.

(v) Research Projects

In respect of grants received for research projects/programmes from sponsor institutions for payment to investigators who are consultant doctors of the company, for carrying out research activities/ specified clinical studies in terms of tripartite agreement entered into between the company, sponsor institution and the investigator, the grant received/ expenses incurred there against to the extent utilized, are accounted as income/expenditure of the year and the unspent amounts are carried forward to subsequent years to be accounted on actual utilisation thereof.

2.17 Employee benefits

i) Employees Benefits

(i) Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits and recognised in the period in which the employee renders the related service.

(ii) Defined Contribution Plans

The company has defined contribution plans for employees comprising of Provident Fund and Employee's State Insurance. The contributions paid/payable to these plans during the year are charged to the Standalone Statement of Profit and Loss for the year.

(iii) Defined Benefit Plans - Gratuity

The net present value of the obligation for gratuity benefits as determined on independent actuarial valuation, conducted annually using the projected unit credit method, as adjusted for unrecognized past services cost if any, is recognised in the accounts. Actuarial gains and losses are recognised in full in the Standalone Statement of Profit and Loss for the period in which they occur.

(iv) Long Term Employee Benefits

The company has a scheme for compensated absences for employees, the liability of which is determined on the basis of an independent actuarial valuation carried out at the end of the year, using the projected unit credit method. Actuarial gains and losses are recognised in full in the Standalone Statement of Profit and Loss for the period in which they occur.

(ii) Expense on issue of Sweat Equity Shares

In respect of shares issued as sweat equity shares, the accounting value of the fair price of the shares as determined shall be disclosed as compensation to the employee or director under Employee Benefits Expense in the Standalone Statement of Profit and Loss during the relevant accounting period in accordance with the provisions of the Companies Act, 2013.



2.18 Borrowing cost

General and specific borrowing costs directly attributable to acquisition/ construction or production of qualifying assets (net of income earned on temporary deployment of funds) are capitalized as part of cost of such assets upto the date when such assets are ready for intended use. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to the Statement of Profit and Loss in the period in which they are incurred.

2.19 Leases

The Company evaluates each contract or arrangement, whether it qualifies as lease as defined under Ind AS 116.

As a lessee:

The Company's lease asset classes primarily consist of leases for Land and Buildings. The Company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and
- (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (shortterm leases) and leases of low value assets. For these short term and leases of low value assets, the Company recognises the lease payments as an operating expense over the term of the lease.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.

A lease liability is remeasured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The remeasurement normally also adjusts the leased assets.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

As a lessor:

Leases under which the Company is a lessor are classified as finance or operating leases. Lease contracts where all the risks and rewards are substantially transferred to the lessee, the lease contracts are classified as finance leases. All other leases are classified as operating leases.

2.20 Prior period adjustment

Prior period adjustments due to errors, having material impact on the financial affairs of the Company, are corrected



retrospectively by restating the comparative amounts for prior periods presented in which the error occurred or if the error occurred before the earliest period presented, by restating the opening statement of financial position.

2.21 Taxes on Income

Income tax

Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred taxes are recognised in Standalone Statement of Profit and Loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity, respectively.

Current tax

Current tax is measured at the amount of tax expected to be payable on the taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961. Current tax assets and current tax liabilities are off set when there is a legally enforceable right to set off the recognized amounts and there is an intention to settle the asset and the liability on a net basis.

Deferred tax

Deferred income tax is recognised using the Balance Sheet approach. Deferred income tax assets and liabilities are recognised for deductible and taxable temporary differences arising between the tax base of assets and liabilities and their carrying amount, except when the deferred income tax arises from the initial recognition of an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

Deferred tax assets are recognised only to the extent that it is probable that either future taxable profits or reversal of deferred tax liabilities will be available, against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of a deferred tax asset shall be reviewed at the end of each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets and liabilities are off set when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority.

Minimum Alternate Tax credit is recognised as deferred tax asset only when and to the extent there is convincing evidence that the Company will pay normal income tax during the specified period. Such asset is reviewed at each Balance Sheet date and the carrying amount of the MAT credit asset is written down to the extent there is no longer a convincing evidence to the effect that the Company will pay normal income tax during the specified period.

2.22 Earnings Per Share

Basic EPS are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Partly paid equity shares are treated as a fraction of an equity share to the extent that they are entitled to participate in dividends relative to a fully paid equity share during the reporting period. The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue, bonus element in a rights issue to existing shareholders, share split and reverse share split (consolidation of shares) that have changed the number of equity shares outstanding, without a corresponding change in resources.



Diluted EPS amounts are calculated by dividing the profit attributable to equity holders of the Company (after adjusting for interest on the convertible preference shares, if any) by the weighted average number of equity shares outstanding during the year plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares. Dilutive potential equity shares are deemed converted as of the beginning of the period, unless issued at a later date. Dilutive potential equity shares are determined independently for each period presented.

2.23 Segment Reporting

Based on the "management approach" as defined in Ind AS 108, Operating Segments, the Chief Operating Decision Maker evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by business segments. Members of Board of the Company have been identified as the Chief Operating Decision Maker ("CODM") as defined by Ind AS 108 "Operating Segments". Accordingly the company has only one reportable segment i.e. "Hospital Activities".

2.24 Cash flow statement

Cash Flows are reported using the Indirect Method, whereby profit/loss before tax is adjusted for the effect of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments and items of income or expenses associated with investing or financial cash flows. Cash flows from operating, investing and financial activities of the Company are segregated based on the available information.

For the purpose of cash flow statement, Cash and cash equivalent comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value, net of outstanding bank overdrafts, if any. Bank overdrafts are disclosed within borrowings in current liabilities in the Balance Sheet.

2.25 Dividend to equity shareholders

Dividend to equity shareholders is recognised as a liability and deducted from shareholders' equity, in the period in which the dividends are approved by the equity shareholders in the general meeting.

2.26 Investment in Subsidiaries

A subsidiary is an entity that is controlled by the company.

The company accounts for the investments in equity shares of subsidiaries at cost in accordance with Ind AS 27 – Separate Financial Statements.

2.27 Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

Government grants related to revenue are recognised on a systematic basis in the statement of profit and loss over the periods necessary to match them with the related costs which they are intended to compensate. Government grants related to assets, including non-monetary grants at fair value, shall be presented in the balance sheet by setting up the grant as deferred revenue. The grant set up as deferred income is recognised in profit or loss on a systematic basis over the useful life of the asset.

3. Recent accounting pronouncements - Standards issued but not yet effective

The Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2025, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.

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4 Property, Plant & Equipment

		Gross Carrying Amount	ing Amount			Depreciation	iation		Net Carrying Amount	ig Amount
Particulars	Asat 1st April 2024	Additions/ adjustments during the year	Disposal/ adjustments during the year	As at 31st March 2025	As at 1st April 2024	For the year	Adjustment/ (withdrawal)	As at 31st March 2025	As at 31st March 2025	As at 31st March 2024
(a) Land	3,322.73	ı	I	3,322.73	I	I	I	ı	3,322.73	3,322.73
(b) Buildings	17,983.41	230.55	I	18,213.96	2,235.19	390.59	I	2,625.78	15,588.19	15,748.22
(c) Plant and Equipment										
(i) Medical Equipments	16,047.85	1,706.69	141.45	17,613.09	5,411.58	1,296.12	115.16	6,592.54	11,020.56	10,636.27
(ii) Other Equipments	3,040.88	3.90	15.48	3,029.30	967.79	235.56	10.58	1,192.77	1,836.52	2,073.09
(d) Furniture and Fixtures	1,451.22	6.53	97.7	1,449.99	676.55	151.87	7.26	821.16	628.83	774.67
(e) Vehicles	194.44	9.82	11.15	193.11	89.32	18.20	10.59	96.93	96.18	105.12
(f) Office equipment	11.43	2.58	4.52	9.50	3.81	1.64	3.80	1.65	7.85	7.62
(g) Electrical Installations	3,526.38	192.66	21.31	3,697.73	1,696.06	375.31	8.89	2,062.48	1,635.25	1,830.32
(h) Computers	228.33	39.85	3.33	264.85	130.59	44.83	3.16	172.26	92.59	97.74
Total	45,806.67	2,192.58	204.99	47,794.26	11,210.89	2,514.12	159.45	13,565.56	34,228.70	34,595.78

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		Gross Carrying Amount	ing Amount			Depreciation	iation		Net Carrying Amount	ng Amount
Particulars	Asat †st April 2023	Additions/ adjustments during the year	Disposal/ adjustments during the year	Asat 37st March 2024	Asat 1 st April 2023	For the year	Adjustment/ (withdrawal)	As at 31st March 2024	As at 31st March 2024	As at 31st March 2023
(a) Land	3,322.73	I	I	3,322.73	I	I	ı	ı	3,322.73	3,322.73
(b) Buildings	17,385.03	598.38	I	17,983.41	1,851.09	384.10	ı	2,235.19	15,748.22	15,533.94
(c) Plantand Equipment										
(i) Medical Equipments	13,074.09	3,027.17	53.41	16,047.85	4,319.53	1,102.10	10.05	5,411.58	10,636.27	8,754.56
(ii) Other Equipments	3,040.50	0.38	I	3,040.88	727.47	240.32	ı	967.79	2,073.09	2,313.03
(d) Furniture and Fixtures	1,360.76	90.46	I	1,451.22	526.58	149.97	I	676.55	774.67	834.18
(e) Vehicles	143.84	61.39	10.79	194.44	83.12	16.45	10.25	89.32	105.12	60.72
(f) Office equipment	10.97	0.46	ı	11.43	2.37	1.44	I	3.81	7.62	8.60
(g) Electrical Installations	3,196.57	329.81	ı	3,526.38	1,330.38	365.68	I	1,696.06	1,830.32	1,866.19
(h) Computers	165.98	62.35	1	228.33	95.55	35.04	ı	130.59	97.74	70.43
Total	41,700.47	4,170.40	64.20	45,806.67	8,936.09	2,295.10	20.30	11,210.89	34,595.78	32,764.38



5 Capital Work-in-Progress

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
(a) Capital work-in-progress	465.70	189.46
Total	465.70	189.46

5.1 Capital work-in-progress ageing schedule for the year ended March 31, 2025

₹ in Lakhs

Particulars		Amount	in CWIP for a	period of	
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	391.73	72.91	1.06	-	465.70

5.2 Capital work-in-progress ageing schedule for the year ended March 31, 2024

₹ in Lakhs

Particulars		Amoun	t in CWIP for a	period of	
r articulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	188.40	1.06	_	-	189.46

6 Other Intangible assets

₹ in Lakhs

		Gross Carry	ing Amount			Amort	isation		Net Carryii	ng Amount
Particulars	As at 1 st April 2024	Additions/ adjustments during the year	Disposal/ adjustments during the year	As at 31 st March 2025	As at 1 st April 2024	For the year	Adjustment/ (withdrawal)	As at 31 st March 2025	As at 31 st March 2025	As at 31 st March 2024
Software	192.78	7.05	-	199.83	81.90	34.16	-	116.06	83.77	110.88
Total	192.78	7.05	-	199.83	81.90	34.16	-	116.06	83.77	110.88

₹ in Lakhs

		Gross Carry	ing Amount			Amort	isation		Net Carryi	ng Amount
Particulars	As at 1 st April 2023	Additions/ adjustments during the year	Disposal/ adjustments during the year	As at 31 st March 2024	As at 1 st April 2023	For the year	Adjustment/ (withdrawal)	As at 31 st March 2024	As at 31 st March 2024	As at 31 st March 2023
Software	107.45	85.33	-	192.78	63.60	18.30	-	81.90	110.88	43.85
Total	107.45	85.33	-	192.78	63.60	18.30	-	81.90	110.88	43.85

7 Right-of-use assets

		Gross carry	ing amount			Depre	ciation		Net Carryii	ng amount
Particulars	As at 1 st April 2024	Additions	Disposal	As at 31 st March 2025	As at 1 st April 2024	For the year	Disposal	As at 31 st March 2025	As at 31 st March 2025	As at 31 st March 2024
(a) Land	95.55	-	-	95.55	5.82	0.97	-	6.79	88.76	89.73
(b) Land & Building	527.31	-	-	527.31	250.05	55.44	-	305.49	221.82	277.26
Total	622.86	-	-	622.86	255.87	56.41	-	312.28	310.58	366.99



₹ in Lakhs

		Gross carry	ing amount			Depre	ciation		Net Carryi	ng amount
Particulars	As at 1 st April 2023	Additions	Disposal	As at 31 st March 2024	As at 1 st April 2023	For the year	Disposal	As at 31 st March 2024	As at 31 st March 2024	As at 31 st March 2023
(a) Land	95.55	-	-	95.55	4.85	0.97	-	5.82	89.73	90.70
(b) Land & Building	527.31	-	-	527.31	194.61	55.44	-	250.05	277.26	332.70
Total	622.86	-	-	622.86	199.46	56.41	-	255.87	366.99	423.40

8 Investments ₹ in Lakhs

Particulars		As at 31.03.2025	As at 31.03.2024
Investment carried at cost – Unquoted equity shares			
Investment in Subsidiary Company Lakeshore Food and Beverages Private Limited 5,000 equity shares (March 31, 2023: 5,000 equity shares) of Rs. 100/- each, fully paid up.		5.00	5.00
Less: Impairment in value of investments		(5.00)	-
	Total	-	5.00

9 Other Financial Assets - Non Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Security deposits	224.79	218.63
Bank deposits with maturity period more than 12 months	562.12	1,384.20
Total	786.91	1,602.83

10 Non Current / Current tax assets / liability (Net)

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Non current tax assets		
Advance income tax net of provisions	2,265.32	2,306.09
Current tax assets		
Advance income tax net of provisions	-	_
Current tax liability		
Provision for current tax	1,410.02	1,352.40
Total	855.30	953.69

Income tax recognised in profit & loss

Particulars		For the year ended 31.03.2025	For the year ended 31.03.2024
Current tax:			
Current income tax charge in Profit & Loss		1,410.02	1,352.40
Income tax relating to earlier years		0.70	0.87
Current income tax charge in Other Comprehensive Income		-	_
	Total (A)	1,410.72	1,353.27



Deferred tax:		
In respect of current year (Profit & Loss)	(48.70)	(240.70)
In respect of current year (Other Comprehensive Income)	(3.55)	(3.34)
Total (B)	(52.25)	(244.04)
Income tax expense recognised in the Statement of Profit and Loss (A+B)	1,358.47	1,109.23

The income tax expense for the year can be reconciled to the accounting profit as follows:-

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Profit before tax	5,269.82	5,501.15
Income tax expense calculated @ 25.168% (25.168%)	1,326.31	1,384.53
Effect of expenses/income that are not deductible in determining taxable profit	1.06	0.96
Effect of expenses incurred on Corporate Social Responsibility not deductible in determining taxable profit	34.54	27.08
Effect of change in tax rate (subsequently enacted rate taken for Deferred tax)	-	(268.82)
Others:		
Adjustments recognised in the current year in relation to the current/deferred tax of prior years	0.11	0.15
Other adjustments	-	(31.33)
Income tax expense recognised in the Statement of Profit and Loss	1,362.02	1,112.57

The Company has decided to opt for Section 115BAA of the Income Tax Act 1961 from the current financial year.

Deferred tax assets/(liabilities) in relation to 2024-25

₹ in Lakhs

Particulars	Opening balance	Recognised in Profit and Loss / Adjustments	Closing Balance
Provisions	1,072.71	91.11	1,163.82
Property, plant and equipment	(2,856.85)	(41.41)	(2,898.26)
Others	47.40	2.55	49.95
Total	(1,736.74)	52.25	(1,684.49)

Deferred tax assets/(liabilities) in relation to 2023-24

Particulars	Opening balance	Recognised in Profit and Loss / Adjustments	Closing Balance
Provisions	1,191.15	(118.44)	1,072.71
Property, plant and equipment	(3,190.19)	333.34	(2,856.85)
Others	18.25	29.15	47.40
Total	(1,980.79)	244.05	(1,736.74)



11 Other non-current assets

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024	
Unsecured, considered good			
Deposits with statutory authorities	68.95	68.95	
Capital advances	415.07	516.39	
Total	484.02	585.34	

11.1 Deposits include Rs. 64.72 lakhs (Rs. 64.72 lakhs) made against disputed provident fund demands (See Note 38)

12 Inventories ₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Inventories are valued at lower of cost or net realisable value		
(a) Medicines	253.67	295.60
(b) Medicines-in-transit	-	-
(c) Medical Consumables	774.33	735.70
(d) Consumables-in-transit	44.51	22.61
(e) Other Consumables	19.51	17.02
Total	1,092.02	1,070.93

13 Trade Receivables-Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024	
Unsecured			
Considered good	5,579.98	4,724.81	
Receivable from related parties (refer note 40)	17.15	12.03	
Less: Allowance for doubtful debts (Expected credit loss allowance)	(2,192.29)	(2,038.81)	
Total	3,404.84	2,698.03	

- 13.1 Trade receivables are non-interest bearing and receivable in normal operating cycle.
- 13.2 The Company has sent balance confirmation letters to the Insurance & Corporate Debtors and started the reconciliation process. The Company is not expecting any material impact while reconciling the same.

Movement in the expected credit loss allowance

Particulars	As at 31.03.2025	As at 31.03.2024	
Opening balance	2,038.81	2,027.89	
Add: Loss allowance based on Expected Credit Loss	243.91	10.92	
Less: Bad debts written off adjusted	(90.43)	-	
Closing Balance*	2,192.29	2,038.81	

^{*} Current



13.3 Trade receivables ageing schedule for the year ended as on March 31, 2025

₹ in Lakhs

	Outstanding for following periods from due date of payment					
Particulars	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed Trade receivables – considered good	1,580.18	851.38	1,181.54	740.12	1,243.91	5,597.12
Gross Trade receivables	1,580.18	851.38	1,181.54	740.12	1,243.91	5,597.12
Less: Allowance for credit loss						(2,192.29)
Net Trade Receivables						3,404.84

13.4 Trade receivables ageing schedule for the year ended as on March 31, 2024

₹ in Lakhs

	Outstanding for following periods from due date of payment					
Particulars	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed Trade receivables – considered good	1,363.27	657.06	640.84	785.11	1,290.56	4,736.84
Gross Trade receivables	1,363.27	657.06	640.84	785.11	1,290.56	4,736.84
Less: Allowance for credit loss						(2,038.81)
Net Trade Receivables						2,698.03

14 Cash and Cash equivalents

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Balance with Banks		
In current account	1,658.75	956.07
Term deposits with original maturity of less than three months	2,734.96	2.57
Cash on hand	40.66	23.87
Total	4,434.37	982.51

- 14.1 Balances with banks in current accounts include earmarked balances for unpaid dividend Rs 3.67 lakhs (Rs 5.86 lakhs) and debit balances in overdraft account amounting to Rs. 446.79 lakhs (Rs.188.21 lakhs).
- 14.2 During the year the company has been sanctioned an overdraft facility of Rs 1500 Lakhs repayable on demand, on the basis of security of stock and book debts as well as charge created over company's property, wherein interest is charged at 8.50% p.a linked to 3M T-Bill Rate. However, the company has not availed any amounts from the said facility as on 31.03.2025

15 Bank balances other than cash and cash equivalents

Particulars	As at 31.03.2025	As at 31.03.2024
Term Deposits with banks (due to mature within 12 months of the reporting date)	6,187.45	6,671.76
Total	6,187.45	6,671.76



15.1 Term Deposits with banks includes deposit of Rs 75.57 Lakhs (Rs 765.03 Lakhs) held as security against bank guarantees issued towards EPCG scheme and Rs 695.15 Lakhs (Rs. 848.78 Lakhs) held as security against other bank guarantees.

16 Loans - Current ₹in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured, considered good unless otherwise stated		
To parties other than related parties		
Employee advances	21.18	18.93
Less: Provision for doubtful advances	(16.45)	(16.45)
Total	4.73	2.48

17 Other Financial Assets - Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Security deposits	16.99	11.33
Interest accrued on bank deposits	201.17	203.52
Unbilled revenue	408.87	460.47
Total	627.03	675.32

18 Other Current Assets

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured, considered good		
Advances other than capital advances	364.39	236.68
Balances with Government authorities	-	24.43
Total	364.39	261.11

19 Equity Share Capital

Particulars	As at 31.	03.2025	As at 31.03.2024	
Particulars	Number	₹ in lakhs	Number	₹ in lakhs
Authorised				
Equity shares of ₹10/- each	100,000,000	10,000.00	100,000,000	10,000.00
Issued, Subscribed and Fully paid up				
Equity shares of ₹10 each fully paid up	100,000,000	10,000.00	100,000,000	10,000.00
Total	100,000,000	10,000.00	100,000,000	10,000.00

19.1 Reconciliation of number of shares and amounts outstanding

Particulars	As at 31.	03.2025	As at 31.03.2024	
Particulars	Number	₹ in lakhs	Number	₹ in lakhs
Equity Shares outstanding at the beginning of the year	100,000,000	10,000.00	100,000,000	10,000.00
Add : shares issued during the year	-	-	-	-
Equity Shares outstanding at the end of the year	100,000,000	10,000.00	100,000,000	10,000.00



19.2 Details of shareholders holding more than 5% shares in the company

	As at 31.	As at 31.03.2025		As at 31.03.2024		
Name of Shareholder	Number of Shares held	% of holding	Number of Shares held	% of holding		
Mr. Shamsheer Vayalil Parambath	42,622,423	42.62%	42,622,423	42.62%		
Mr. Yusuff Ali M A	18,800,668	18.80%	18,800,668	18.80%		

19.3 Details of shares held by promoters

	As	at 31.03.20	25	As at 31.03.2024		
Promoter Name	No. of shares	% of total shares	% Change during the year	No. of shares	% of total shares	% Change during the year
Dr. Shamsheer Vayalil Parambath	42,622,423	42.62%	_	42,622,423	42.62%	-
Mr. Yusuffali Musaliam Veettil Abdul Kader	18,800,668	18.80%	_	18,800,668	18.80%	_
Mr. Sebastian P M	4,515,139	4.52%	-	4,515,139	4.52%	-
Mr. Job Varghese	3,933,333	3.93%	_	3,933,333	3.93%	_
Mr. Parayil Daniel Mathew	2,503,000	2.50%	-	2,503,000	2.50%	-
Mr. Mudyilathu Mathai Mathai	1,333,330	1.33%	_	1,333,330	1.33%	-
Dr. Molly Johny	1,170,010	1.17%	_	1,170,010	1.17%	_
Dr. Kaivilayil Varghese Johny	1,170,000	1.17%	-	1,170,000	1.17%	-
Mrs. Shabira Yusuff Ali	1,000,000	1.00%	-	1,000,000	1.00%	-
Mr. K N Prabhakaran Nair	700,000	0.70%	-	700,000	0.70%	-
Dr. K Chithrathara	40,000	0.04%	-	40,000	0.04%	-

19.4 Terms/rights attached to equity shares

The company has only one class of equity shares having a par value of Rs.10 per share. Each holder of equity shares is entitled to one vote per share. The company declares and pays dividend in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive the remaining assets of the company, after distribution of all preferential amounts, if any. The distribution will be in proportion to the number of equity shares held by the shareholders.

19.5 Details of shares issued for consideration other than cash

10,00,000 sweat equity shares of Rs 10 each at a premium of Rs 20 per share was allotted during the financial year ended 31.03.2016 to Dr. Philip Augustine as fully paid-up without payment being received in cash.

20 Other Equity

Particulars	As at 31.03.2025	As at 31.03.2024
Capital Redemption Reserve		
Balance as at the beginning and end of the year	500.00	500.00



Securities Premium		
Balance as at the beginning and end of the year	14,000.00	14,000.00
Other Reserves		
Retained Earnings		
Balance as at the beginning of the year	15,530.49	12,851.85
Add: Profit for the period	3,907.80	4,388.58
Add: Other Comprehensive income	(10.57)	(9.94)
Total comprehensive income for the current year	19,427.72	17,230.49
Less:		
Dividend on equity shares	1,700.00	1,700.00
Balance as at the end of the year	17,727.72	15,530.49
Total	32,227.72	30,030.49

- 20.1 Capital Redemption Reserve: Capital redemption reserve is a statutory non-distributable reserve into which the amounts are transferred following the redemption of Company's own preference shares. It is utilised in accordance with the provisions of the Companies Act, 2013.
- 20.2 Securities Premium: Securities premium is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of section 52 of the Companies Act, 2013.

20.3 Distribution of dividend paid and proposed

₹ in Lakhs

Particulars	2024-25	2023-24
Dividends on equity shares declared and paid	1,700.00	1,700.00
(for the year ended 31st March 2024 Rs. 1.70 (PY: Rs. 1.70) per equity share) Proposed cash dividend for the year	2,000.00	1,700.00

21 Lease liability

The Company has adopted Ind AS 116 effective 1st April, 2019, using the modified retrospective method. The Company has applied the standard to its leases with the cumulative impact recognised on the date of initial application (1st April, 2019). Accordingly, previous period information has not been restated.

This has resulted in recognising a right-of-use asset of Rs. 94.58 lakhs and a corresponding lease liability of Rs. 7.15 lakhs. The difference of Rs. 0.09 lakhs (net of deferred tax asset created of Rs. 0.04 lakhs) has been adjusted to retained earnings as at 1st April 2019. Prepaid rent which were earlier classified under "Other Assets" have been reclassified to right-of-use assets by Rs. 87.56 lakhs. The Company does not recognize RoU assets and lease liabilities for leases with less than twelve months of lease term and low-value assets on the date of initial application.

The Company has lease contracts for land and building. Lease for land has lease term of 99 years, while lease for building has lease term of 8 years. The Company's obligations under its leases are secured by the lessor's title to the leased assets. The Company also has certain leases with lease terms of 12 months or less and leases of low value. The Company applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

The carrying amounts of right-of-use assets recognised and the movements during the period are given in Note 7.



Carrying amounts of lease liabilities and the movements during the year:

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Opening balance	428.09	481.93
Additions during the year	-	-
Finance charge	33.23	38.04
Repayment	91.87	91.88
Closing balance	369.45	428.09
Current	77.06	66.94
Non current	292.39	361.15

The following are the amounts recognised in profit or loss:

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Depreciation expense of right-of-use assets	56.41	56.41
Interest expense on lease liabilities	33.23	38.04
Expense relating to short-term leases (included in other expenses)	133.18	103.60
Expense relating to leases of low-value assets (included in other expenses)	34.56	29.74
Total	257.38	227.79

The effective interest rate for lease liabilities is 8.5%

The maturity analysis of lease liabilities are disclosed in Note 41.

22 Provisions - Non Current

₹in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
(a) Provision for employee benefits		
(i) Provision for compensated absences	190.58	160.41
(ii) Provision for gratuity	1,194.06	1,059.42
Total	1,384.64	1,219.83

23 Deferred Tax Liabilities (Net)

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Deferred tax liabilities	2,953.98	2,926.11
Deferred tax assets	(1,269.49)	(1,189.37)
Total	1,684.49	1,736.74

24 Other non-current liabilities

Particulars	As at 31.03.2025	As at 31.03.2024
Deferred government grant for EPCG Licence*	579.34	551.24
Deferred grant-others**	12.58	13.88
Total	591.92	565.12



Summary of the government grant received by the Company:-

₹in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Opening Balance	620.23	365.78
Add: Grants during the year	95.39	297.81
Less: Released to profit and loss	61.25	43.36
Closing Balance	654.37	620.23
Non Current	591.92	565.12
Current	62.45	55.11

- * The Company has received grant in the form of EPCG license from Government of India amounting to Rs. 95.39 Lakhs (Rs. 297.81 Lakhs) for import of capital goods subject to fulfilment of export obligation in next 6 years. The Company has recognized this grant as deferred government grant for EPCG license at fair value. The company will recognize deferred grant income in the statement of profit and loss as per its accounting policy.
- ** During the financial year 2022–23, the Company has received grant from a corporate entity amounting to Rs.30 lakhs for establishing a Diagnostics Lab as agreed. The Company has recognized the grant related to asset as deferred income at fair value which is being amortised over the useful life of the Property, plant and equipment in proportion in which the related depreciation is recognized. Grant related to revenue is recognised on a systematic basis in the statement of profit and loss over the periods necessary to match them with the related costs which they are intended to compensate.

25 Trade Payables ₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Trade payables (Unsecured)		
Outstanding dues of Micro enterprises and Small enterprises	361.49	267.02
Outstanding dues of creditors other than Micro enterprises and Small enterprises	3,500.06	3,011.07
Total	3,861.55	3,278.09

The information as required under Micro, Small and Medium Enterprises Development Act, 2006 has been determined to the extent such parties have been identified on the basis of information available with the Company and has been relied upon by the Auditors.

Dues to Micro, Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management during 2024–25 is as follows:

	Particulars	As at 31.03.2025	As at 31.03.2024
(a)	The principal amount and the interest due thereon (to be shown		
	separately) remaining unpaid to any supplier at the end of each		
	accounting year		
	Principal	354.22	262.49
	Interest on above Principal	-	-
(b)	the amount of interest paid by the buyer in terms of section 16 of		
	the Micro, Small and Medium Enterprises Development Act, 2006		
	(27 of 2006), along with the amount of the payment made to the	_	-
	supplier beyond the appointed day during each accounting year;		



(c)	the amount of interest due and payable for the period of delay in		
	making payment (which has been paid but beyond the appointed		0.13
	day during the year) but without adding the interest specified under	_	0.13
	the Micro, Small and Medium Enterprises Development Act, 2006;		
(d)	the amount of interest accrued and remaining unpaid at the end of	7.27	4.41
	each accounting year; and	1.21	4.41
(e)	the amount of further interest remaining due and payable even		
	in the succeeding years, until such date when the interest dues		
	above are actually paid to the small enterprise, for the purpose of	-	-
	disallowance of a deductible expenditure under section 23 of the		
	Micro, Small and Medium Enterprises Development Act. 2006.		

25.1 Trade payables ageing schedule for the year ended as on March 31, 2025

₹ in Lakhs

Particulars	Outstand	ding for follow	ing periods f	rom due date of paym	ent
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
MSME	357.08	0.13	4.28	-	361.49
Others	3,352.41	31.82	14.90	100.93	3,500.06
Disputed Dues - MSME	_	-	-	-	-
Disputed Dues - Others	_	_	_	-	_

25.2 Trade payables ageing schedule for the year ended as on March 31, 2024

₹ in Lakhs

Particulars	Outstanding for following periods from due date of payment				
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
MSME	262.74	4.28	-	-	267.02
Others	1,494.41	1,353.78	88.82	74.06	3,011.07
Disputed Dues - MSME	-	-	-	-	-
Disputed Dues - Others	-	-	-	-	-

26 Other Financial Liabilities - Current

Particulars	As at 31.03.2025	As at 31.03.2024
(a) Employee related liabilities	1,995.52	2,121.68
(b) Unpaid dividends	3.67	5.86
(c) Other payables:		
(i) Creditors for Capital goods	64.19	54.43
(ii) Advance received towards Research activities (See Note 2.16 (v) of Significant Accounting Policies)	96.46	91.79
(iii) Retention money deposits	88.59	94.57
(iv) Others	446.72	611.78
Total	2,695.15	2,980.11



27 Other Current Liabilities

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Statutory dues	221.37	203.57
Deferred government grant for EPCG Licence*	61.15	53.81
Deferred grant-others*	1.30	1.30
Others	100.07	162.05
Total	383.89	420.73

^{*} Refer note 24 for details of deferred grant

28 Provisions - Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
(a) Provision for employee benefits		
(i) Provision for compensated absences	35.39	31.01
(ii) Provision for gratuity	95.61	81.90
Total	131.00	112.91

29 Revenue from operations

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Sale of Products	15,833.19	15,082.18
Sale of Services	23,200.55	22,868.69
Other operating revenue	1,718.47	1,671.14
Total	40,752.21	39,622.01

Disaggregated revenue information

Particulars		For the year ended 31.03.2025	For the year ended 31.03.2024
Sale of Products			
(a) Pharmacy Sales		15,833.19	15,082.18
Sale of Services			
(a) Laboratory & Diagnostic services		7,911.10	7,683.98
(b) Other Healthcare services		15,289.45	15,184.71
Other Operating Revenue:			
(a) Income from Research Activities – (See Note 2.16(v) of Significant Accounting Policies) (Net of expense)		-	-
(b) Course fees		74.75	64.23
(c) Income from Restaurant		1,643.72	1,606.91
Та	otal	40,752.21	39,622.01



Reconciliation of Gross revenue with the revenue from contracts with customers

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Gross revenue	42,238.03	40,889.65
Less: Discount	(1,485.83)	(1,267.64)
Total	40,752.20	39,622.01

30 Other Income

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Interest income		
On Fixed deposits	645.67	525.06
Other interest	29.69	7.72
(b) Grant Income	61.25	43.36
(c) Other Non- Operating income	86.40	90.70
Total	823.01	666.84

31 Purchase of Medicines & Consumables

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Medicines	5,907.70	5,737.94
(b) Consumables	5,788.35	5,394.15
Total	11,696.05	11,132.09

32 Changes In Inventories of Medicines & Consumables

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Inventories at the end of the year :		
(a) Medicines	253.67	295.60
(b) Consumables	838.35	775.33
	1,092.02	1,070.93
Inventories at the beginning of the year:		
(a) Medicines	295.60	387.55
(b) Consumables	775.33	884.31
	1,070.93	1,271.85
Net (increase) / decrease	(21.09)	200.92

33 Employee Benefits Expense

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Salaries & wages	7,440.60	7,080.83



Contribution to Provident Fund and other funds Staff welfare expenses	312.41 184.19	289.73 135.82
Total	7,937.20	7,506.38

Other Benefit Plan - Leave Plan

The principal assumptions used for the purpose of actuarial valuation were as follows:

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Discount Rate (p.a)	6.86%	7.20%
Rate of increase in compensation levels	5.00%	5.00%

Amount recognised in the Standalone Statement of Profit and Loss in respect of defined benefit plans are as follows:-

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Service Cost:		
Current Service Cost	63.73	54.53
Net Interest expense	12.35	11.68
Acturial (Gain)/Loss recognised during the period	(1.54)	(6.53)
Expenses recognised in the standalone statement of profit and loss	74.54	59.69

The amount included in the Standalone Balance Sheet arising from the entity's obligation in respect of its defined benefit plan is as follows:- ₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Present Value of Defined Benefit Obligation at end of the year	225.97	191.42
Fair Value of Plan Assets at the end of the year	-	-
Net Liabilities /(Assets) recognized in the Standalone Balance Sheet	225.97	191.42

Movements in present value of the defined benefit obligation are as follows:-

₹ in Lakhs

•		
Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Defined Benefit Obligation at beginning of the year	191.42	177.72
Current & Past Service Cost	63.73	54.53
Current Interest Cost	12.35	11.68
Actuarial (Gain)/ Loss	(1.54)	(6.53)
Benefits paid	(39.99)	(45.99)
Defined Benefit Obligation at end of the year	225.97	191.42

Movements in the fair value of the plan assets are as follows:

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Fair Value of Plan Assets at the beginning of the year	-	-
Expected Return on Plan Assets	_	_



Actuarial (Gain) / Loss	-	-
Contributions from the employer	-	-
Benefits paid	_	-
Fair Value of the Assets at the end of the year	-	-

Defined Benefit Plan-Gratuity

The principal assumptions used for the purpose of actuarial valuation were as follows:

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Discount Rate (p.a)	6.86%	7.20%
Rate of increase in compensation levels	5.00%	5.00%
Expected Rate of return on plan assets	NA	NA

Amount recognised in the Statement of Profit and Loss in respect of defined benefit plans are as follows:-

₹ in Lakhs

Deutieuleus	For the year ended	For the year ended
Particulars	31.03.2025	31.03.2024
Service Cost:		
Current Service Cost	143.25	128.58
Net Interest expense	79.01	70.60
Components of defined benefit costs recognised in standalone	222.26	199.18
statement of profit and loss	222.20	199.10
Remeasurement of the net defined benefit liability:		
Acturial (Gain)/Loss on Plan Obligations	14.12	13.28
Difference between Actual Return and Interest income on Plan assets		
(gain)/loss	_	_
Components of defined benefit costs recognised in Other	14.12	13.28
Comprehensive Income	14.12	13.20

The amount included in the Standalone Balance Sheet arising from the entity's obligation in respect of its defined benefit plan is as follows:- ₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Present Value of Defined Benefit Obligation at end of the year	1289.66	1,141.32
Fair Value of Plan Assets at the end of the year	-	-
Net Liabilities /(Assets) recognized in the Standalone Balance Sheet	1,289.66	1,141.32

Movements in present value of the defined benefit obligation are as follows:-

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Defined Benefit Obligation at beginning of the year	1,141.32	1,032.32
Current Service Cost	143.25	128.58
Current Interest Cost	79.01	70.60



Actuarial (Gain) / Loss	14.12	13.28
Benefits paid	(88.04)	(103.46)
Defined Benefit Obligation at end of the year	1,289.66	1,141.32

Movements in the fair value of the plan assets are as follows:

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Fair Value of Plan Assets at the beginning of the year	-	-
Expected Return on Plan Assets	-	-
Actuarial (Gain) / Loss	_	-
Contributions from the employer	_	-
Benefits paid	-	-
Fair Value of the Assets at the end of the year	_	-

34 Finance Costs

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Interest expense	-	54.61
(b) Interest on lease liabilities	33.23	38.04
Total	33.23	92.65

35 Depreciation and Amortisation Expense

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Depreciation on property, plant and equipments	2,570.53	2,351.51
Amortisation of other intangible asset	34.16	18.30
Total	al 2,604.69	2,369.81

36 Other Expenses

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Power, fuel & water charges	1,245.62	1,197.54
(b) Consultancy charges	7,010.52	7,364.85
(c) House Keeping expenses	1,028.68	929.70
(d) Lab Test Charges	237.77	228.18
(e) Rent	178.89	133.59
(f) Repairs:		
– Buildings	116.67	100.34
- Machinery	1,081.80	918.58
- Others	129.81	78.24
(g) Insurance	22.78	25.94
(h) Rates and taxes	62.64	104.20
(i) Restaurant consumption	838.70	831.54



703.25	472.30
167.97	162.83
9.67	11.38
243.91	10.93
137.25	107.61
171.09	152.25
29.15	58.50
227.63	217.89
406.52	367.81
5.00	-
-	11.65
14,055.32	13,485.85
	₹ in Lakhs
6.00	6.00
1.00	1.00
1.26	1.26
1.24	2.71
0.18	0.41
	167.97 9.67 243.91 137.25 171.09 29.15 227.63 406.52 5.00 - 14,055.32

36.2 Corporate Social Responsibility (CSR): As per Section 135 of the Companies Act, 2013, a company, meeting the applicability threshold, needs to spend atleast 2% of its average net profit for the immediately preceding three financial years on CSR activities. The areas of CSR activity includes promoting education, art and culture, healthcare, Social Empowerment etc., and those specified in Schedule VII of the Companies Act, 2013. CSR committee has been formed by the company as per the Act. The utilisation of CSR funds are done as per the recommendations of CSR committee. Details of amount required to be spent and the amount utilised are given below: ₹ in Lakhs

Total

9.67

11.38

	Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(i)	Amount required to be spent by the company during the year	137.25	107.61
(ii)	Amount of expenditure incurred	89.17	66.11
(iii)	Shortfall at the end of the year	48.08	41.50
(iv)	Total of previous years shortfall	23.78	-
		Rs 48.08 lakhs	
		transferred to separate	
		bank account to spend	Rs 41.50 lakhs
		for the on-going	transferred to
(v)	Reason for shortfall	projects. Rs.23.78	separate bank account
		Lakhs pertains to	to spend for the
		Unspent CSR balance	on-going projects.
		for FY 2023-24 for	
		on-going projects.	

36.1



	Education,	Education,
	Preventive Healthcare,	Preventive Healthcare,
(vi) Nature of CSR activities	Urban development,	Urban development,
(VI) Nature of CSR activities	Support to elders,	Support to elders,
	Support to homeless,	Support to homeless,
	Promotion of Arts etc.	Promotion of Arts etc.
	Rs 48.08 lakhs	
(vii) Details of related next strange etiens	relates to on-going	
(vii) Details of related party transactions	project with Lakeshore	-
	foundation.	
(viii) Movement in the provision made with respect to a liability incurred by entering into a contractual obligation	-	-

37 Earnings per Equity Share

₹ in Lakhs, other than EPS

_ago poqay oa.o	•	
Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Net Profit after tax	3,907.80	4,388.58
Number of Equity Shares	100,000,000	100,000,000
Basic and Diluted Earnings Per Share (EPS) (in ₹)	3.91	4.39
Face value per equity (in ₹)	10.00	10.00

38 Contingent Liabilties, Contingent Assets And Commitments

	Particulars As at 31.03.2025 As at 31.03.2024 Particulars (₹ in Lakhs) (₹ in Lakhs) Brief Description of the nature and obligence.	D. CD CH LIP		
		(₹ in Lakhs)	(₹ in Lakhs)	Briet Description of the nature and obligation
Α	CONTINGENT LIABILI	TY (To the extent r	not provided for)	
(a)	Other money for whic	h the company is	contingently liable	•
1	Employees Provident Fund and Miscellaneous Provisions Act	129.84	129.84	Demands raised under EPF Act, 1952 amounting to Rs.129.84 lakhs (Rs.129.84 lakhs). The Company filed two appeal(s) before the Industrial Tribunal-cum-Labour Court. As directed by the Tribunal, company deposited a sum of Rs.64.72 lakhs (Rs.64.72 lakhs); and the recovery of balance demand is stayed till the disposal of appeal. Appeal No. 657/2019 was dismissed by the Tribunal on 28.03.2022 and the Company has filed writ petition WP(C) NO 23816/2022 before the Hon'ble High Court of Kerala against the said order. The court vide order dated 02.06.2025 has granted stay till 04.08.2025. The company is legally advised that the demands will not be sustainable and in the opinion of the management no provision in this regard is considered necessary at this stage and the amount deposited is carried over as receivables and disclosed under the head "Deposits" under other non-current assets.



2	Service tax	62.96	62.96	The demand for Service tax amounting to Rs.62.96 lakhs (Rs. 62.96 lakhs) including penalty of Rs.23.42 lakhs (Rs.23.42 lakhs) on amounts received from Medical companies for clinical research activities was disputed on appeal before the Commissioner of Customs, Central Excise & Service Tax (Appeals). Out of this the appeals for certain years involving demands of Rs.39.54 lakhs (Rs.39.54 lakhs) and penalty of Rs.23.42 lakhs (Rs.23.42 lakhs) was decided against the company as per proceedings of the Appellate Authority. The company has filed a second appeal before the Central Excise & Service Tax Appellate Tribunal. As per the advice obtained by the management from the Service Tax consultants, the above referred amounts are exempt services and not liable for Service tax and in the opinion of the management, no provision is considered necessary at this stage.
3	Value Added Tax	655.73	655.73	The demand for Value Added Tax amounting to Rs. 655.73 lakhs (Rs. 655.73 lakhs) including penalty of Rs.487.21 lakhs (Rs. 487.21 lakhs) for the period 2008–09, 2009–10, 2010–11, 2011–12 and 2016–17 has been disputed by the Company and writ petition has been filed before the Hon. High Court of Kerala, which is pending disposal. The Company received a stay order dated 09.06.2017 from Hon. High Court of Kerala. As per the advice obtained by the management from the consultants and in the opinion of the management, no provision is considered necessary at this stage.
4	Goods and Service tax	1.08	1.08	The company received notice under Section 50(1) of GST Act for belated filing of GSTR 3B with a demand of Rs.1.08 Lakhs. Company has filed the reply along with copies of GSTR 3B, Electronic cash ledger and workings. No provision is considered necessary at this stage.
		26.41	26.41	The demand for Income tax amounting to Rs.26.41 lakhs for Assessment year 2011–12, has been disputed and appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals), no provision is considered necessary at this stage.
5	Income Tax	221.05	221.05	As per the assessment order for AY 2016–17, AO concluded that there exists an employer – employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 28.04.2023. Hon'ble High Court of Kerala granted stay vide order dated 07th June 2023 and directed the CIT(A) to consider and pass orders. No provision is considered necessary at this stage.
		119.94	119.94	With respect to AY 2017–18, AO concluded that there exists an employer – employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 23.04.2024. No provision is considered necessary at this stage.



		159.97	-	With respect to AY 2018–19, AO concluded that there exists an employer – employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 28.08.2024. No provision is considered necessary at this stage.
		96.15	96.15	The demand for Income tax amounting to Rs.97.78 lakhs for Assessment year 2018–19, has been disputed and appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals). Provision of Rs. 1.63 lakhs has been recognised in the books. No further provision is considered necessary at this stage.
	_	1.24	-	With respect to AY 2018–19, an order u/s. 270A of the Income-tax Act, 1961, dated 10.06.2025, has been passed, levying a penalty of ₹1.24 lakhs. The Company has decided to file an appeal against the said order. No provision is considered necessary at this stage.
	Income Tax	145.00	-	With respect to AY 2019-20, AO concluded that there exists an employer - employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 03.04.2025. No provision is considered necessary at this stage.
		311.87	311.87	With respect to AY 2022–23, Assessing Officer made an ad-hoc disallowance of Rs. 870.21 being expenses claimed under the head 'Other Expenses' alleging that the company could not submit the sufficient details and explanation. Appeal was filed before Commissioner of Income Tax (Appeals) on 19.04.2024. Hon'ble High Court of Kerala granted stay vide order dated 10.06.2024 till disposal of the stay petition filed along with the appeal.
		0.20	-	With respect to AY 2022-23, a penalty order has been passed, levying a penalty of ₹ 0.20 lakhs. The Company has filed an appeal against the said order on 03.12.2024. No provision is considered necessary at this stage.
6	Legal cases for compensation/claims filed against the company	544.82	564.82	Legal cases for compensation/claims filed against the company amounts to Rs.544.82 lakhs (Rs.564.82 lakhs). In the opinion of the management, the cases are not sustainable and hence no provision is considered necessary at this stage.
7	Tide Water	821.90	821.90	A case filed against the company in an earlier year for non-compliance with the contract terms amounting to Rs. 821.91 lakhs (Rs 821.91 lakhs), which was under arbitration as per the order of the Honourable High Court of Kerala, was partly decided against the company. As per the arbitration award, an amount of Rs. 257.30 lakhs (Rs 257.30 lakhs) was determined as payable to the claimant. The company has been legally advised that the order of the Arbitrator is not to be accepted and had filed an appeal before the District Court, Ernakulam, challenging the arbitration award. Later, the case has been transferred to the Special Court constituted for hearing the commercial disputes. The arbitration OP filed against the order of Arbitrator was dismissed by the Commercial Court, Ernakulam vide order dated 05.12.2023. The Company have filed an appeal before the District & Sessions Court, Ernakulam against the said order as Arb. Appeal No.10007/2024. In the opinion of the management, having regard to the legal advice obtained, no provision is considered necessary at this stage.



8	Payment of Bonus (Amendment) Act, 2015	245.00	245.00	During the financial year 2015–16, consequent to the amendment of the Payment of Bonus (Amendment) Act, 2015, the ceiling of salary for the computation of bonus was increased with retrospective effect from 1–4–2014. The Company filed a writ petition before the Hon' High Court of Kerala vide order dated 13th October 2016, the Hon' High Court had granted an interim stay on the retrospective application of the amendment. The additional liability for the financial year 2014–15 is estimated by the company at Rs.245 lakhs (Rs.245 lakhs). The writ petition has been dismissed by the Hon' High Court of Kerala vide order dated 30.08.2024. The Company has filed an appeal before the division bench of High Court of Kerala, Ernakulam.Based on the appeal filed by the company and as per the legal advice obtained, the management is of the opinion that no provision is considered necessary at this stage.
В	COMMITMENTS (To the	ne extent not prov	ided for)	
1	Estimated amount of contracts remaining to be executed on capital account and not provided for:	2,584.81	523.25	
2	Bank Gurantees	76.71	567.29	Bank guarantee issued on behalf of the company for EPCG scheme, KSEB, ECHS & Cochin Shipyard.
3	EPCG Scheme	893.48	1,787.65	In respect of capital equipments imported at concessional rate of duty under the Export Promotion Capital Goods Scheme, the company has an export obligation of Rs. 893.48 Lakhs (Rs. 1787.65 Lakhs) which is required to be fulfilled at different dates until 2028. In the event of non fulfilment of the export obligation, the company will be liable for the customs duties and penalties as applicable.

Litigation : The Company is subject to legal proceedings and claims, in the ordinary course of business. The Company's Management does not reasonably expect that these legal actions, when ultimately concluded and determined, will have material and adverse effect on the Company's results of operation.

40 Related Party disclosure as per Ind AS 24

A. Related parties and nature of relationships

Nature of relationship	Name of related parties
(a) Key Managerial Personnel:	Dr. Shamsheer Vayalil Parambath – Chairman
	P.M. Sebastian – Vice Chairman (Ceased to be a director w.e.f. May 12, 2025)
	S.K. Abdulla – Managing Director
	R. Narayanan – Chief Financial Officer (resigned w.e.f. November 15, 2023)
	E. Gireesh Kumar – Chief Financial Officer (appointed with w.e.f. May 13, 2024)
	R. Muraleedharan – Company Secretary



		Jayesh V Nair- Chief Executive Officer
		(appointed w.e.f March 06, 2025)
		K.N. Prabhakaran Nair – Director
		Dr. K.V. Johny – Director
		P.D. Mathew – Director
		A. Janardhana Pai – Director (retired on March 31, 2024)
		M.M. Mathai - Director
		Job Varghese – Director
		V Venugopal – Director
		Dr K Chitrathara - Director
		Reuben George Joseph – Director
		(appointed w.e.f. August 8,2024)
(b)	Relatives of Key Managerial Personnel / Persons with significant influence or control	Shabeena Yusuff Ali
(c)	Subsidiary Company:	Lakeshore Food and Beverages Private Limited
		VPS Healthcare Private Limited
(d)	Enterprises where key managerial personnel or	Burjeel Hospital, Oman
(u)	their relatives exercise significant influence/ control/joint control	Welcare Hospital
		Dynamed Healthcare Solutions Private Limited
	,	Humming Tree
		Lakeshore Foundation (Public Charitable Trust)

Note 1: Post-employment benefits comprising gratuity and compensated absences are not disclosed, except when paid as full and final settlement, as these are determined for the Company as a whole.

B. Summary of transactions and outstanding balances with above related parties are as follows:

	Particulars	2024-25	2023-24
(i)	Sale of Services – Laboratory and Diagnostic Services		
	Enterprises where key managerial personnel or their relatives exercise significant control		
	Welcare Hospital	6.47	4.63
(ii)	Other Operating Revenue – Income from Restaurant		
	Enterprises where key managerial personnel or their relatives exercise significant control		
	Dynamed Healthcare Solutions Private Limited	5.02	3.48
(iii)	Employee benefit expenses		
	Remuneration to Key Managerial Personnel		
	S.K. Abdulla - Managing Director (appointed as MD w.e.f. 18.07.2022)	190.81	341.09
	R. Narayanan – Chief Financial Officer (resigned w.e.f. 15.11.23)	-	14.74
	E. Gireeshkumar-Chief Financial Officer (appointed w.e.f. 13.05.2024)	20.47	-



Jayesh V Nair-Chief Executive Officer (appointed w.e.f. 06.03.2025)	3.25	-
R. Muraleedharan – Company Secretary	30.00	29.30
(iv) Sitting Fee (including GST)		
Remuneration to Key Managerial Personnel		
A. Janardhana Pai – Director (resigned w.e.f. March 31,2024)	-	4.13
Reuben George Joseph- Director (appointed w.e.f. August 8, 2024)	4.13	-
V Venugopal – Director	5.90	5.90
(v) Consultancy charges		
Remuneration to Key Managerial Personnel		
Dr K Chitrathara – Director	102.95	104.45
(vi) Trade Receivables – Considered good		
Enterprises where key managerial personnel or their relatives exercise significant control		
Welcare Hospital	0.92	0.26
Dynamed Healthcare Solutions Private Limited	4.63	0.88
Subsidiary Company		
Lakeshore Food and Beverages Private Limited	11.60	10.89
(vii) Other Non Current Financial Assets – Deposits		
Enterprises where key managerial personnel or their relatives exercise significant control		
VPS Healthcare Private Limited	40.26	40.26
(viii) Other financial Liability		
Subsidiary Company		
Lakeshore Food and Beverages Private Limited	0.30	0.30
Enterprises where key managerial personnel or their relatives exercise significant control		
Lakeshore Foundation	0.88	0.88
(ix) Creditors for Capital goods		
Enterprises where key managerial personnel or their relatives exercise significant control		
Humming Tree	0.01	2.76
(x) Outstanding dues of creditors other than Micro enterprises and Small enterprises		
Relatives of Key Managerial Personnel /Persons with significant influence or control		
Shabeena Yusuff Ali	1.02	-
(xi) Rent Paid		
Relatives of Key Managerial Personnel /Persons with significant influence or control		
Shabeena Yusuff Ali	8.84	-



(xii) Other Current assets		
Enterprises where key managerial personnel or their relatives exercise significant control		
Lakeshore Foundation	0.05	0.05
(xiii)Other Current Liabilities-Others		
Enterprises where key managerial personnel or their relatives exercise significant control		
Lakeshore Foundation	48.08	-

41 Lease arrangements

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
a) Towards lease rent		
Not later than one year	158.25	161.64
Later than one year and not later than five years	323.78	418.98
Later than five years	-	-

42 Segment Reporting

Based on the guiding principles given in Ind AS-"Segment Reporting", the company has only one reportable segment i.e. "Hospital Activities". During the period there are no customers who is contributing more than 10% of revenue from operations.

43 Capital Management

The company's objective when managing capital are to safeguard their ability to continue as a going concern so that they can continue to provide returns for shareholders and maintain an optimal capital structure to reduce the cost of capital.

For the purpose of capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Company. The company is not subject to any externally imposed capital requirements.

Management monitors capital on the basis of return on capital employed as well as the debt to total equity ratio.

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Borrowings including current maturities	-	-
Borrowings as a percentage of Total Capital	0.00%	0.00%
Equity Share Capital	10,000.00	10,000.00
Other equity	32,227.72	30,030.49
Total Equity	42,227.72	40,030.49
Total equity as a percentage of Total Capital	100.00%	100.00%
Total Capital (Equity and Borrowings)	42,227.72	40,030.49

No changes were made in the objectives, policies or processes for managing capital during the years ended March 31, 2025 and March 31, 2024.

44 Financial instruments: Fair value and risk management

A. Accounting classification and fair values

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consist of the following three levels:



Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 inputs are unobservable inputs for the asset or liability.

The following table summarises financial assets and liabilities measured at fair value on a recurring basis and financial assets that are not measured at fair value on a recurring basis (but fair value disclosures are required)

As at March 31, 2025 ₹ in Lakhs

Figure 1.1 and A. (Constant line little)	A	Fair Value hierarchy			
Financial assets/financial liabilities	Amortised Cost	Level 1	Level 2	Level 3	
Financial Assets					
Non Current					
(i) Investments	-	-	_	-	
(ii) Others	786.91	-	_	-	
Current					
(i) Trade Receivables	3,404.84	-	-	-	
(ii) Cash & Cash equivalents	4,434.37	-	_	-	
(iii) Bank Balances other than (ii) above	6,187.45	-	_	-	
(iv) Loans	4.73	-	-	-	
(v) Others	627.03	_	_	_	
Total Financial Assets	15,445.33	-	-	-	
Financial Liabilities					
Non Current					
(i) Lease liabilities	292.39	-	-	-	
Current					
(i) Lease liabilities	77.06	-	-	-	
(ii) Trade Payables	3,861.55	-	-	-	
(iii) Other financial liablities	2,695.15	-	-	-	
Total Financial Liabilities	6,926.15	-	-	-	

As at March 31, 2024 ₹ in Lakhs

Financial assets/financial liabilities	Amounticed Cook	Fair Value hierarchy			
Financial assets/ financial liabilities	Amortised Cost	Level 1	Level 2	Level 3	
Financial Assets					
Non Current					
(i) Investments	5.00	-	_	-	
(ii) Others	1,602.83	-	-	-	
Current					
(i) Trade Receivables	2,698.03	_	-	_	



(ii) Cash & Cash equivalents	982.51	-	-	-
(iii) Bank Balances other than (ii) above	6,671.76	-	-	-
(iv) Loans	2.48	-	-	-
(v) Others	675.32	-	-	-
Total Financial Assets	12,637.93	-	-	-
Financial Liabilities				
Non Current				
(i) Borrowings	-	-	-	-
(ii) Lease liabilities	361.15	-	-	-
Current				
(i) Borrrowings	-	-	-	-
(ii) Lease liabilities	66.94	-	-	-
(iii) Trade Payables	3,278.09	-	-	-
(iv) Other financial liablities	2,980.11	-	_	-
Total Financial Liabilities	6,686.29	-	_	-

B. Financial risk management

The Company's activities expose it to a variety of financial risks: credit risk, market risk and liquidity risk.

i. Credit risk

Credit risk is the risk that the counterparty will not meet its obligation under a financial instrument or customer contract, leading to financial loss. The credit risk arises principally from its operating activities (primarily trade receivables) and from its investing activities, including deposits with banks and financial institutions and other financial instruments.

Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom credit has been granted after obtaining necessary approvals for credit. The collection from the trade receivables are monitored on a continuous basis by the receivables team.

The Company establishes an allowance for credit loss that represents its estimate of expected losses in respect of trade and other receivables based on the past and the recent collection trend. The maximum exposure to credit risk as at reporting date is primarily from trade receivables amounting to Rs 5597.13 Lakhs (previous year: Rs. 4736.84 Lakhs). The movement in allowance for credit loss in respect of trade and other receivables during the year was as follows:

₹ in Lakhs

Allowances for credit loss	As at 31.03.2025	As at 31.03.2024
Opening balance	2,038.81	2,027.89
Expected credit loss recognised/(reversed)	243.91	10.92
Less: Bad debts written off adjusted	90.43	_
Closing balance	2,192.29	2,038.81

No single customer accounted for more than 10% of the revenue as of March 31, 2025 and March 31, 2024. There is no significant concentration of credit risk.



Credit risk on cash and cash equivalents is limited as the Company generally transacts with banks and financial institutions with high credit ratings assigned by international and domestic credit rating agencies.

ii. Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The table below provides details regarding the contractual maturities of significant financial liabilities as of March 31, 2025:

₹ in Lakhs

Particulars	Less than 1 year	1-5 years	More than 5 years	Total
Borrowings (including current maturities)	_	-	_	-
Lease liabilities	77.06	284.44	7.95	369.45
Trade payables	3,861.55	-	-	3,861.55
Other financial liabilities	2,695.15	_	_	2,695.15

The table below provides details regarding the contractual maturities of significant financial liabilities as of March 31, 2024:

₹ in Lakhs

Particulars	Less than 1 year	1-5 years	More than 5 years	Total
Borrowings (including current maturities)	2.65	-	-	2.65
Lease liabilities	66.94	350.93	10.22	428.09
Trade payables	3,275.44	_	-	3,275.44
Other financial liabilities	2,980.11	_	-	2,980.11

iii. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices, such as foreign exchange rates and interest rates.

(a) Foreign currency risk

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. The Company is mainly exposed to US dollar and Omani Rial.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

Doublesslave	As at 31	03.2025	As at 31.03.2024	
Particulars	(USD in Lakhs)	(OMR in Lakhs)	(USD in Lakhs)	(OMR in Lakhs)
Trade receivables	-	-	-	-
Trade payables	_	-	-	_
Net assets/(liabilities)	_	_	_	_

(b) Sensitivity analysis

The sensitivity of profit or loss to changes in exchange rates arises mainly from foreign currency denominated financial instruments.



₹ in Lakhs

Particulars	Impact on profit or (loss) before tax		
Particulars	As at 31.03.2025	As at 31.03.2024	
USD Sensitivity			
INR/USD - Increase by 1%	-	-	
INR/USD - Decrease by 1%	-	-	
OMR Sensitivity			
INR/OMR - Increase by 1%	-	-	
INR/OMR - Decrease by 1%	-	_	

(c) Interest rate risk

The Company's main interest rate risk arises from long-term borrowings with variable rates, which expose the Company to cash flow interest rate risk. The exposure of the Company's borrowing to interest rate changes at the end of the reporting period are as follows:

₹ in Lakhs

Financial liabilities (bank borrowings)	As at 31.03.2025	As at 31.03.2024
Variable rate long term borrowings including current maturities	-	-

(d) Sensitivity ₹ in Lakhs

Particulars	Impact on profit or (loss) before tax		
Particulars	As at 31.03.2025	As at 31.03.2024	
1% increase in MCLR rate	-	-	
1% decrease in MCLR rate	_	-	

The interest rate sensitivity is based on the closing balance of secured term loans from banks and financial institutions.

- The Company has made adequate provision towards material foreseeable losses wherever required, in respect of long term contracts. The Company do not have any long term derivative contracts for which there were any material foreseeable losses.
- The Code on Social Security, 2020 and Code on Wages, 2019 relating to employee benefits during employment and postemployment benefits has received Presidential assent in September 2020. The Codes have been published in the Gazette of India. However, the date from which the Code will come into effect has not been notified. The Ministry of Labour and Employment (Ministry) has released draft rules for the Code on November 13, 2020 and has invited suggestions from stake holders which are under active consideration by the Ministry. The Company will need to assess the impact of the above. The impact will be recorded in the first period after the Codes become effective.

47 Additional Regulatory Information:

47.1 Ratios:

Ratio	Numerator	Denominator	31 March 25	31 March 24	% change
(a) Current Ratio	Current assets	Current liabilities	2.25	1.80	25%
(b) Debt-Equity Ratio	Total Debt	Shareholder's Equity	_	_	0%
(c) Debt Service Coverag Ratio	e Earnings available for debt service	Debt Service	59.70	42.18	42%
(d) Return on Equity Ratio	Net Profits after taxes	Average Shareholder's Equity	0.10	0.11	-16%
(e) Inventory Turnover Ra	tio Cost of goods sold	Average Inventory	10.80	9.67	12%



(f)	Trade Receivables Turnover Ratio	Net Sales	Avg. Accounts Receivable	13.36	16.82	-21%
(g)	Trade Payables Turnover Ratio	Net Purchases	Average Trade Payables	3.28	3.27	0%
(h)	Net Capital Turnover Ratio	Net Sales	Working Capital	4.55	7.20	-37%
(i)	Net Profit Ratio	Net Profit	Net Sales	0.10	0.11	-13%
(j)	Return on Capital Employed	Earning before interest and taxes	Capital Employed	0.13	0.14	-10%
(k)	Return on Investment	Income generated from invested funds	Average invested funds (excluding investment in subsidiaries)	NA	NA	NA

Explanation for change in the ratios by more than 25%:

- a. Better DSCR is on account of reduced borrowings and healthy cash flows.
- b. Working capital has increased in higher proportion as against the proportion of net sales resulting in a decrease of the ratio to 4.55.

47.2 Other statutory information

- a. The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
- b. The company does not have any charges or satisfaction which is to be registered with ROC.
- c. The Company has not traded or invested in Cryptocurrency or Virtual Currency during the year ended March 31, 2025.
- d. The Company has not advanced or loaned or invested funds to any other persons or entities, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- e. The Company has not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- f. The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- g. The Company do not have any transactions with companies struck off.
- h. The Company has not been declared as a Wilful Defaulter by any bank or financial institution or Government or any Government authority.



- i. The Company has complied with the requirement of filing of quarterly returns/statements with banks or financial institutions, as applicable. There are no material discrepancies in such statements filed by the Company with the bank.
- j. The title deeds of all the immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
- k. The company has not revalued its Property, plant and equipment and intangible assets during the year.
- 48 Previous year figures have been regrouped and classified wherever necessary to conform to the current year presentation.

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

sd/-

E. Gireeshkumar

Chief Financial Officer

Chartered Accountants
Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182 UDIN: 25029182BMLIAE9521

Place: Kochi Date: 22.07.2025 For and on behalf of the Board of Directors $\,$

sd/-

Dr. Vayalil Parambath Shamsheer Chairman

DIN: 02371712

sd/-

Jayesh V Nair Chief Executive Officer sd/-

S.K. Abdulla Managing Director DIN: 09627792

sd/-

R. Muraleedharan Company Secretary



INDEPENDENT AUDITOR'S REPORT

To the Members of Lakeshore Hospital and Research Centre Limited Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Lakeshore Hospital And Research Centre Limited (hereinafter referred to as "the Holding Company") and its subsidiary (Holding Company and its subsidiary together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at March 31, 2025, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Cash Flow and the Consolidated Statement of changes in equity for the year then ended, and notes to the consolidated financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ('Ind AS') and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31st March 2025, its consolidated profits, consolidated total comprehensive income, its consolidated cash flows and consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Information other than the Consolidated Financial Statements and Auditor's Report thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditor's report thereon. The Annual Report is expected to be made available to us after that date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance as required under SA 720 'The Auditor's responsibilities Relating to Other Information'.



Responsibility of Management for consolidated financial statements

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Ind AS specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. The respective Board of Directors/Management of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error,
 design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate
 to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

- 1. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books.
 - c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act.
 - e) On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements of the Group and the operating effectiveness of such controls, refer to our separate Report in "Annexure A" to this report. Our report



expresses an unmodified opinion on the adequacy and operating effectiveness of the Group's internal financial controls with reference to consolidated financial statements.

- g) The managerial remuneration for the year ended March 31, 2025 has been paid by the Holding Company to its directors in accordance with the provisions of section 197 of the Act; and
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - I. The Group has disclosed the impact of pending litigations on its financial position in its consolidated financial statements
 Refer Note no 37 and 38 to the consolidated Financial Statements;
 - II. The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses- Refer Note No 45 to the consolidated Financial Statements:
 - III. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Group.
 - IV. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in aggregate) have been received by the Group from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Group shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
 - V. The final dividend paid by the Holding Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Act to the extent it applies to payment of dividend.
 - The Board of Directors of the Holding Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with section 123 of the Act to the extent it applies to declaration of dividend.
 - VI. Based on our examination which included test checks, the holding company has used accounting software for maintaining its books of account for the year ended March 31, 2025, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the Holding Company as per the statutory requirements for record retention.



The subsidiary company has maintained the books of accounts entirely manually for the year ended March 31, 2025, therefore, assessment and reporting under Rule 11(g) is not applicable.

2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 ("CARO"/" the Order") issued by the Central Government in terms of Section 143(11) of the Act, based on the CARO reports issued by us, we report that there are no qualifications or adverse remarks in the CARO reports of the respective companies included in the consolidated financial statements.

For Krishnamoorthy & Krishnamoorthy
Chartered Accountants
(FRN:001488S.)

C.R. Rema

Partner

Membership No. 029182

UDIN: 25029182BMLIAF9136

Place : Kochi

Date : 22nd July 2025



ANNEXURE A TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in Paragraph 1(f) under the heading "Report on Other Legal and Regulatory Requirements" of our report of even date)

Independent Auditor's Report on the Internal financial controls with reference to consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of Lakeshore Hospital and Research Centre Limited ('the Holding Company') and its subsidiary (the Holding Company and its subsidiary together referred to as 'the Group'), as at and for the year ended March 31, 2025, we have audited the internal financial controls with reference to financial statements of the Holding Company and its subsidiary company, which are companies covered under the Act, as at that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company and its subsidiary company, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls with reference to the consolidated financial statements based on the internal control criteria established by the Group considering the essential components of internal control stated in the Guidance Note issued by the ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements of the Holding Company and its subsidiary company, as aforesaid, based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to consolidated financial statements of the Holding Company and its subsidiary company as aforesaid.

Meaning of Internal financial controls with reference to consolidated financial statements

A company's internal financial controls with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements



for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and Directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal financial controls with reference to consolidated financial statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial controls with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Holding Company and its subsidiary company, have in all material respects, an adequate internal financial controls with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2025, based on the internal financial controls with reference to consolidated financial statements criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

For Krishnamoorthy & Krishnamoorthy
Chartered Accountants
(FRN:001488S.)

C.R. Rema

Partner

Membership No. 029182

UDIN: 25029182BMLIAF9136

Place: Kochi

Date: 22nd July 2025



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Consolidated Balance Sheet as at March 31, 2025

(₹ in lakhs)

Particulars	Note No.	As at 31.03.2025	As at 31.03.2024
Assets:			
Non-current assets			
(a) Property, Plant and Equipment	4	34,228.70	34,595.78
(b) Capital work-in-progress	5	465.70	189.46
(c) Other Intangible assets	6	83.77	111.01
(d) Right-of-use assets	7	310.58	366.99
(e) Financial Assets			
(i) Other financial assets	8	786.91	1,602.83
(f) Non-current tax assets (net)	9	855.30	953.69
(g) Other non-current assets	10	484.02	585.34
		37,214.98	38,405.10
Current assets			
(a) Inventories	11	1,092.02	1,070.93
(b) Financial Assets			
(i) Trade receivables	12	3,393.24	2,687.14
(ii) Cash and cash equivalents	13	4,445.13	993.28
(iii) Bank balances other than (ii) above	14	6,188.14	6,672.41
(iv) Loans	15	4.73	2.48
(v) Other financial assets	16	627.03	675.32
(c) Other current assets	17	364.39	261.11
		16,114.68	12,362.67
Total Assets		53,329.66	50,767.77
EQUITY AND LIABILITIES			
Equity:			
(a) Equity Share capital	18	10,000.00	10,000.00
(b) Other Equity	19	32,223.61	30,022.23
		42,223.61	40,022.23
Liabilities:			
Non-current liabilities			
(a) Financial Liabilities			
(i) Lease liabilities	20	292.39	361.15
(b) Provisions	21	1,384.64	1,219.83
(c) Deferred tax liabilities (Net)	22	1,684.49	1,736.73
(d) Other non-current liabilities	23	591.92	565.12
		3,953.44	3,882.83



Current liabilities			
(a) Financial Liabilities			
(i) Lease liabilities	20	77.06	66.94
(ii) Trade payables	24		
 Total outstanding dues of micro enterprises and small enterprises 		361.49	267.02
 Total outstanding dues of creditors other than micro enterprises and small enterprises 		3,504.30	3,015.12
(iii) Other financial liabilities	25	2,694.87	2,979.80
(b) Other current liabilities	26	383.89	420.92
(c) Provisions	27	131.00	112.91
		7,152.61	6,862.71
Total Equity and Liabilities		53,329.66	50,767.77

The accompanying notes form an integral part of the standalone financial statements.

sd/-

E. Gireeshkumar

Chief Financial Officer

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants Firm Registration No. 001488S

sd/-

C.R. Rema

Partner

Membership No: 029182 UDIN : 25029182BMLIAF9136

Place: Kochi Date: 22.07.2025 For and on behalf of the Board of Directors

sd/-

Dr. Vayalil Parambath Shamsheer Chairman

DIN: 02371712

sd/-

Jayesh V Nair

Chief Executive Officer

sd/-

S.K. Abdulla Managing Director

DIN: 09627792

sd/-

R. Muraleedharan Company Secretary



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Consolidated Statement of Profit and Loss for the year ended March 31, 2025

(₹ in lakhs)

Particulars	Note No.	For the year ended 31.03.2025	For the year ended 31.03.2024
Income:			
Revenue from operations	28	40,752.21	39,622.01
Other income	29	823.06	666.89
Total Income		41,575.27	40,288.90
Expenses:			
Purchase of Medicines & Consumables	30	11,696.05	11,132.09
Changes in inventories of Medicines & Consumables	31	(21.09)	200.92
Employee benefits expense	32	7,937.20	7,506.38
Finance costs	33	33.23	92.65
Depreciation and amortisation expense	34	2,604.81	2,369.92
Other expenses	35	14,051.09	13,487.10
Total expenses		36,301.29	34,789.06
Profit before tax		5,273.98	5,499.84
Tax expense:			
Current tax		1,410.02	1,352.40
Tax for earlier years	9	0.70	0.87
Deferred tax		(48.69)	(240.68)
		1,362.03	1,112.59
Profit for the year		3,911.95	4,387.25
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurements of post employment benefit obligations		(14.12)	(13.28)
Income tax relating to items that will not be reclassified to profit or loss		3.55	3.34
Total other comprehensive income for the year		(10.57)	(9.94)
Total Comprehensive Income for the year		3,901.38	4,377.31
Earnings per equity share of Rs 10 each:	36		
Basic (₹)		3.91	4.39
Diluted (₹)		3.91	4.39

The accompanying notes form an integral part of the standalone financial statements.

sd/-

E. Gireeshkumar

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants

Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182

UDIN: 25029182BMLIAF9136

Place: Kochi Date : 22.07.2025 For and on behalf of the Board of Directors

sd/sd/-

Dr. Vayalil Parambath Shamsheer Chairman

DIN: 02371712

sd/-

Jayesh V Nair

Chief Financial Officer Chief Executive Officer S.K. Abdulla

Managing Director

DIN: 09627792

sd/-

R. Muraleedharan

Company Secretary



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Consolidated Statement of Cash Flows for the year ended March 31, 2025

(₹ in lakhs)

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Cash flow from operating activites		
Profit before tax	5,259.86	5,486.56
Adjustments for:		
Depreciation and amortisation	2,604.81	2,369.92
Interest expense	33.23	92.65
Interest income	(675.39)	(532.83)
Net (Profit)/ Loss on sale/write off of Property, Plant and Equipment	38.72	(7.72)
Government grant income	(61.25)	(43.36)
Bad debts and advances written off	-	-
Provision for doubtful debts	243.91	10.93
Operating cash flow before working capital changes	7,443.89	7,376.15
Movements in working capital :		
(Increase) / decrease in inventories	(21.09)	200.92
(Increase) / decrease in trade and other receivables	290.61	(1,275.99)
Increase / (decrease) in trade and other payables	429.68	(38.26)
	8,143.09	6,262.82
Direct taxes paid net of refunds	(1,312.33)	(1,848.31)
Net cash flows from operating activities (A)	6,830.76	4,414.51
Cashflow from investing activities		
Additions to Property, Plant & Equipment (including capital work in progress)	(2,269.39)	(4,555.83)
Investment in subsidiaries	-	-
Sale or withdrawal of property, plant and equipment	6.82	51.62
Interest received	677.74	574.38
Net cash flows from investing activites (B)	(1,584.83)	(3,929.83)
Cashflow from financing activities		
Proceeds/(Repayment) of Buyers credit/ Term Loan	-	(1,302.41)
Movement in Short term borrowings (Net)	-	-
Dividend paid	(1,702.20)	(1,696.26)
Payment of lease liabilities	(91.87)	(91.88)
Interest paid	_	(64.01)
Net cash flows from financing activities (C)	(1,794.07)	(3,154.56)



Net Increase in Cash & Cash Equivalents (A)+(B)+(C)	3,451.86	(2,669.88)
Cash and cash equivalent at the beginning of the Year	993.27	3,663.15
Cash and cash equivalent at the end of the Year		
Cash on hand	40.66	23.87
Balance with Banks in current account and deposit account	4,404.47	969.40
Cash and cash equivalents	4,445.13	993.27
Net increase/(decrease) in Cash and Cash equivalents	3,451.86	(2,669.88)

The accompanying notes form an integral part of the standalone financial statements.

sd/-

E. Gireeshkumar

Chief Financial Officer

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182

UDIN: 25029182BMLIAF9136

Place: Kochi Date: 22.07.2025 For and on behalf of the Board of Directors

sd/-

Dr. Vayalil Parambath Shamsheer

Chairman DIN: 02371712

sd/-

Jayesh V Nair
Chief Executive Officer

sd/-

S.K. Abdulla

Managing Director DIN: 09627792

sd/-

R. Muraleedharan

Company Secretary



LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED

Consolidated Statement of Changes in Equity for the year ended March 31, 2025

A. Equity Share Capital

₹ in Lakhs

As at 01.04.2024	Changes in equity share capital during the year	As at 31.03.2025
10000.00	-	10000.00
As at 01.04.2023	Changes in equity share capital during the year	As at 31.03.2024
10000.00	-	10000.00

B. Other Equity

₹ in Lakhs

	Securities Premium	Retained Earnings	Capital Redemption reserve	Total
Balance as at March 31, 2023	14,000.00	12,844.92	500.00	27,344.92
Add Profit for the year		4,387.25		4,387.25
Add Other comprehensive income for the year		(9.94)		(9.94)
Total comprehensive income for the year		4,377.31		4,377.31
Less Dividends		1,700.00		1,700.00
Balance as at March 31, 2024	14,000.00	15,522.23	500.00	30,022.23
Add Profit for the year		3,911.95		3,911.95
Add Other comprehensive income for the year		(10.57)		(10.57)
Total comprehensive income for the year		3,901.38		3,901.38
Less Dividends		1,700.00		1,700.00
Balance as at March 31, 2025	14,000.00	17,723.61	500.00	32,223.61

The accompanying notes form an integral part of the standalone financial statements.

sd/-

E. Gireeshkumar

Chief Financial Officer

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants

Firm Registration No. 001488S

sd/-

C.R. Rema

Partner Membership No: 029182

UDIN: 25029182BMLIAF9136

Place: Kochi Date : 22.07.2025 For and on behalf of the Board of Directors

sd/sd/-

Dr. Vayalil Parambath Shamsheer

Chairman DIN: 02371712 Managing Director DIN: 09627792

S.K. Abdulla

sd/-

sd/-

Jayesh V Nair R. Muraleedharan Chief Executive Officer

Company Secretary



CORPORATE OVERVIEW AND MATERIAL ACCOUNTING POLICIES

1.1. Corporate information

LAKESHORE HOSPITAL AND RESEARCH CENTRE LIMITED was incorporated on April 4, 1996 as a Public Limited Company. The Company is domiciled in India and having registered office at Nettoor, Kerala. The Company is engaged in providing healthcare services and has a super speciality hospital at Kochi. The Ind AS consolidated financial statements for the year ended March 31, 2025 were approved by the Board of Directors on 22.07.2025.

2. Material Accounting Policies

2.1 Statement of compliance

Consolidated Financial statements have been prepared in accordance with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) prescribed under the Section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and the Companies (Accounting Standards) Amendment Rules issued thereafter.

2.2 Basis of preparation of consolidated Financial Statements

The Consolidated financial statements of the Company have been prepared on the historical cost basis, except for certain financial instruments which are measured at fair values at the end of each reporting period, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

2.2.1 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its wholly owned subsidiary as at 31st March 2025. The Company determines the basis of control in line with the requirements of Ind AS 110, Consolidated Financial Statements. Subsidiaries are entities controlled by the Group. The Group controls an entity when the parent has power over the entity, it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statement of subsidiary is included in the consolidated financial statement from the date on which control commences until the date on which control ceases. The financial statements of the Group companies are consolidated on a line-by-line basis and all intra-Group balances, transactions, income and expenses are eliminated in full on consolidation.

2.3 Application of New Accounting Pronouncements

New Accounting standards, amendments and interpretations adopted by the Company effective from April 1, 2024:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended 31st March, 2025, MCA has notified amendments to Ind

AS 116 – Leases, relating to sale and leaseback transactions, which is applicable to the Company w.e.f. 1st April, 2024. The Company has reviewed the new pronouncements and based on its evaluation has determined that it is not likely to have any significant impact in its financial statements.

2.4 Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/non-current classification.

An asset is treated as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realized within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period. All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets/liabilities are classified as non-current assets/liabilities.

2.5 Use of estimates and judgements

The preparation of the consolidated financial statements in conformity with the Ind AS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities and disclosures as at date of the Consolidated financial statements and the reported amounts of the revenues and expenses for the years presented. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates under different assumptions and conditions.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

2.6 Critical Accounting estimates and judgements:

The application of material accounting policies that require critical accounting estimates involving complex and subjective judgements and the use of assumptions in the consolidated financial statements have been disclosed below:



Useful lives of property, plant and equipment

The Company reviews the estimated useful lives and residual values of property, plant and equipment at the end of each reporting period. Assumptions are also made as to whether an item meets the description of asset so as to warrant its capitalisation and which component of the asset may be capitalised. Reassessment of life may result in change in depreciation expense in future periods.

Recognition of deferred tax assets

The Company reviews the carrying amount of deferred tax assets at the end of each reporting period. Significant judgements are involved in determining the elements of deferred tax items.

Impairment of unquoted investments

The Company reviews its carrying value of investments annually, or more frequently when there is indication for impairment. If the recoverable amount is less than its carrying amount, the impairment loss is accounted for.

Recognition and measurement of provisions

The recognition and measurement of provisions are based on the assessment of the probability of an outflow of resources and on past experience and circumstance known at the balance sheet date. The actual outflow of resources at a future date may therefore vary from the figure included in provisions.

Contingencies and commitments

In the normal course of business, contingent liabilities may arise from litigations and other claims against the Company. Where the potential liabilities have a low probability of crystallizing or are very difficult to quantify reliably, we treat them as contingent liabilities. Such liabilities are disclosed in the notes but are not provided for in the consolidated financial statements. Although there can be no assurance regarding the final outcome of the legal proceedings, we do not expect them to have a materially adverse impact on our financial position or profitability.

Expected credit losses on financial assets

The impairment provisions of financial assets are based on assumptions about risk of default and expected timing of collection.

The Company uses judgment in making these assumptions and selecting the inputs to the expected credit loss calculation based on the Company's history of collections, customer's creditworthiness, existing market conditions as well as forward looking estimates at the end of each reporting period.

Recognition and measurement of defined benefit obligations

The obligation arising from defined benefit plan is determined on the basis of actuarial assumptions. Kev actuarial assumptions include discount rate, trends in salary escalation and vested future benefits and life expectancy.

Classification of leases

The Company enters into leasing arrangements for some assets. The Company has determined, based on an evaluation of the terms

and conditions of the arrangements, such as the lease term not constituting a major part of the economic life of the land and office premises and the fair value of the asset, that it does not retain significant risks and rewards of ownership of the land and the office premises and accounts for the contracts as operating leases. Further, refer note no. 21, for effect of transition to Ind AS 116 and other disclosures relating to leases.

2.7 Property, Plant and Equipment (PPE)

On adoption of Ind AS, the Company retained the carrying value for all of its property, plant and equipment as recognised in the Consolidated financial statements as at the date of transition to Ind AS measured as per the previous GAAP and used that as its deemed cost as permitted by Ind AS 101 'First time adoption of Indian Accounting Standards'. Property, Plant and Equipments are stated at cost which includes capitalized borrowing costs, less accumulated depreciation and impairment in value if any. Cost includes purchase price, (inclusive of import duties and non - refundable purchase taxes, after deducting trade discounts and rebates), other costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and estimated cost of dismantling and restoring onsite.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components). The cost of replacement spares/ major inspection relating to property, plant and equipment is capitalized only when it is probable that future economic benefits associated with these will flow to the company and the cost of the item can be measured reliably.

The cost of Assets not ready for use as at the Balance Sheet date are disclosed under Capital Work-In-Progress. Impairment loss is charged to the Consolidated Statement of Profit and Loss of the period in which the asset is identified as impaired, when the carrying amount of an asset exceeds its recoverable value. The impairment loss recognized in the prior accounting period is reversed if there has been a change in the estimate of the recoverable amount.

An item of property, plant and equipment is derecognised upon disposal or when no future benefits are expected from its use or disposal. Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognised net within other income/ expenses in the Consolidated statement of profit and loss.

2.8 Intangible Assets

Hospital Management System Software of the company is treated as an intangible asset in accordance with the Ind AS 38- "Intangible Assets".

2.9 Depreciation / Amortisation

Depreciation is provided on Straight Line Method. The residual values, useful lives and methods of depreciation of property, plant



and equipment are reviewed at each financial year and adjusted prospectively, if appropriate. The estimated useful lives of items of property, plant and equipment for the current and comparative period are as follows:

Block of Assets	Useful life
Building (RCC)	60 years
Building (Non RCC)	30 years
Medical equipment	13 years
Other equipment	15 years
Furniture and fixtures	10 years
Vehicles	8 years
Office equipment	5 years
Electrical installation	10 years
Computers	3 years

Cost of software treated as intangible assets is amortised under straight line method over a period of 5 years.

2.10 Impairment of non financial assets

The Company assesses the impairment of assets with reference to each cash generating unit, at each Balance Sheet date. If events or changes in circumstances based on internal and external factors indicate that the carrying value may not be recoverable in full, the loss on account and the recoverable amount, is accounted for accordingly. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

2.11 Inventories

Inventories of medicines, consumables and other items of inventory are valued at lower of cost or net realizable value, on First In First Out basis. The net realizable value of bought out inventories is taken at their current replacement value.

Crockery and Cutlery are valued at cost and are subject to 1/3 rd write off wherever applicable applying FIFO method. The net realisable value is not applicable in the absence of any further modification/alteration before being consumed in-house.

Cost of these inventories comprises of all costs of purchase and other costs incurred in bringing the inventories to their present location.

2.12 Equity instruments & Financial instruments

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments which are issued for cash are recorded at the proceeds received, net of direct issue costs. Equity instruments which are issued for consideration other than cash are recorded at fair value of the equity instrument.

Initial recognition

The Company recognizes financial assets and financial liabilities when

it becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are recognized at amortized cost, except investments which are measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities that are not at fair value through profit or loss, are added to the fair value on initial recognition. Regular way purchase and sale of financial assets are accounted for at trade date.

Subsequent measurement

Non-derivative financial instruments

Financial assets carried at amortised cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election for its investments which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model. Further, in cases where the company has made an irrevocable election based on its business model, for its investments which are classified as equity instruments, the subsequent changes in fair value are recognized in other comprehensive income.

Financial assets at fair value through profit or loss (FVTPL)

A financial asset which is not classified in any of the above categories are subsequently fair valued through profit or loss.

Trade Receivables

The Company assesses at each Balance Sheet date whether a financial asset or a group of financial asset is impaired. Ind AS 109 requires expected credit loss to be measured through a loss allowance. The Company recognises lifetime expected credit losses for all trade receivables that do not constitute a financing transaction.

Impairment loss allowance is based on a simplified approach as permitted by Ind AS 109. As a practical expedient, the company uses a provision matrix to determine the impairment loss on the portfolio of its trade receivables.

Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest method, except for contingent consideration recognized in a business combination which is subsequently



measured at fair value through profit and loss. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

Off setting of financial instruments

Financial assets and financial liabilities are off set and the net amount is reported in financial statements if there is a currently enforceable legal right to off set the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Derecognition of financial instruments

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109. A financial liability (or a part of a financial liability) is derecognized from the Company's balance sheet when the obligation specified in the contract is discharged or cancelled or expires.

Fair value of financial instruments

In determining the fair value of its financial instruments, the company uses a variety of methods and assumptions that are based on market conditions and risks existing at each reporting date. The methods used to determine fair value include discounted cash flow analysis, available quoted market prices and dealer quotes. All methods of assessing fair value result in general approximation of value, and such value may never actually be realized. For all other financial instruments the carrying amounts approximate fair value due to the short maturity of those instruments.

2.13 Cash and cash equivalents

The Company considers all highly liquid financial instruments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents. Cash and cash equivalents consist of balances with banks which are unrestricted for withdrawal and usage.

2.14 Foreign Currency Transactions

The Consolidated financial statements are presented in Indian Rupees ("INR"), which is the functional currency and presentation currency of the Company.

Foreign Currency Transactions:

Foreign exchange transactions are recorded in functional currency adopting the exchange rate prevailing on the dates of respective transactions. Monetary items denominated in foreign currencies at the year end are re-measured at the exchange rate prevailing on the balance sheet date. Non monetary foreign currency items are carried at cost. Any income or expense on account of exchange difference either on settlement or on restatement is recognised in the Consolidated statement of Profit and Loss.

2.15 Provision, Contingent Liabilities and Contingent assets

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions (excluding retirement benefits and compensated leave) are not discounted to its present value and are determined by the best estimate of the outflow of economic benefits required to settle the obligation at the reporting date. These are reviewed at each reporting date adjusted to reflect the current best estimates.

Contingent liability is disclosed when the company has a possible obligation or a present obligation and it is probable that a cash flow will not be required to settle the obligation.

Contingent assets are not disclosed in the financial statements unless an inflow of economic benefits is probable.

2.16 **Revenue Recognition**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognized:

(i) Operating income

Operating income is recognised as and when the services are rendered / pharmacy items are sold. Revenue from sale of goods is recognized when all the significant risks and rewards of ownership of the goods have been passed to the buyer, usually on delivery of the goods.

The Company recognises a deferred income (contract liability) if consideration has been received (or has become receivable) before the Company transfers the promised goods or services to the customer. Deferred income mainly relates to remaining performance obligations in (partially) unsatisfied long-term contracts or are related to amounts the Company expects to receive for goods and services that have not yet been transferred to customers under existing, non-cancellable or otherwise enforceable contracts.

Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms.

(ii) Income from academic services

Revenue is recognized on pro-rata basis on the completion of such services over the duration of the program.

(iii) Export benefits

Income from 'Served from India Scheme/Service Exports from India Scheme' is recognized as and when the claims are admitted.

(iv) Interest

Interest income is recognized on a time proportion basis taking into account the amount outstanding and the applicable interest rate. Interest income is included under the head "Other Income" in the Consolidated Statement of Profit and Loss.



v) Research Projects

In respect of grants received for research projects/programmes from sponsor institutions for payment to investigators who are consultant doctors of the company, for carrying out research activities/ specified clinical studies in terms of tripartite agreement entered into between the company, sponsor institution and the investigator, the grant received/expenses incurred there against to the extent utilized, are accounted as income/expenditure of the year and the unspent amounts are carried forward to subsequent years to be accounted on actual utilisation thereof.

2.17 Employee benefits

i) Employees Benefits

(i) Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits and recognised in the period in which the employee renders the related service.

(ii) Defined Contribution Plans

The company has defined contribution plans for employees comprising of Provident Fund and Employee's State Insurance. The contributions paid/ payable to these plans during the year are charged to the Consolidated Statement of Profit and Loss for the year.

(iii) Defined Benefit Plans - Gratuity

The net present value of the obligation for gratuity benefits as determined on independent actuarial valuation, conducted annually using the projected unit credit method, as adjusted for unrecognized past services cost if any, is recognised in the accounts. Actuarial gains and losses are recognised in full in the Consolidated Statement of Profit and Loss for the period in which they occur.

(iv) Long Term Employee Benefits

The company has a scheme for compensated absences for employees, the liability of which is determined on the basis of an independent actuarial valuation carried out at the end of the year, using the projected unit credit method. Actuarial gains and losses are recognised in full in the Consolidated Statement of Profit and Loss for the period in which they

ii) Expense on issue of Sweat Equity Shares

In respect of shares issued as sweat equity shares, the accounting value of the fair price of the shares as determined shall be disclosed as compensation to the employee or director under Employee Benefits Expense in the Consolidated Statement of Profit and Loss during the relevant accounting period in accordance with the provisions of the Companies Act, 2013.

2.18 Borrowing cost

General and specific borrowing costs directly attributable to acquisition/construction or production of qualifying assets (net of

income earned on temporary deployment of funds) are capitalized as part of cost of such assets upto the date when such assets are ready for intended use. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to the Statement of Profit and Loss in the period in which they are incurred.

2.19 Leases

The Company evaluates each contract or arrangement, whether it qualifies as lease as defined under Ind AS 116.

As a lessee:

The Company's lease asset classes primarily consist of leases for Land and Buildings. The Company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and
- (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short term leases) and leases of low value assets. For these short term and leases of low value assets, the Company recognises the lease payments as an operating expense over the term of the lease.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.

A lease liability is remeasured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The remeasurement normally also adjusts the leased assets.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows



As a lessor:

Leases under which the Company is a lessor are classified as finance or operating leases. Lease contracts where all the risks and rewards are substantially transferred to the lessee, the lease contracts are classified as finance leases. All other leases are classified as operating leases.

2.20 Prior period adjustment

Prior period adjustments due to errors, having material impact on the financial affairs of the Company, are corrected retrospectively by restating the comparative amounts for prior periods presented in which the error occurred or if the error occurred before the earliest period presented, by restating the opening statement of financial position.

2.21 Taxes on Income

Income tax

Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred taxes are recognised in Consolidated Statement of Profit and Loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity, respectively.

Current tax

Current tax is measured at the amount of tax expected to be payable on the taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961. Current tax assets and current tax liabilities are off set when there is a legally enforceable right to set off the recognized amounts and there is an intention to settle the asset and the liability on a net basis.

Deferred tax

Deferred income tax is recognised using the Balance Sheet approach. Deferred income tax assets and liabilities are recognised for deductible and taxable temporary differences arising between the tax base of assets and liabilities and their carrying amount, except when the deferred income tax arises from the initial recognition of an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

Deferred tax assets are recognised only to the extent that it is probable that either future taxable profits or reversal of deferred tax liabilities will be available, against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of a deferred tax asset shall be reviewed at the end of each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively enacted by the

end of the reporting period and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled. Deferred tax assets and liabilities are off set when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority.

Minimum Alternate Tax credit is recognised as deferred tax asset only when and to the extent there is convincing evidence that the Company will pay normal income tax during the specified period. Such asset is reviewed at each Balance Sheet date and the carrying amount of the MAT credit asset is written down to the extent there is no longer a convincing evidence to the effect that the Company will pay normal income tax during the specified period.

2.22 Earnings Per Share

Basic EPS are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Partly paid equity shares are treated as a fraction of an equity share to the extent that they are entitled to participate in dividends relative to a fully paid equity share during the reporting period. The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue, bonus element in a rights issue to existing shareholders, share split and reverse share split (consolidation of shares) that have changed the number of equity shares outstanding, without a corresponding change in resources.

Diluted EPS amounts are calculated by dividing the profit attributable to equity holders of the Company (after adjusting for interest on the convertible preference shares, if any) by the weighted average number of equity shares outstanding during the year plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares. Dilutive potential equity shares are deemed converted as of the beginning of the period, unless issued at a later date. Dilutive potential equity shares are determined independently for each period presented.

2.23 Segment Reporting

Based on the "management approach" as defined in Ind AS 108, Operating Segments, the Chief Operating Decision Maker evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by business segments. Members of Board of the Company have been identified as the Chief Operating Decision Maker ("CODM") as defined by Ind AS 108 "Operating Segments". Accordingly the company has only one reportable segment i.e. "Hospital Activities".

2.24 Cash flow statement

Cash Flows are reported using the Indirect Method, whereby profit/ loss before tax is adjusted for the effect of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments and items of income or expenses associated with investing or financial cash flows. Cash flows from operating, investing and financial activities of the Company are segregated based on the available information.



For the purpose of cash flow statement, Cash and cash equivalent comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value, net of outstanding bank overdrafts, if any. Bank overdrafts are disclosed within borrowings in current liabilities in the Balance Sheet

2.25 Dividend to equity shareholders

Dividend to equity shareholders is recognised as a liability and deducted from shareholders' equity, in the period in which the dividends are approved by the equity shareholders in the general meeting.

2.26 Investment in Subsidiaries

A subsidiary is an entity that is controlled by the company.

The company accounts for the investments in equity shares of subsidiaries at cost in accordance with Ind AS 27 – Separate Financial Statements.

2.27 Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

Government grants related to revenue are recognised on a systematic basis in the statement of profit and loss over the periods necessary to match them with the related costs which they are intended to compensate. Government grants related to assets, including nonmonetary grants at fair value, shall be presented in the balance sheet by setting up the grant as deferred revenue. The grant set up as deferred income is recognised in profit or loss on a systematic basis over the useful life of the asset.

Recent accounting pronouncements – Standards issued but not yet effective

The Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2025, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.



(₹ in lakhs)

3,322.73 15,748.22 2,073.09 774.67 105.12 1,830.32 97.74 34,595.78 10,636.27 7.62 As at 31st March 2024 Net Carrying amount 3,322.73 15,588.18 34,228.70 11,020.55 1,836.53 628.83 96.18 7.85 1,635.25 92.59 As at 31st March 2025 2,625.78 13,565.56 6,592.54 1,192.77 821.16 96.93 1.65 2,062.48 172.26 As at 31st March 2025 159.45 10.59 3.16 10.58 Adjustment/ (withdrawal) 7.26 3.80 8.89 Depreciation 390.59 1,296.12 235.56 151.87 18.20 375.31 44.83 2,514.12 1.64 For the year 2,235.19 5,411.58 967.79 676.55 89.32 3.81 90.969' 130.59 11,210.89 As at 1⁴ April 2024 47,794.26 17,613.09 3,322.73 18,213.96 3,029.30 264.85 1,449.99 193.11 9.50 3,697.73 As at 31st March 2025 adjustments during the year 204.99 7.76 11.15 4.52 3.33 Disposal/ Gross carrying amount adjustments during the year 230.55 1,706.69 2,192.58 2.58 3.90 6.53 9.82 Additions/ 45,806.67 3,322.73 17,983.41 16,047.85 194.44 3,040.88 1,451.22 3,526.38 228.33 As at 1st April 2024 (i) Medical Equipments (ii) Other Equipments (g) Electrical Installations (d) Furniture and Fixtures (c) Plant and Equipment (f) Office equipment (h) Computers (b) Buildings Total

(₹ in lakhs)

		Gross carrying amount	ing amount			Depreciation	ciation		Net Carryir	Net Carrying amount
•-	Asat 1 st April 2023	Additions/ adjustments during the year	Disposal/ adjustments during the year	As at 31st March 2024	Asat 1 st April 2023	For the year	Adjustment/ (withdrawal)	As at 31st March 2024	As at 31st March 2024	Asat 31 st March 2023
	3,322.73	ı	I	3,322.73	I	I	I	ı	3,322.73	3,322.73
	17,385.03	598.38	I	17,983.41	1,851.09	384.10	I	2,235.19	15,748.22	15,533.94
	13,074.09	3,027.17	53.41	16,047.85	4,319.53	1,102.10	10.05	5,411.58	10,636.27	8,754.56
	3,040.50	0.38	I	3,040.88	727.47	240.32	I	967.79	2,073.09	2,313.03
	1,360.76	90.46	I	1,451.22	526.58	149.97	I	676.55	774.67	834.18
	143.84	61.39	10.79	194.44	83.12	16.45	10.25	89.32	105.12	60.72
	10.97	0.46	I	11.43	2.37	1.44	ı	3.81	7.62	8.60
	3,196.57	329.81	ı	3,526.38	1,330.38	365.68	ı	1,696.06	1,830.32	1,866.19
	165.98	62.35	I	228.33	95.55	35.04	ı	130.59	97.74	70.43
	41,700.47	4,170.40	64.20	45,806.67	8,936.09	2,295.10	20:30	11,210.89	34,595.78	32,764.38

4. Property, Plant & Equipment



5 Capital work -in -progress

₹ in Lakhs

Particulars Particulars	As at 31.03.2025	As at 31.03.2024
(a) Capital work -in -progress	465.70	189.46
Total	465.70	189.46

5.1 Capital work-in-progress ageing schedule for the year ended March 31, 2025

₹ in Lakhs

		Amou	nt in CWIP for a per	riod of	
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	391.73	72.91	1.06	-	465.70

5.2 Capital work-in-progress ageing schedule for the year ended March 31, 2024

₹ in Lakhs

		Amou	nt in CWIP for a pe	riod of	
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	188.40	1.06	-	-	189.46

6 Intangible assets

₹ in Lakhs

		Gross carry	ing amount			Amorti	isation		Net Carryi	ng amount
Particulars	As at 1 st April 2024	Additions/ adjustments during the year	Disposal/ adjustments during the year	As at 31 st March 2025	As at 1 st April 2024	For the year	Adjustment/ (withdrawal)	As at 31 st March 2025	As at 31 st March 2025	As at 31 st March 2024
Software	193.39	7.05		200.44	82.38	34.29	-	116.67	83.77	111.01
Total	193.39	7.05	-	200.44	82.38	34.29	-	116.67	83.77	111.01

₹ in Lakhs

		Gross carry	ing amount			Amort	isation		Net Carryi	ng amount
Particulars	As at 1 st April 2023	Additions/ adjustments during the year	Disposal/ adjustments during the year	As at 31 st March 2024	As at 1 st April 2023	For the year	Adjustment/ (withdrawal)	As at 31 st March 2024	As at 31 st March 2024	As at 31 st March 2023
Software	108.06	85.33	-	193.39	63.97	18.41	-	82.38	111.01	44.09
Total	108.06	85.33	-	193.39	63.97	18.41	-	82.38	111.01	44.09

7 Right-of-use assets

₹ in Lakhs

		Gross carry	ing amount			Depre		Net Carryi	ng amount	
Particulars	As at 1 st April 2024	Additions	Disposal	As at 31 st March 2025	As at 1 st April 2024	For the year	Disposal	As at 31 st March 2025	As at 31 st March 2025	As at 31 st March 2024
(a) Land	95.55	-	-	95.55	5.82	0.97	-	6.79	88.76	89.73
(b) Land & Building	527.31	-	-	527.31	250.05	55.44	-	305.49	221.82	277.26
To	tal 622.86	-	-	622.86	255.87	56.41	-	312.28	310.58	366.99

		Gross carry	ing amount			Depre	ciation		Net Carryii	ng amount
Particulars	As at 1 st April 2023	Additions	Disposal	As at 31 st March 2024	As at 1 st April 2023	For the year	Disposal	As at 31 st March 2024	As at 31 st March 2024	As at 31st March 2023
(a) Land	95.55	-	-	95.55	4.85	0.97	-	5.82	89.73	90.70
(b) Land & Building	527.31	-	-	527.31	194.61	55.44	-	250.05	277.26	332.70
Total	622.86	-	-	622.86	199.46	56.41	-	255.87	366.99	423.40



8 Other Financial Assets - Non Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Security deposits	224.79	218.63
Bank deposits with maturity period more than 12 months	562.12	1,384.20
Total	786.91	1,602.83

9 Non Current / Current tax assets / liability (Net)

₹ in Lakhs

Particulars Particulars	As at 31.03.2025	As at 31.03.2024
Non current tax assets		
Advance income tax net of provisions	2,265.32	2,306.09
Current tax assets		
Advance income tax net of provisions	_	-
Current tax liability		
Provision for current tax	1,410.02	1,352.40
Total	855.30	953.69

Income tax recognised in profit & loss

₹ in Lakhs

Particulars		For the year ended 31.03.2025	For the year ended 31.03.2024
Current tax:			
Current income tax charge in Profit & Loss		1,410.02	1,352.40
Income tax relating to earlier years		0.70	0.87
Current income tax charge in Other Comprehensive Income		-	-
	Total (A)	1,410.72	1,353.27
Deferred tax:			
In respect of current year (Profit & Loss)		(48.69)	(240.68)
In respect of current year (Other Comprehensive Income)		(3.55)	(3.34)
	Total (B)	(52.24)	(244.02)
Income tax expense recognised in the Statement of Profit and Loss (A+B)		1,358.48	1,109.25

The income tax expense for the year can be reconciled to the accounting profit as follows:-

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Profit before tax	5,273.98	5,499.84
Income tax expense calculated @ 25.168% (29.12%)	1,327.36	1,384.20
Effect of expenses/income that are not deductible in determining taxable profit	1.06	0.96
Effect of expenses incurred on Corporate Social Responsibility not deductible in determining taxable profit	34.54	27.08
Effect of change in tax rate (subsequently enacted rate taken for Deferred tax)	-	(268.82)
Others:		
Adjustments recognised in the current year in relation to the current/deferred tax of prior years	0.11	0.15
Other adjustments	(1.04)	(30.98)
Income tax expense recognised in the Statement of Profit and Loss	1,362.03	1,112.59

The Company has decided to opt for Section 115BAA of the Income Tax Act 1961 from the current financial year.

Deferred tax assets/(liabilities) in relation to 2024-25

Particulars	Opening balance Recognised in Profit a Loss/Adjustments		Closing Balance
Provisions	1,072.71	91.11	1,163.82
Property, plant and equipment	(2,856.84)	(41.42)	(2,898.26)
Others	47.40	2.14	49.54
Total	(1,736.73)	51.83	(1,684.90)



Deferred tax assets/(liabilities) in relation to 2023-24

₹ in Lakhs

Particulars	Opening balance	Recognised in Profit and Loss/Adjustments	Closing Balance
Provisions	1,191.15	(118.44)	1,072.71
Property, plant and equipment	(3,190.19)	333.35	(2,856.84)
Others	18.29	29.11	47.40
Total	(1,619.83)	244.02	(1,736.73)

10 Other non-current assets

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured, considered good		
Deposits with statutory authorities	68.95	68.95
Capital advances	415.07	516.39
Total	484.02	585.34

10.1 Deposits include Rs. 64.72 lakhs (Rs. 64.72 lakhs) made against disputed provident fund demands (See Note 37)

11 Inventories

₹ in Lakhs

Inventories			(III EURIIS
Particulars		As at 31.03.2025	As at 31.03.2024
Inventories are valued at lower of cost or net realisable value			
(a) Medicines		253.67	295.60
(b) Medicines-in-transit		-	-
(c) Medical Consumables		774.33	735.70
(d) Consumables-in-transit		44.51	22.61
(e) Other Consumables		19.51	17.02
	Total	1,092.02	1,070.93

12 Trade Receivables-Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured		
Considered good	5,545.27	4,685.69
Receivable from related parties (refer note 39)	40.26	40.26
Less: Allowance for doubtful debts (Expected credit loss allowance)	2,192.29	2,038.81
Total	3,393.24	2,687.14

- 12.1 Trade receivables are non-interest bearing and receivable in normal operating cycle.
- 12.2 The Company has sent balance confirmation letters to the Insurance & Corporate Debtors and started the reconciliation process. The Company is not expecting any material impact while reconciling the same.

Movement in the expected credit loss allowance

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Opening balance	2,038.81	2,027.89
Add: Loss allowance based on Expected Credit Loss	243.91	10.92
Less: Bad debts written off adjusted	(90.43)	-
Closing Balance*	2,192.29	2,038.81

^{*} Current

12.3 Trade receivables ageing schedule for the year ended as on March 31, 2025

	Outstanding for following periods from due date of payment					
Particulars	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed Trade receivables – considered good	1,568.58	851.38	1,181.54	740.12	1,243.91	5,585.53



Gross Trade receivables	1,568.58	851.38	1,181.54	740.12	1,243.91	5,585.53
Less: Allowance for credit loss						2,192.29
Net Trade Receivables						3,393.24

12.4 Trade receivables ageing schedule for the year ended as on March 31, 2024

₹ in Lakhs

		Outstanding for following periods from due date of payment				
Particulars	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed Trade receivables – considered good	1,282.17	555.25	416.44	431.71	1.57	2,687.14
Undisputed Trade receivables – Credit Impaired	81.53	98.44	204.53	365.32	1,288.99	2,038.81
Gross Trade receivables	1,363.70	653.69	620.97	797.03	1,290.56	4,725.95
Less: Allowance for credit loss						2,038.81
Net Trade Receivables						2,687.14

13 Cash and Cash equivalents

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Balance with Banks		
In current account	1,669.51	966.84
Term deposits with original maturity of less than three months	2,734.96	2.57
Cash on hand	40.66	23.87
Total	4,445.13	993.28

- 13.1 Balances with banks in current accounts include earmarked balances for unpaid dividend Rs 3.67 lakhs (Rs 5.86 lakhs) and debit balances in overdraft account amounting to Rs. 446.79 lakhs (Rs.188.21 lakhs).
- 13.2 During the year the holding company has been sanctioned an overdraft facility of Rs 1500 Lakhs repayable on demand, on the basis of security of stock and book debts as well as charge created over company's property, wherein interest shall be charged at 8.50% p.a linked to 3M T-Bill Rate. However, the holding company has not availed any amounts from the aforementioned facility as on 31.03.2025.

14 Bank balances other than cash and cash equivalents

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Term Deposits with banks (due to mature within 12 months of the reporting date)	6,188.14	6,672.41
Total	6,188.14	6,672.41

14.1 Term Deposits with banks includes deposit of Rs 75.57 Lakhs (Rs 765.03 Lakhs) held as security against bank guarantees issued towards EPCG scheme and Rs 695.15 Lakhs (Rs. 848.78 Lakhs) held as security against other bank guarantees.

15 Loans - Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured, considered good unless otherwise stated		
To parties other than related parties		
Employee advances	21.18	18.93
Less: Provision for doubtful advances	(16.45)	(16.45)
Total	4.73	2.48

16 Other Financial Assets - Current

Particulars	As at 31.03.2025	As at 31.03.2024
Security deposits	16.99	11.33
Interest accrued on bank deposits	201.17	203.52
Unbilled revenue	408.87	460.47
Total	627.03	675.32



17 Other Current Assets

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured, considered good		
Advances other than capital advances	364.39	236.68
Balances with government authorities	-	24.43
Total	364.39	261.11

18 Equity Share Capital

Particulars		As at 31.0	03.2025	As at 31.03.2024	
Particulars		Number	₹ in lakhs	Number	₹ in lakhs
Authorised					
Equity shares of ₹10/- each		100,000,000	10,000.00	100,000,000	10,000.00
Issued, Subscribed and Fully paid up					
Equity shares of ₹ 10 each fully paid up		100,000,000	10,000.00	100,000,000	10,000.00
	Total	100,000,000	10,000.00	100,000,000	10,000.00

18.1 Reconciliation of number of shares and amounts outstanding

Doubiaulava	As at 31.	03.2025	As at 31.03.2024		
Particulars	Number	₹ in lakhs	Number	₹ in lakhs	
Equity Shares outstanding at the beginning of the year	100,000,000	10,000.00	100,000,000	10,000.00	
Add : shares issued during the year	-	-	-	-	
Equity Shares outstanding at the end of the year	100,000,000	10,000.00	100,000,000	10,000.00	

18.2 Details of shareholders holding more than 5% shares in the company

Name of Shareholder	As at 31.	03.2025	As at 31.03.2024	
Name of Shareholder	Number of Shares held	% of holding	Number of Shares held	% of holding
Dr. Shamsheer Vayalil Parambath	42,622,423	42.62%	42,622,423	42.62%
Mr. Yusuff Ali M A	18,800,668	18.80%	18,800,668	18.80%

18.3 Details of shares held by promoters

	As at 31.03.2025		As at 31.03.2025		3.2024	
Promoter Name	No. of shares	% of total shares	% Change during the year	No. of shares	% of total shares	% Change during the year
Dr. Shamsheer Vayalil Parambath	42,622,423	42.62%	-	42,622,423	42.62%	-
Mr. Yusuffali Musaliam Veettil Abdul Kader	18,800,668	18.80%	_	18,800,668	18.80%	-
Mr. Sebastian P M	4,515,139	4.52%	-	4,515,139	4.52%	-
Mr. Job Varghese	3,933,333	3.93%	-	3,933,333	3.93%	-
Mr. Parayil Daniel Mathew	2,503,000	2.50%	_	2,503,000	2.50%	_
Mr. Mudyilathu Mathai Mathai	1,333,330	1.33%	_	1,333,330	1.33%	_
Dr. Molly Johny	1,170,010	1.17%	-	1,170,010	1.17%	-
Dr. Kaivilayil Varghese Johny	1,170,000	1.17%	-	1,170,000	1.17%	-
Mrs. Shabira Yusuff Ali	1,000,000	1.00%	-	1,000,000	1.00%	-
Mr. K N Prabhakaran Nair	700,000	0.70%	-	700,000	0.70%	-
Dr. K Chithrathara	40,000	0.04%	_	40,000	0.04%	_

18.4 Terms/rights attached to equity shares

The company has only one class of equity shares having a par value of Rs.10 per share. Each holder of equity shares is entitled to one vote per share. The company declares and pays dividend in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive the remaining assets of the company, after distribution of all preferential amounts, if any. The distribution will be in proportion to the number of equity shares held by the shareholders.



18.5 Details of shares issued for consideration other than cash

10,00,000 sweat equity shares of Rs 10 each at a premium of Rs 20 per share was allotted during the financial year ended 31.03.2016 to Dr. Philip Augustine as fully paid—up without payment being received in cash.

19 Other Equity ₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Capital Redemption Reserve		
Balance as at the beginning and end of the year	500.00	500.00
Securities Premium		
Balance as at the beginning and end of the year	14,000.00	14,000.00
Other Reserves		
Retained Earnings		
Balance as at the beginning of the year	15,522.23	12,844.92
Add: Profit for the period	3,911.95	4,387.25
Add: Other Comprehensive income	(10.57)	(9.94)
Total comprehensive income for the current year	19,423.61	17,222.23
Less:		
Dividend on equity shares	1,700.00	1,700.00
Balance as at the end of the year	17,723.61	15,522.23
Tota	32,223.61	30,022.23

- 19.1 Capital Redemption Reserve: Capital redemption reserve is a statutory non-distributable reserve into which the amounts are transferred following the redemption of Company's own preference shares. It is utilised in accordance with the provisions of the Companies Act, 2013.
- 19.2 Securities Premium: Securities premium is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of section 52 of the Companies Act, 2013.

19.3 Distribution of dividend paid and proposed

₹ in Lakhs

Particulars	2024-25	2023-24
Dividends on equity shares declared and paid	1,700.00	1,700.00
(for the year ended 31s March 2024 Rs. 1.70 (PY: Rs. 1.70) per equity share) Proposed cash dividend for the year	2,000.00	1,700.00

20 Lease liability

The Company has adopted Ind AS 116 effective 1st April, 2019, using the modified retrospective method. The Company has applied the standard to its leases with the cumulative impact recognised on the date of initial application (1st April, 2019). Accordingly, previous period information has not been restated.

This has resulted in recognising a right-of-use asset of Rs. 94.58 lakhs and a corresponding lease liability of Rs. 7.15 lakhs. The difference of Rs. 0.09 lakhs (net of deferred tax asset created of Rs. 0.04 lakhs) has been adjusted to retained earnings as at 1st April 2019. Prepaid rent which were earlier classified under "Other Assets" have been reclassified to right-of-use assets by Rs. 87.56 lakhs. The Company does not recognize RoU assets and lease liabilities for leases with less than twelve months of lease term and low-value assets on the date of initial application.

The Company has lease contracts for land and building. Lease for land has lease term of 99 years, while lease for building has lease term of 8 years. The Company's obligations under its leases are secured by the lessor's title to the leased assets. The Company also has certain leases with lease terms of 12 months or less and leases of low value. The Company applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

The carrying amounts of right-of-use assets recognised and the movements during the period are given in Note 7.

Carrying amounts of lease liabilities and the movements during the year:

Particulars	As at 31.03.2025	As at 31.03.2024
Opening balance	428.09	481.93
Additions during the year	-	_
Finance charge	33.23	38.04
Repayment	91.87	91.88
Closing balance	369.45	428.09
Current	77.06	66.94
Non current	292.39	361.15



The following are the amounts recognised in profit or loss:

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Depreciation expense of right-of-use assets	56.41	56.41
Interest expense on lease liabilities	33.23	38.04
Expense relating to short-term leases (included in other expenses)	133.18	103.60
Expense relating to leases of low-value assets (included in other expenses)	34.56	29.74
Total	257.38	227.79

The effective interest rate for lease liabilities is 8.5%

The maturity analysis of lease liabilities are disclosed in Note 40.

21 Provisions - Non Current

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
(a) Provision for employee benefits		
(i) Provision for compensated absences	190.58	160.41
(ii) Provision for gratuity	1,194.06	1,059.42
Total	1,384.64	1,219.83

22 Deferred Tax Liabilities (Net)

₹ in Lakhs

Particulars Particulars	As at 31.03.2025	As at 31.03.2024
Deferred tax liabilities	2,953.98	2,926.11
Deferred tax assets	1,269.49	1,189.38
Total	1.684.49	1.736.73

23 Other non-current liabilities

₹ in Lakhs

Particulars		As at 31.03.2025	As at 31.03.2024
Deferred government grant for EPCG Licence*		579.34	551.24
Deferred grant-others**		12.58	13.88
	Total	591.92	565.12

Summary of the government grant received by the Company:-

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Opening Balance	620.23	365.78
Add: Grants during the year	95.39	297.81
Less: Released to profit and loss	61.25	43.36
Closing Balance	654.37	620.23
Non Current	591.92	591.92
Current	62.45	62.45

- * The Company has received grant in the form of EPCG license from Government of India amounting to Rs. 95.39 Lakhs (Rs. 297.81 Lakhs) for import of capital goods subject to fulfilment of export obligation in next 6 years. The Company has recognized this grant as deferred government grant for EPCG licence at fair value. The company will recognize deferred grant income in the statement of profit and loss as per its accounting policy.
- ** During the financial year 2022–23, the Company has received grant from a corporate entity amounting to Rs.30 lakhs for establishing a Diagnostics Lab as agreed. The Company has recognized the grant related to asset as deferred income at fair value which is being amortised over the useful life of the Property, plant and equipment in proportion in which the related depreciation is recognized. Grant related to revenue is recognised on a systematic basis in the statement of profit and loss over the periods necessary to match them with the related costs which they are intended to compensate.

24 Trade Payables

Particulars	As at 31.03.2025	As at 31.03.2024
Trade payables (Unsecured)		
Outstanding dues of Micro enterprises and Small enterprises	361.49	267.02
Outstanding dues of creditors other than Micro enterprises and Small enterprises	3,504.30	3,015.12
Total	3,865.79	3,282.14



The information as required under Micro, Small and Medium Enterprises Development Act, 2006 has been determined to the extent such parties have been identified on the basis of information available with the Company and has been relied upon by the Auditors.

Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management during 2024–25 is as follows:

₹ in Lakhs

	Particulars	As at 31.03.2025	As at 31.03.2024
(a)	The principal amount and the interest due thereon (to be shown separately) remaining unpaid to any supplier at the end of each accounting year		
	Principal	354.22	262.49
	Interest on above Principal	-	-
(b)	the amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (27 of 2006), along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;		-
(c)	the amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;		0.13
(d)	the amount of interest accrued and remaining unpaid at the end of each accounting year; and $$	7.27	4.41
(e)	the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.		-

24.1 Trade payables ageing schedule for the year ended as on March 31, 2025

₹ in Lakhs

Particulars	Outstanding for following periods from due date of payment				
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
MSME	357.08	0.13	4.28	-	361.49
Others	3,341.82	31.92	16.85	113.71	3,504.30
Disputed Dues - MSME	-	-	-	-	-
Disputed Dues - Others	-	-	-	-	-

24.2 Trade payables ageing schedule for the year ended as on March 31, 2024

₹ in Lakhs

Particulars	Outstanding for following periods from due date of payment					
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	
MSME	262.74	4.28	-	-	267.02	
Others	1,492.06	1,353.78	88.84	77.79	3,012.47	
Disputed Dues - MSME	-	-	-	-	-	
Disputed Dues - Others	-	-	-	-	-	

25 Other Financial Liabilities - Current

Particulars	As at 31.03.2025	As at 31.03.2024
(a) Employee related liabilities	1,995.52	2,121.68
(b) Interest accrued but not due on borrowings	-	-
(c) Unpaid dividends	3.67	5.86
(d) Other payables:		
(i) Creditors for Capital goods	64.20	54.43
(ii) Advance received towards Research activities (See Note 2.16 (v) of Significant Accounting Policies)	96.46	91.78
(iii) Retention money deposits	88.59	94.57
(iv) Others	446.43	611.48
Total	2,694.87	2,979.80



0.0	Other Comment Hebilities		
20	Other Current Liabilities		

Particulars	As at 31.03.2025	As at 31.03.2024
Statutory dues	221.37	203.58
Deferred government grant for EPCG Licence*	61.15	53.81
Deferred grant-others*	1.30	1.30
Others	100.07	162.23
Total	383.89	420.92

^{*}Refer note 23 for details of deferred grant

27 Provisions – Current

₹ in Lakhs

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
(a) Provision for employee benefits		
(i) Provision for compensated absences	35.39	31.01
(ii) Provision for gratuity	95.61	81.90
Total	131.00	112.91

28 Revenue from operations

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Sale of Products	15,833.19	15,082.18
Sale of Services	23,200.55	22,868.69
Other operating revenue	1,718.47	1,671.14
Total	40,752.21	39,622.01

Disaggregated revenue information

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Sale of Products		
(a) Pharmacy Sales	15,833.19	15,082.18
Sale of Services		
(a) Laboratory & Diagnostic services	7,911.10	7,683.98
(b) Other Healthcare services	15,289.45	15,184.71
Other Operating Revenue:		
(a) Income from Research Activities – (See Note 2.16(v) of Significant Accounting Policies) (Net of expense)	-	-
(b) Course fees	74.75	64.23
(c) Income from Restaurant	1,643.72	1,606.91
Tot	al 40.752.21	39.622.01

Reconciliation of Gross revenue with the revenue from contracts with customers

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Gross revenue	42,238.04	40,889.65
Less: Discount	(1,485.83)	(1,267.64)
Total	40,752.21	39,622.01

Contract balances

Particulars	As at 31.03.2025	As at 31.03.2024
Trade receivables	3,393.24	2,687.14
Unbilled revenue	408.87	460.47
Total	3,802.11	3,147.61



29	Other Income	₹ in Lakhs

Particulars		For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Interest income			
On Fixed deposits		645.72	525.11
Other interest		29.69	7.72
(b) Government grant		61.25	43.36
(c) Other Non- Operating income		86.40	90.70
	Total	823.06	666.89

30 Purchase Of Medicines & Consumables

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Medicines	5,907.70	5,737.94
(b) Consumables	5,788.35	5,394.15
Total	11,696.05	11,132.09

31 Changes In Inventories of Medicines & Consumables

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Inventories at the end of the year:		
(a) Medicines	253.67	295.60
(b) Consumables	838.35	775.33
	1,092.02	1,070.93
Inventories at the beginning of the year :		
(a) Medicines	295.60	387.54
(b) Consumables	775.33	884.31
	1,070.93	1,271.85
Net (increase) / decrease	(21.09)	200.92

32 Employee Benefits Expense

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Salaries & wages	7,440.60	7,080.83
Contribution to Provident Fund and other funds	312.41	289.73
Staff welfare expenses	184.19	135.82
Total	7,937.20	7,506.38

Other Benefit Plan - Leave Plan

The principal assumptions used for the purpose of actuarial valuation were as follows:

Particulars	As at 31.03.2025	As at 31.03.2024
Discount Rate (p.a)	6.86%	7.20%
Rate of increase in compensation levels	5.00%	5.00%

Amount recognised in the Consolidated Statement of Profit and Loss in respect of defined benefit plans are as follows:-

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Service Cost:		
Current Service Cost	63.73	54.53
Net Interest expense	12.35	11.68
Acturial (Gain)/Loss recognised during the period	(1.54)	(6.53)
Expenses recognised in the Consolidated statement of profit and loss	74.54	59.69



The amount included in the Consolidated Balance Sheet arising from the entity's obligation in respect of its defined benefit plan is as follows:-

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Present Value of Defined Benefit Obligation at end of the year	225.97	191.42
Fair Value of Plan Assets at the end of the year	-	-
Net Liabilities /(Assets) recognized in the Consolidated Balance Sheet	225.97	191.42

Movements in present value of the defined benefit obligation are as follows:-

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Defined Benefit Obligation at beginning of the year	191.42	177.72
Current & Past Service Cost	63.73	54.54
Current Interest Cost	12.35	11.68
Actuarial (Gain)/ Loss	(1.54)	(6.53)
Benefits paid	(39.99)	(45.99)
Defined Benefit Obligation at end of the year	225.97	191.42

Movements in the fair value of the plan assets are as follows:

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Fair Value of Plan Assets at the beginning of the year	-	-
Expected Return on Plan Assets	-	-
Actuarial (Gain) / Loss	-	-
Contributions from the employer	-	-
Benefits paid	-	-
Fair Value of the Assets at the end of the year	-	-

Defined Benefit Plan-Gratuity

The principal assumptions used for the purpose of actuarial valuation were as follows:

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Discount Rate (p.a)	6.86%	7.20%
Rate of increase in compensation levels	5.00%	5.00%
Expected Rate of return on plan assets	NA	NA

Amount recognised in the Statement of Profit and Loss in respect of defined benefit plans are as follows:-

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Service Cost:		
Current Service Cost	143.25	128.58
Net Interest expense	79.01	70.60
Components of defined benefit costs recognised in Consolidated statement of profit and loss	222.26	199.18
Remeasurement of the net defined benefit liability:		
Acturial (Gain)/Loss on Plan Obligations	14.12	13.28
Difference between Actual Return and Interest income on Plan assets (gain)/loss	-	-
Components of defined benefit costs recognised in Other Comprehensive Income	14.12	13.28



The amount included in the Consolidated Balance Sheet arising from the entity's obligation in respect of its defined benefit plan is as follows:-

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Present Value of Defined Benefit Obligation at end of the year	1,289.66	1,141.32
Fair Value of Plan Assets at the end of the year	-	-
Net Liabilities /(Assets) recognized in the Consolidated Balance Sheet	1,289.66	1,141.32

Movements in present value of the defined benefit obligation are as follows:-

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Defined Benefit Obligation at beginning of the year	1,141.32	1,032.32
Current Service Cost	143.25	128.58
Current Interest Cost	79.01	70.60
Actuarial (Gain) / Loss	14.12	13.28
Benefits paid	(88.04)	(103.46)
Defined Benefit Obligation at end of the year	1,289.66	1,141.32

Movements in the fair value of the plan assets are as follows:

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Fair Value of Plan Assets at the beginning of the year	-	-
Expected Return on Plan Assets	-	-
Actuarial (Gain) / Loss	_	-
Contributions from the employer	_	-
Benefits paid	_	-
Fair Value of the Assets at the end of the year	_	_

33 Finance Costs

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Interest expense	-	54.61
(b) Interest on lease liabilities	33.23	38.04
Total	33.23	92.65

34 Depreciation and Amortisation Expense

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Depreciation on property, plant and equipments	2,570.53	2,351.51
Amortisation of other intangible asset	34.28	18.41
Total	2.604.81	2.369.92

35 Other Expenses

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(a) Power, fuel & water charges	1,245.62	1,197.54
(b) Consultancy charges	7,010.52	7,364.85
(c) House Keeping expenses	1,028.69	929.70
(d) Lab Test Charges	237.78	228.18
(e) Rent	178.89	133.59
(f) Repairs:		
- Buildings	116.68	100.34
- Machinery	1,081.80	918.58
- Others	129.81	78.24



(g) Insurance	22.78	25.95
(h) Rates and taxes	62.64	104.49
(i) Restaurant consumption	838.70	831.54
(j) Advertisement & Marketing expenses	703.25	472.30
(k) Printing and Stationery	167.98	162.83
(I) Payments to auditors (See Note: 35.1)	10.03	11.67
(m) Provision for doubtful debts and doubtful advances	243.91	10.93
(n) Expenditure on Corporate Social Responsibility activities (See Note 35.2)	137.25	107.61
(o) Professional Charges	171.45	152.76
(p) Bank Charges	29.16	58.65
(q) Security Charges	227.63	217.89
(r) Miscellaneous expenses	406.52	367.81
(s) Net loss on foreign currency transactions and translation	-	11.65
Total	14,051.09	13,487.10
Payment to Auditors		₹ in Lakhs
For statutory audit	6.25	6.25
For taxation matters (including tax audit)	1.00	1.00
Tax on above	1.30	1.30
For other services	1.30	2.71
Reimbursement of expenses	0.17	0.41

35.2 Corporate Social Responsibility (CSR): As per Section 135 of the Companies Act, 2013, a company, meeting the applicability threshold, needs to spend atleast 2% of its average net profit for the immediately preceding three financial years on CSR activities. The areas of CSR activity includes promoting education, art and culture, healthcare, Social Empowerment, etc., and those specified in Schedule VII of the Companies Act, 2013. CSR committee has been formed by the company as per the Act. The utilisation of CSR funds are done as per the recommendations of CSR committee. Details of amount required to be spent and the amount utilised are given below:

Total

10.02

35.1

₹ in Lakhs

11.67

	Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
(i)	Amount required to be spent by the company during the year	137.25	107.61
(ii)	Amount of expenditure incurred	89.17	66.11
(iii)	Shortfall at the end of the year	48.08	41.50
(iv)	Total of previous years shortfall	23.78	-
		Rs 48.08 lakhs transferred	
		to separate bank account	
		to spend for the on-going	Rs 41.50 lakhs transferred
(v)	Reason for shortfall	projects.	to separate bank account
(۷)	neasonroi shortiali	Rs.23.78 Lakhs pertains to	to spend for the on-going
		Unspent CSR balance for	projects.
		FY 2023-24 for on-going	
		projects.	
(vi)	Nature of CSR activities	Education, Preventive Healthcare, Urban development, Support to elders, Support to homeless, Promotion of Arts etc.	Education, Preventive Healthcare, Urban development, Support to elders, Support to homeless, Promotion of Arts etc.
		Rs 48.08 lakhs relates	
(vii)	Details of related party transactions	to on-going project with	-
	· ·	Lakeshore foundation.	
(viii)	Movement in the provision made with respect to a liability incurred by entering into a contractual obligation	-	-



36 Earnings per Equity Share

₹ in Lakhs

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Net Profit after tax	3,911.95	4,387.25
Number of Equity Shares	100,000,000	100,000,000
Basic and Diluted Earnings Per Share (EPS) (in ₹)	3.91	4.39
Face value per equity (in ₹)	10.00	10.00

37 Contingent Liabilties, Contingent Assets And Commitments

	Particulars	As at 31.03.2025	As at 31.03.2024	Drief Decembring of the nature and abligation	
		(₹ in Lakhs)	(₹ in Lakhs)	Brief Description of the nature and obligation	
Α	CONTINGENTLIABILIT				
(a)	1 7 0 7				
1	Employees Provident Fund and Miscellaneous Provisions Act	129.84	129.84	Demands raised under EPF Act, 1952 amounting to Rs 129.84 lakhs (Rs.129.84 lakhs). The Company filed two appeal(s) before the Industrial Tribunal –cum–Labour Court. As directed by the Tribunal, company deposited a sum of Rs.64.72 lakhs (Rs.64.72 lakhs); and the recovery of balance demand is stayed till the disposal of appeal. Appeal No. 657/2019 was dismissed by the Tribunal on 28.03.2022 and the Company has filed writ petition WP(C) NO 23816/2022 before the Hon'ble High Court of Kerala against the said order. The court vide order dated 02.06.2025 has granted stay till 04.08.2025. The company is legally advised that the demands will not be sustainable and in the opinion of the management no provision in this regard is considered necessary at this stage and the amount deposited is carried over as receivables and disclosed under the head "Deposits" under other non–current assets.	
2	Service tax	62.96	62.96	The demand for Service tax amounting to Rs.62.96 lakhs (Rs. 62.96 lakhs) including penalty of Rs.23.42 lakhs (Rs.23.42 lakhs) on amounts received from Medical companies for clinical research activities was disputed on appeal before the Commissioner of Customs, Central Excise & Service Tax (Appeals). Out of this the appeals for certain years involving demands of Rs.39.54 lakhs (Rs.39.54 lakhs) and penalty of Rs.23.42 lakhs (Rs. 23.42 lakhs) was decided against the company as per proceedings of the Appellate Authority. The company has filed a second appeal before the Central Excise & Service Tax Appellate Tribunal. As per the advice obtained by the management from the Service Tax consultants, the above referred amounts are exempt services and not liable for Service tax and in the opinion of the management, no provision is considered necessary at this stage.	
3	Value Added Tax	655.73	655.73	The demand for Value Added Tax amounting to Rs. 655.73 lakhs (Rs. 655.73 lakhs) including penalty of Rs.487.21 lakhs (Rs. 487.21 lakhs) for the period 2008–09, 2009–10, 2010–11, 2011–12 and 2016–17 has been disputed by the Company and writ petition has been filed before the Hon. High Court of Kerala, which is pending disposal. The Company received a stay order dated 09.06.2017 from Hon. High Court of Kerala. As per the advice obtained by the management from the consultants and in the opinion of the management, no provision is considered necessary at this stage.	
4	Goods and Service tax	1.08	1.08	The company received notice under Section 50(1) of GST Act for belated filing of GSTR 3B with a demand of Rs. 1.08 Lakhs. Company has filed the reply along with copies of GSTR 3B, Electronic cash ledger and workings. No provision is considered necessary at this stage.	
		26.41	26.41	The demand for Income tax amounting to Rs.26.41 lakhs for Assessment year 2011–12, has been disputed and appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals), no provision is considered necessary at this stage.	
5	Income Tax	221.05	221.05	As per the assessment order for AY 2016–17, AO concluded that there exists an employer – employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 28.04.2023. Hon'ble High Court of Kerala granted stay vide order dated 07th June 2023 and directed the CIT(A) to consider and pass orders. No provision is considered necessary at this stage.	



		119.94	119.94	With respect to AY 2017–18, AO concluded that there exists an employer – employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 23.04.2024. No provision is considered necessary at this stage.
		159.97	-	With respect to AY 2018–19, AO concluded that there exists an employer – employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 28.08.2024. No provision is considered necessary at this stage.
		96.15	96.15	The demand for Income tax amounting to Rs.97.78 lakhs for Assessment year 2018–19, has been disputed and appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals). Provision of Rs. 1.63 lakhs has been recognised in the books. No further provision is considered necessary at this stage.
		1.24	-	With respect to AY 2018–19, an order u/s. 270A of the Income–tax Act, 1961, dated 10.06.2025, has been passed, levying a penalty of Rs.1.24 lakhs. The Company has decided to file an appeal against the said order. No provision is considered necessary at this stage.
		145.00	-	With respect to AY 2019–20, AO concluded that there exists an employer – employee relationship with consultant doctors and tax must have been deducted at source u/s 192 instead of 194J. Appeal was filed by the Company against the order with Commissioner of Income Tax (Appeals) on 03.04.2025. No provision is considered necessary at this stage.
		311.87	311.87	With respect to AY 2022–23, Assessing Officer made an ad-hoc disallowance of Rs. 870.21 being expenses claimed under the head 'Other Expenses' alleging that the company could not submit the sufficient details and explanation. Appeal was filed before Commissioner of Income Tax (Appeals) on 19.04.2024. Hon'ble High Court of Kerala granted stay vide order dated 10.06.2024 till disposal of the stay petition filed along with the appeal.
		0.20	-	With respect to AY 2022–23, a penalty order has been passed, levying a penalty of ₹0.20 lakhs. The Company has filed an appeal against the said order on 03.12.2024. No provision is considered necessary at this stage.
6	Legal cases for compensation/ claims filed against the company	544.82	564.82	Legal cases for compensation/claims filed against the company amounts to Rs.544.82 lakhs (Rs.564.82 lakhs). In the opinion of the management, the cases are not sustainable and hence no provision is considered necessary at this stage.
7	Tide Water	821.90	821.90	A case filed against the company in an earlier year for non-compliance with the contract terms amounting to Rs. 821.91 lakhs (Rs 821.91 lakhs), which was under arbitration as per the order of the Honourable High Court of Kerala, was partly decided against the company. As per the arbitration award, an amount of Rs. 257.30 lakhs (Rs 257.30 lakhs) was determined as payable to the claimant. The company has been legally advised that the order of the Arbitrator is not to be accepted and had filed an appeal before the District Court, Ernakulam, challenging the arbitration award. Later, the case has been transferred to the Special Court constituted for hearing the commercial disputes. The arbitration OP filed against the order of Arbitrator was dismissed by the Commercial Court, Ernakulam vide order dated 05.12.2023. The Company have filed an appeal before the District & Sessions Court, Ernakulam against the said order as Arb. Appeal No.10007/2024. In the opinion of the management, having regard to the legal advice obtained, no provision is considered necessary at this stage.



8	Payment of Bonus (Amendment) Act, 2015	245.00	245.00	During the financial year 2015–16, consequent to the amendment of the Paymer of Bonus (Amendment) Act, 2015, the ceiling of salary for the computation of bonu was increased with retrospective effect from 1–4–2014. The Company filed a wr petition before the Hon' High Court of Kerala vide order dated 13th October 2016, th Hon' High Court had granted an interim stay on the retrospective application of the amendment. The additional liability for the financial year 2014–15 is estimated by the company at Rs.245 lakhs (Rs.245 lakhs). The writ petition has been dismissed be the Hon' High Court of Kerala vide order dated 30.08.2024. The Company has file an appeal before the division bench of High Court of Kerala, Ernakulam. Based on the appeal filed by the company and as per the legal advice obtained, the managemer is of the opinion that no provision is considered necessary at this stage.		
В	COMMITMENTS (To the extent not provided for)					
1	Estimated amount of contracts remaining to be executed on capital account and not provided for:	2,584.81	523.25			
2	Bank Gurantees	76.71	567.29	Bank guarantee issued on behalf of the company for EPCG scheme, KSEB, ECHS & Cochin Shipyard.		
3	EPCG Scheme	893.48	1,787.65	In respect of capital equipments imported at concessional rate of duty under the Export Promotion Capital Goods Scheme, the company has an export obligation of Rs. 893.48 Lakhs (Rs. 1787.65 Lakhs) which is required to be fulfilled at different dates until 2028. In the event of non fulfilment of the export obligation, the company will be liable for the customs duties and penalties as applicable.		

Litigation: The Company is subject to legal proceedings and claims, in the ordinary course of business. The Company's Management does not reasonably expect that these legal actions, when ultimately concluded and determined, will have material and adverse effect on the Company's results of operation.

39 Related Party disclosure as per Ind AS 24

A. Related parties and nature of relationship

	Nature of relationship	Name of related parties
(a)	Key Managerial Personnel:	Dr. Shamsheer Vayalil Parambath – Chairman
		P.M. Sebastian – Vice Chairman (Ceased to be a director w.e.f. May 12, 2025)
		S.K. Abdulla – Managing Director
		R. Narayanan – Chief Financial Officer (resigned w.e.f. November 15, 2023)
		E. Gireeshkumar–Chief Financial Officer (appointed w.e.f. May 13, 2024)
		R. Muraleedharan – Company Secretary
		Jayesh V Nair– Chief Executive Officer (appointed w.e.f. March 06, 2025)
		K.N. Prabhakaran Nair – Director
		Dr. K.V. Johny - Director
		P.D. Mathew - Director
		A. Janardhana Pai – Director (retired on March 31, 2024)
		M.M. Mathai – Director
		Job Varghese – Director
		V Venugopal – Director
		Dr K Chitrathara – Director
		Reuben George Joseph- Director (appointed w.e.f. August 8, 2024)
(b)	Relatives of Key Managerial Personnel / Persons with significant influence or control	Shabeena Yusuff Ali
(b) Enterprises where key managerial personnel or their		VPS Healthcare Private Limited, Burjeel Hospital, Oman
(5)	relatives exercise significant influence/control/joint	Welcare Hospital, Dynamed Healthcare Solutions Private Limited
control		Humming Tree
	oond ot	Lakeshore Foundation (Public Charitable Trust)



Note 1: Post-employment benefits comprising gratuity and compensated absences are not disclosed, except when paid as full and final settlement, as these are determined for the Company as a whole.

B. Summary of transactions and outstanding balances with above related parties are as follows:

	Particulars	2024-25	2023-24
(i)	Sale of Services – Laboratory and Diagnostic Services	2021 20	2020 21
.,	Enterprises where key managerial personnel or their relatives exercise		
	significant control		
	Welcare Hospital	6.47	4.63
(ii)	Other Operating Revenue – Income from Restaurant		
	Enterprises where key managerial personnel or their relatives exercise		
	significant control		
	Dynamed Healthcare Solutions Private Limited	5.02	3.48
(iii)	Employee benefit expenses		
	Remuneration to Key Managerial Personnel		
	S.K. Abdulla – Managing Director (appointed as MD w.e.f. 18.07.2022)	190.81	341.09
	R. Narayanan - Chief Financial Officer (resigned w.e.f. 15.11.23)	-	14.74
	E. Gireeshkumar–Chief Financial Officer (appointed w.e.f. 13.05.2024)	20.47	-
	Jayesh V Nair-Chief Executive Officer (appointed w.e.f. 06.03.2025)	3.25	-
	R. Muraleedharan – Company Secretary	30.00	29.30
(iv)	Sitting Fee (including GST)		
	Remuneration to Key Managerial Personnel		
	A. Janardhana Pai - Director (resigned w.e.f. March 31, 2024)	-	4.13
	Reuben George Joseph - Director (appointed w.e.f. August 8, 2024)	4.13	-
	V Venugopal – Director	5.90	5.90
(v)	Consultancy charges		
	Remuneration to Key Managerial Personnel		
	Dr K Chitrathara - Director	102.95	104.45
(vi)	Trade Receivables - Considered good		
	Enterprises where key managerial personnel or their relatives exercise		
	significant control		
	Welcare Hospital	0.92	0.26
	Dynamed Healthcare Solutions Private Limited	4.63	0.88
(vii)	Other Non Current Financial Assets - Deposits		
	Enterprises where key managerial personnel or their relatives exercise		
	significant control		
	VPS Healthcare Private Limited	40.26	40.26
(viii)	Other financial Liability		
	Enterprises where key managerial personnel or their relatives exercise		
	significant control	0.00	0.00
(:)	Lakeshore Foundation	0.88	0.88
(IX)	Creditors for Capital goods		
	Enterprises where key managerial personnel or their relatives exercise		
	significant control Humming Tree	0.01	2.76
(x)	Outstanding dues of creditors other than Micro enterprises and Small enterprises	0.01	2.70
(X)	Ů ,		
	Relatives of Key Managerial Personnel /Persons with significant influence or control		
	Shabeena Yusuff Ali	1.02	_
(xi)	Rent Paid	1.02	
· ··/	Relatives of Key Managerial Personnel / Persons with significant influence or control		
	Shabeena Yusuff Ali	8.84	_
(xii)	Other Current assets	0.04	
(/11/	Enterprises where key managerial personnel or their relatives exercise		
	significant control		
	Lakeshore Foundation	0.05	0.05
		5.55	5.00



(xiii) Other Current Liabilities-Others		
Enterprises where key managerial personnel or their relatives exercise		
significant control		
Lakeshore Foundation	48.08	_

40 Lease arrangements

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
a) Towards lease rent		
Not later than one year	158.25	161.64
Later than one year and not later than five years	323.78	418.98
Later than five years	-	-

41 Segment Reporting

Based on the guiding principles given in Ind AS- "Segment Reporting", the company has only one reportable segment i.e. "Hospital Activities". During the period there are no customers who is contributing more than 10% of revenue from operations.

42 Capital Management

The company's objective when managing capital are to safeguard their ability to continue as a going concern so that they can continue to provide returns for shareholders and maintain an optimal capital structure to reduce the cost of capital.

For the purpose of capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Company. The company is not subject to any externally imposed capital requirements.

Management monitors capital on the basis of return on capital employed as well as the debt to total equity ratio.

₹ in Lakhs

Particulars	As at 31.03.2025	As at 31.03.2024
Borrowings including current maturities		-
Borrowings as a percentage of Total Capital	0.00%	0.00%
Equity Share Capital	10,000.00	10,000.00
Other equity	32,223.61	30,022.23
Total Equity	42,223.61	40,022.23
Total equity as a percentage of Total Capital	100.00%	100.00%
Total Capital (Equity and Borrowings)	42,223.61	40,022.23

No changes were made in the objectives, policies or processes for managing capital during the years ended March 31, 2025 and March 31, 2024.

43 Financial instruments: Fair value and risk management

A. Accounting classification and fair values

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consist of the following three levels:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable inputs for the asset or liability

The following table summarises financial assets and liabilities measured at fair value on a recurring basis and financial assets that are not measured at fair value on a recurring basis (but fair value disclosures are required)

As at March 31, 2025 ₹ in Lakhs

Financial assets/ financial liabilities	Amortised Cost	Fair Value hierarchy		
Financial assets/ financial liabilities	Amortised Cost	Level 1	Level 2	Level 3
Financial Assets				
Non Current				
(i) Others	786.91	-	-	-
Current				
(i) Trade Receivables	3,393.24	-	-	-
(ii) Cash & Cash equivalents	4,445.13	-	-	-
(iii) Bank Balances other than (ii)	6,188.14	_	_	_



(iv) Loans	4.73	-	-	-
(v) Others	627.03	-	-	-
Total Financial Assets	15,445.18	-	-	-
Financial Liabilities				
Non Current				
(i) Lease liabilities	292.39	-	-	-
Current				
(i) Lease liabilities	77.06	-	-	-
(ii) Trade Payables	3,865.79	-	-	-
(iii) Other financial liablities	2,694.87	-	-	-
Total Financial Liabilities	6,930.11	-	-	-

As at March 31, 2024 ₹ in Lakhs

Financial assets/ financial liabilities	Amortised Cost	Fair Value hierarchy		ıy
Find i Cidi dssets/ Tind i Cidi lidbilities	AITIOI LISEU COSL	Level 1	Level 2	Level 3
Financial Assets				
Non Current				
(i) Others	1,602.83	-	-	-
Current				
(i) Trade Receivables	2,687.14	_	-	-
(ii) Cash & Cash equivalents	993.28	_	-	-
(iii) Bank Balances other than (ii)	6,672.41	_	-	-
(iv) Loans	2.48	_	-	-
(v) Others	675.32	_	-	_
Total Financial Assets	12,633.46	-	-	-
Financial Liabilities				
Non Current				
(i) Borrowings	-	_	-	-
(ii) Lease liabilities	361.15	-	-	-
Current				
(i) Borrrowings	2.65	_	-	-
(ii) Lease liabilities	66.94	_	-	-
(iii) Trade Payables	3,279.49	_	-	-
(iv) Other financial liablities	2,979.80	_	_	-
Total Financial Liabilities	6,690.03	-	-	-

B. Financial risk management

The Company's activities expose it to a variety of financial risks: credit risk, market risk and liquidity risk.

i. Credit risk

Credit risk is the risk that the counterparty will not meet its obligation under a financial instrument or customer contract, leading to financial loss. The credit risk arises principally from its operating activities (primarily trade receivables) and from its investing activities, including deposits with banks and financial institutions and other financial instruments.

Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom credit has been granted after obtaining necessary approvals for credit. The collection from the trade receivables are monitored on a continuous basis by the receivables team.

The Company establishes an allowance for credit loss that represents its estimate of expected losses in respect of trade and other receivables based on the past and the recent collection trend. The maximum exposure to credit risk as at reporting date is primarily from trade receivables amounting to Rs. 5585.33 Lakhs (previous year: Rs. 4725.95 Lakhs). The movement in allowance for credit loss in respect of trade and other receivables during the year was as follows:

Allowance for Credit Loss	As at 31.03.2025	As at 31.03.2024
Opening balance	2,038.81	2,027.89
Expected credit loss recognised/(reversed)	243.91	10.92
Less: Bad debts written off adjusted	90.43	-
Closing balance	2,192.29	2,038.81



No single customer accounted for more than 10% of the revenue as of March 31, 2025 and March 31, 2024. There is no significant concentration of credit risk.

Credit risk on cash and cash equivalents is limited as the Company generally transacts with banks and financial institutions with high credit ratings assigned by international and domestic credit rating agencies.

ii. Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The table below provides details regarding the contractual maturities of significant financial liabilities as of March 31, 2025:

₹ in Lakhs

Particulars	Less than 1 year	1-5 years	More than 5 years	Total
Borrowings (including current maturities)				-
Lease liabilities	77.06	284.44	7.95	369.45
Trade payables	3,865.79			3,865.79
Other financial liabilities	2,694.87			2,694.87

The table below provides details regarding the contractual maturities of significant financial liabilities as of March 31, 2024:

₹ in Lakhs

Particulars	Less than 1 year	1-5 years	More than 5 years	Total
Borrowings (including current maturities)	2.65	-	-	2.65
Lease liabilities	66.94	350.93	10.22	428.09
Trade payables	3,279.49	-	-	3,279.49
Other financial liabilities	2,979.80	-	_	2,979.80

iii. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices, such as foreign exchange rates and interest rates.

(a) Foreign currency risk

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. The Company is mainly exposed to US dollar and Omani Rial.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

Particulars	As at 31.	03.2025	As at 31.03.2024		
Particulars	(USD in Lakhs)	(OMR in Lakhs)	(USD in Lakhs)	(OMR in Lakhs)	
Trade receivables	-	-	-	-	
Trade payables	-	-	-	-	
Net assets/(liabilities)	-	-	=	-	

(b) Sensitivity analysis

The sensitivity of profit or loss to changes in exchange rates arises mainly from foreign currency denominated financial instruments.

₹ in Lakhs

Particulars	Impact on profit or (loss) before tax			
r ai ticulai s	As at 31.03.2025	As at 31.03.2024		
USD Sensitivity				
INR/USD - Increase by 1%	-	-		
INR/USD - Decrease by 1%	-	-		
OMR Sensitivity				
INR/OMR - Increase by 1%	-	-		
INR/OMR - Decrease by 1%	-	-		

(c) Interest rate risk

The Company's main interest rate risk arises from long-term borrowings with variable rates, which expose the Company to cash flow interest rate risk. The exposure of the Company's borrowing to interest rate changes at the end of the reporting period are as follows:



₹ in Lakhs

Financial liabilities (bank borrowings)	As at 31.03.2025	As at 31.03.2024
Variable rate long term borrowings including current maturities	-	-

(d) Sensitivity ₹ in Lakhs

Particulars	Impact on profit or (loss) before tax				
Particulars	As at 31.03.2025	As at 31.03.2024			
1% increase in MCLR rate	-	-			
1% decrease in MCLR rate	-	-			

The interest rate sensitivity is based on the closing balance of secured term loans from banks and financial institutions.

44 Additional information pursuant to paragraph 2 of Division II of Schedule III to the Companies Act 2013 – 'General instructions for the preparation of consolidated financial statements'

As at / For the year ended 31 March 2025

₹ in Lakhs

	Net Assets, assets minus to	i.e., total tal liabilities	Share in profit and loss		Share in other Comprehensive income		Share in total Comprehensive income	
Name of the entity in the group	As % of consolidated net assets	Amount	As % of consolidated profit and loss	Amount	As % of con- solidated other comprehensive income	Amount	As % of total comprehensive income	Amount
Parent Lakeshore Hospital And Research Centre Limited Subsidiary Indian subsidiaries	100.02%	42,232.70	100.02%	3,912.75	100.00%	(10.57)	100.02%	3,902.18
Lakeshore Food And Beverages Private Limited	-0.02%	(9.09)	-0.02%	(0.80)	0.00%	-	-0.02%	(0.80)
Total	100.00%	42.223.61	100%	3.911.95	100%	(10.57)	100%	3.901.38

As at / For the year ended 31 March 2024

₹ in Lakhs

	Net Assets, i assets minus to	.e., total tal liabilities	Share in profit and loss		Share in other Comprehensive income		Share in total Comprehensive income	
Name of the entity in the group	As % of consolidated net assets	Amount	As % of consolidated profit and loss	Amount	As % of con- solidated other comprehensive income	Amount	As % of total comprehensive income	Amount
Parent Lakeshore Hospital And Research Centre Limited Subsidiary Indian subsidiaries	100.02%	40,030.52	100.01%	4,388.58	100.00%	(9.94)	100.03%	4,378.64
Lakeshore Food And Beverages Private Limited	-0.02%	(8.29)	-0.01%	(1.33)	0.00%	-	-0.03%	(1.33)
Total	100.00%	40,022.23	100%	4,387.25	100%	(9.94)	100%	4,377.31

- The Company has made adequate provision towards material foreseeable losses wherever required, in respect of long term contracts. The Company do not have any long term derivative contracts for which there were any material foreseeable losses.
- The Code on Social Security, 2020 and Code on Wages, 2019 relating to employee benefits during employment and post-employment benefits has received Presidential assent in September 2020. The Code have been published in the Gazette of India. However, the date from which the Code will come into effect has not been notified. The Ministry of Labour and Employment (Ministry) has released draft rules for the Code on November 13, 2020 and has invited suggestions from stake holders which are under active consideration by the Ministry. The Company will need to assess the impact of the above. The impact will be recorded in the first period after the Codes become effective.

47 Additional Regulatory Information:

47.1 Ratios:

Ratio	Numerator	Denominator	31 March 25	31 March 24	% change
(a) Current Ratio	Current assets	Current liabilities	2.25	1.80	25%
(b) Debt-Equity Ratio	Total Debt	Shareholder's Equity	-	-	0%
(c) Debt Service Coverage Ratio	Earnings available for debt service	Debt Service	59.74	42.17	42%
(d) Return on Equity Ratio	Net Profits after taxes	Average Shareholder's Equity	0.10	0.11	-16%



(e)	Inventory Turnover Ratio	Cost of goods sold	Average Inventory	10.80	9.67	12%
(f)	Trade Receivables Turnover Ratio	Net Sales	Avg. Accounts Receivable	13.40	16.91	-21%
(i)) Trade Payables Turnover Ratio) Net Capital Turnover Ratio Net Profit Ratio	Net Purchases Net Sales Net Profit	Average Trade Payables Working Capital Net Sales	3.27 4.55 0.10	3.20 7.20 0.11	2% -37% -13%
(j)	Return on Capital Employed	Earning before interest and taxes	Capital Employed	0.13	0.14	-10%
(k)	Return on Investment	Income generated from invested funds	Average invested funds (excluding investment in subsidiaries)	NA	NA	NA

Explanation for change in the ratios by more than 25%:

- a. Better DSCR is on account of reduced borrowings and healthy cash flows
- b. Working capital has increased in higher proportion as against the proportion of net sales resulting in a decrease of net capital turnover ratio to 4.55

47.2 Other statutory information

- a. The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
- b. The company does not have any charges or satisfaction which is to be registered with ROC
- c. The Company has not traded or invested in Cryptocurrency or Virtual Currency during the year ended March 31, 2025.
- d. The Company has not advanced or loaned or invested funds to any other persons or entities, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- e. The Company has not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- f. The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- g. The Company do not have any transactions with companies struck off.
- h. The Company has not been declared as a Wilful Defaulter by any bank or financial institution or Government or any Government authority.
- i. The Company has complied with the requirement of filing of quarterly returns/statements with banks or financial institutions, as applicable. There are no material discrepancies in such statements filed by the Company with the bank.
- j. The title deeds of all the immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
- k. The company has not revalued its Property, plant and equipment and intangible assets during the year.
- 48 Previous year figures have been regrouped and classified wherever necessary to conform to the current year presentation.

As per our report of even date attached

For M/s Krishnamoorthy & Krishnamoorthy

Chartered Accountants
Firm Registration No. 001488S

sd/-

C.R. Rema Partner

Membership No: 029182 UDIN: 25029182BMLIAF9136 sd/-

E. Gireeshkumar Chief Financial Officer For and on behalf of the Board of Directors

sd/- sd/-

Dr. Vayalil Parambath Shamsheer
Chairman
DIN: 02371712
S.K. Abdulla
Managing Director
DIN: 09627792

sd/-

Jayesh V NairR. MuraleedharanChief Executive OfficerCompany Secretary

Place: Kochi Date: 22.07.2025

PERFORMANCE ANALYSIS









